



# COUNCIL AGENDA & REPORTS

for the meeting

Tuesday, 14 February 2023

at 5.30 pm

in the Council Chamber, Adelaide Town Hall



Members: The Right Honourable the Lord Mayor, Dr Jane Lomax-Smith (Presiding)

Deputy Lord Mayor, Councillor Martin

Councillors Abrahimzadeh, Couros, Davis, Elliott, Giles, Hou, Li, Noon, Dr Siebentritt and

Snape

## **Agenda**

Item Pages

#### 1. Acknowledgement of Country

At the opening of the Council Meeting, the Lord Mayor will state:

'Council acknowledges that we are meeting on traditional Country of the Kaurna people of the Adelaide Plains and pays respect to Elders past and present. We recognize and respect their cultural heritage, beliefs and relationship with the land. We acknowledge that they are of continuing importance to the Kaurna people living today.

And we also extend that respect to other Aboriginal Language Groups and other First Nations who are present today.'

#### 2. Acknowledgement of Colonel William Light

Upon completion of the Kaurna Acknowledgment, the Lord Mayor will state:

'The Council acknowledges the vision of Colonel William Light in determining the site for Adelaide and the design of the City with its six squares and surrounding belt of continuous Park Lands which is recognised on the National Heritage List as one of the greatest examples of Australia's planning heritage.'

#### 3. Prayer

Upon completion of the Acknowledgment of Colonel William Light by the Lord Mayor, the Chief Executive Officer will ask all present to pray -

'Almighty God, we ask your blessing upon the works of the City of Adelaide; direct and prosper its deliberations to the advancement of your glory and the true welfare of the people of this City. Amen'

#### 4. Memorial Silence

The Lord Mayor will ask all present to stand in silence in memory of those who gave their lives in defence of their Country, at sea, on land and in the air.

#### 5. Apologies and Leave of Absence

On Leave -

Deputy Lord Mayor (Councillor Martin)

#### 6. Confirmation of Minutes - 31/1/2023

That the Minutes of the meeting of the Council held on 31 January 2023, be taken as read and be confirmed as an accurate record of proceedings.

#### 7. Deputations

Granted at time of Agenda Publication – 9/2/203

Nil

| 8.  | Petition | ns   |           |
|-----|----------|--|-----------|
|     | 8.1      | Petition - Proposed Location of the Adelaide Aquatic Centre  | 4 - 6     |
|     | 8.2      | Petition - Hamilton Place  | 7 - 9     |
| 9.  | Reports  | s from Committees and Kadaltilla / Park Lands Authority  |           |
|     | 9.1      | Audit and Risk Committee Report - 3 February 2023  | 10 - 13   |
|     | 9.2      | City Finance and Governance Committee Report - 7 February 2023   | 14 - 15   |
|     | 9.3      | City Planning, Development and Business Affairs Committee Report - 7<br>February 2023  | 16 - 17   |
| 10. | Reports  | s for Council (Chief Executive Officer's Reports)  |           |
|     | Strategi | c Alignment – Enabling Priorities  |           |
|     | 10.1     | 2022/23 Q2 Business Update   | 18 - 140  |
| 11. | Questic  | ons on Notice - Nil  |           |
| 12. | Questic  | ons without Notice   |           |
| 13. | Motion   | s on Notice  |           |
|     | 13.1     | Councillor Snape - MoN - Hamilton Place One Way  | 141 - 142 |
| 14. | Motion   | s without Notice   |           |
| 15. | Exclusi  | on of the Public   | 143 - 145 |
|     | Council  | rdance with sections 90(2),(3) and (7) of the <i>Local Government Act 1999 (SA)</i> will consider whether to discuss in confidence the reports contained within 16 of this Agenda. |           |
|     | Confide  | ential Reports   |           |
| 16. | Confide  | ential Reports from Committees and Kadaltilla / Park Lands Authority   |           |
|     | Strategi | c Alignment – Enabling Priorities  |           |
|     | 16.1     | Confidential Audit and Risk Committee Report - 3 February 2023 [S90(3) (i)]  | 146 - 147 |
|     | 16.2     | Confidential City Planning, Development and Business Affairs Committee Report - 7 February 2023 [S90(3) (h)]   | 148 - 150 |
| 17. | Closure  |  |           |

# Petition - Proposed Location of the Adelaide Aquatic Centre

Strategic Alignment - Enabling Priorities

**Public** 

# Agenda Item 8.1

Tuesday, 14 February 2023 Council

**Program Contact:** Alana Martin, Manager

Governance

**Approving Officer:**Amanda McIlroy - Chief Operating Officer

# **EXECUTIVE SUMMARY**

This report presents a petition for Council to receive. The petition asks Council to:

- Refuse to grant any lease to the State Government for a proposed new Aquatic Centre in Denise Norton Park/Pardipardinyilla (Park 2) or anywhere within the world-unique, National Heritage listed Adelaide Park Lands.
- Advise the State Government to choose an alternative near city brownfield site for a new Aquatic Centre.
- Petition the State Government to approve the long-delayed State Heritage listing of the Adelaide Park Lands, and support an application to UNESCO for World Heritage Listing.

There are 257 signatories to the petition.

## RECOMMENDATION

#### THAT COUNCIL

1. Receives the petition containing 257 signatories, distributed as a separate document to Item 8.1 on the Agenda for the meeting of the Council held on 14 February 2023.

# **IMPLICATIONS AND FINANCIALS**

| City of Adelaide<br>2020-2024<br>Strategic Plan                        | Strategic Alignment – Enabling Priorities  Presentation of petitions align with the Strategic Plan objective that community consultation underpins everything we do. |
|--|--|
| Policy   | Not as result of this report   |
| Consultation   | Not as result of this report   |
| Resource   | Not as result of this report   |
| Risk / Legal /<br>Legislative  | Petition presented for receipt in accordance with City of Adelaide Standing Orders and the Local Government (Procedures at Meetings) Regulations 2013 (SA).          |
| Opportunities  | Not as result of this report   |
| 22/23 Budget<br>Allocation   | Not as result of this report   |
| Proposed 23/24<br>Budget Allocation                                    | Not as result of this report   |
| Life of Project,<br>Service, Initiative<br>or (Expectancy of)<br>Asset | Not as result of this report   |
| 22/23 Budget<br>Reconsideration<br>(if applicable)                     | Not as result of this report   |
| Ongoing Costs<br>(eg maintenance<br>cost)                              | Not as result of this report   |
| Other Funding<br>Sources   | Not as result of this report   |

Council – Agenda - Tuesday, 14 February 2023

## DISCUSSION

- A petition containing 257 signatories was received on 31 January 2023 that asks Council to do the following:
  - 1.1. Refuse to grant any lease to the State Government for a proposed new Aquatic Centre in Denise Norton Park/Pardipardinyilla (Park 2) or anywhere within the world-unique, National Heritage listed Adelaide Park Lands.
  - 1.2. Advise the State Government to choose an alternative near-city brownfield site for a new Aquatic Centre.
    - (Locating a major sporting/recreational/commercial facility on the Adelaide City Parklands immediately adjacent a residential precinct is not only unprecedented, but would set a dangerous precedent, encouraging other organisations including a State Government to seek to develop similar facilities in the park lands).
  - 1.3. Petition the State Government to approve the long-delayed State Heritage listing of the Adelaide Park Lands, and support an application to UNESCO for World Heritage Listing.'
- 2. The Chief Executive Officer must ensure the petition is placed on the agenda for the next ordinary meeting of Council. The original petition will be distributed to all Council Members separately.
- 3. Members of the public may seek a copy of the original petition upon written request to the Chief Executive Officer.
- 3. The petition has been considered pursuant to regulation 10 of the Local Government (Procedures at Meetings) Regulations 2013 (SA) (the Regulations), and with the requirements of the City of Adelaide's Standing Orders.
- 5. This petition meets the requirements of the Regulations and Standing Orders and is presented for Council to receive.

## **ATTACHMENTS**

Petition distributed separately to Lord Mayor and Councillors

- END OF REPORT -

# Agenda Item 8.2

# Petition - Hamilton Place traffic barrier

Strategic Alignment - Enabling Priorities

Tuesday, 14 February 2023 Council

**Program Contact:** Alana Martin, Manager

Governance

**Approving Officer:**Amanda McIlroy - Chief
Operating Officer

Public

# **EXECUTIVE SUMMARY**

This report presents a petition for Council to receive. The petition asks Council to have Hamilton Place made a one-way street by installing a partial traffic barrier near the corner of Hamilton Place and Hurman Street and this be done in such a way as to maintain the two-way traffic flow on Hurman Street.

There are 41 signatories to the petition.

# RECOMMENDATION

#### THAT COUNCIL

 Receives the petition of 41 signatories as a separate document to Item 8.2 on the Agenda for the meeting of the Council held on 14 February 2023.

# **IMPLICATIONS AND FINANCIALS**

| City of Adelaide<br>2020-2024<br>Strategic Plan                        | Strategic Alignment – Enabling Priorities  Presentation of petitions aligns with the Strategic Plan objective that community consultation underpins everything we do. |
|--|---|
| Policy   | Not as a result of this report.   |
| Consultation   | Not as a result of this report.   |
| Resource   | Not as a result of this report.   |
| Risk / Legal /<br>Legislative  | Petition presented for receipt in accordance with City of Adelaide Standing Orders and the Local Government (Procedures at Meetings) Regulations 2013 (SA)            |
| Opportunities  | Not as a result of this report.   |
| 22/23 Budget<br>Allocation   | Not as result of this report  |
| Proposed 23/24<br>Budget Allocation                                    | Not as result of this report  |
| Life of Project,<br>Service, Initiative<br>or (Expectancy of)<br>Asset | Not as result of this report  |
| 22/23 Budget<br>Reconsideration<br>(if applicable)                     | Not as result of this report  |
| Ongoing Costs<br>(eg maintenance<br>cost)                              | Not as result of this report  |
| Other Funding<br>Sources   | Not as result of this report  |

# **DISCUSSION**

- A petition containing 41 signatories was received on 8 February 2023 that asks Council to do the following
  - 1.1. Have Hamilton Place made a one-way street by installing a partial traffic barrier near the corner of Hamilton Place and Hurman Street and this be done in such a way as to maintain the two-way traffic flow on Hurman Street
- 2. The need has arisen because:
  - 2.1 At the corner of Hurman Street and Hamilton Place there is a third vehicular entrance from the apartment block situated at 100 South Terrace
  - 2.2 Vehicles that meet at this corner are often forced to mount the footpath on one side of the road to make way for oncoming vehicles
  - 2.3 Vehicles exiting onto or turning into Hamilton Place from Morphett Street must reverse whenever it is met by a vehicle travelling in the opposite direction
  - 2.4 The installation of any partial traffic barrier would add to the greening of the streets.
- 3. The Chief Executive Officer must ensure they petition is placed on the agenda for the next ordinary meeting of Council. The original petition will be distributed to all Council members separately.
- 4. Members of the public may seek a copy of the original petition upon written request to the Chief Executive Officer.
- 5. The petition has been considered pursuant to regulation 10 of the *Local Government (Procedures at Meetings) Regulations 2013 (SA)* (the Regulations), and with the requirements of the City of Adelaide's Standing Orders.
- 6. This petition meets the requirements for the Regulations and Standing Orders and is presented to Council to receive.

# **ATTACHMENTS**

Petition distributed separately to Lord Mayor and Councillors.

**END OF REPORT** 

# Agenda Item 9.1

# Audit and Risk Committee Report - 3 February 2023

Strategic Alignment - Enabling Priorities

**Public** 

Tuesday, 14 February 2023 Council

**Program Contact:** 

Alana Martin, Manager Governance

**Approving Officer:** 

Amanda McIlroy – Chief Operating Officer

## **EXECUTIVE SUMMARY**

The Audit and Risk Committee's role is to report to Council and provide appropriate advice and recommendations on matters relevant to its Terms of Reference in order to facilitate informed decision making in relation to discharging its legislative responsibilities and duties.

The Audit and Risk Committee met on Friday, 3 February 2023 and is required to report to Council after every meeting to identify and present advice and recommendations.

A precis of the matters considered by the Audit and Risk Committee is presented within this report.

The recommendation below is in response to the deliberations of the Audit and Risk Committee on:

2022-23 End of Year Financial Reporting Process & Proposed Timetable.

Recommendations for the following items, will be included in future reports to Council or Committee:

- Cybersecurity Update, will be included in a report to the City Finance & Governance in March 2023.
- Q2 Business Update 2022-23, is included at Item 10.1 on this Agenda.

## RECOMMENDATION

1. 2022-23 End of Year Financial Reporting Process & Proposed Timetable

#### THAT COUNCIL

- Notes the endorsement by the Audit and Risk Committee of the external audit plan, as contained in Attachment C to Item 5.4 on the Agenda for the meeting of the Audit and Risk Committee held on 3 February 2023, is consistent with the scope of the External Audit engagement and relevant legislation and standards.
- 2. Approves the proposed 2022-23 End of Year Financial Reporting process and external audit timetable as contained in Attachment C to Item 5.4 on the Agenda for the meeting of the Audit and Risk Committee held on 3 February 2023).
- 3. Notes the external auditor's independence declaration in relation to the audit engagement for the year ended 30 June 2022 as detailed in Attachment A to Item 5.4 on the Agenda for the meeting of the Audit and Risk Committee held on 3 February 2023.
- Approves the External Audit terms of engagement as contained in Attachments A and B to Item 5.4 on the Agenda for the meeting of the Audit and Risk Committee held on 3 February 2023.
- 5. Approves the external audit Engagement Partner and Quality Control Reviewer.

# DISCUSSION

- 1. The Audit and Risk Committee met on Friday 3 February 2023. The Agenda with reports for the public component of the meeting can be viewed here.
- 2. The following matters were subject of deliberations:

#### 2.1. Climate Change Risk Adaptation Action Plan

#### THAT THE AUDIT AND RISK COMMITTEE

Notes the report.

#### 2.2. Cybersecurity Update

#### THAT THE AUDIT AND RISK COMMITTEE RECOMMENDS TO COUNCIL

#### **That Council**

- 1. Notes the cyber security principles that provide strategic guidance on how we protect our systems and data from cyber threats.
- 2. Notes Council's current baseline achievement against the Essential Eight maturity model.
- 3. Endorses the four-year plan in Attachment A to Item 5.2 on the Agenda for the meeting of the Audit and Risk Committee held on 3 February 2023.

#### 2.3. Q2 Business Update 2022-23

#### THAT THE AUDIT AND RISK COMMITTEE RECOMMENDS TO COUNCIL

#### **That Council**

- 1. Approves the changes for the 2022/23 Business Plan and Budget as identified in this report and reflected in the Quarter 2 update presented in Attachment A to Item 5.3 on the Agenda for the meeting of the Audit and Risk Committee held on 3 February 2023.
- 2. Approves the Uniform Presentation of Finances as presented in Attachment A to Item 5.3 on the Agenda for the meeting of the Audit and Risk Committee held on 3 February 2023 and the revised Annual Financial Summary as identified in this report, which include:
  - 2.1. Total estimated operating income of \$213.446 million
  - 2.2. Total estimated operating expenditure (including depreciation) of \$213.359 million
  - 2.3. An operating surplus of \$87,000
  - 2.4. Council borrowings (debt) projected to \$37.9 million.
- 3. Approves the proposed changes to Operating Position of:
  - 3.1. New offsets across both expenditure and revenue totalling \$2.04 million towards the \$4.83 million savings target set by Council
  - 3.2. The addition of new Strategic Projects as identified in this report.
- 4. Approves the proposed changes to Capital Budget of:
  - 4.1. Major Projects revised expenditure of \$30.5 million
  - 4.2. New and Upgrades revised expenditure of \$11.3 million
  - 4.3. Renewals revised expenditure of \$42.6 million
  - 4.4. Capital Program Management revised expenditure of \$9.8 million
  - 4.5. Grant funding to support capital expenditure on new/upgraded assets of \$11.5 million.
- 5. Notes the Adelaide Economic Development Agency Quarter 2 report 2022-23 (Attachment B to Item 5.3 on the Agenda for the meeting of the Audit and Risk Committee held on 3 February 2023).
- 6. Notes the Adelaide Central Market Authority Quarter 2 report 2022-23 (Attachment C to Item 5.3 on the Agenda for the meeting of the Audit and Risk Committee held on 3 February 2023).
- 7. Notes the Kadaltilla / Park Lands Authority Quarter 2 report 2022-23 (Attachment D to Item 5.3 on the Agenda for the meeting of the Audit and Risk Committee held on 3 February 2023).

- 8. Notes the Brown Hill Keswick Creek Quarter 2 report 2022-23 (Attachment E to Item 5.3 on the Agenda for the meeting of the Audit and Risk Committee held on 3 February 2023).
- 9. Notes that the following KPI's are on track:
  - 9.1. KPI 1 85% of Projects capitalised within 10 Weeks (exceeding the target of above 70%). This KPI was measured 90% at the conclusion of Quarter 2.

#### 2.4. 2022-23 End of Year Financial Reporting Process & Proposed Timetable

#### THAT THE AUDIT AND RISK COMMITTEE RECOMMENDS TO COUNCIL

#### That Council

- 1. Notes the endorsement by the Audit and Risk Committee of the external audit plan, as contained in Attachment C to Item 5.4 on the Agenda for the meeting of the Audit and Risk Committee held on 3 February 2023, is consistent with the scope of the External Audit engagement and relevant legislation and standards.
- 2. Approves the proposed 2022-23 End of Year Financial Reporting process and external audit timetable as contained in Attachment C to Item 5.4 on the Agenda for the meeting of the Audit and Risk Committee held on 3 February 2023).
- 3. Notes the external auditor's independence declaration in relation to the audit engagement for the year ended 30 June 2022 as detailed in Attachment A to Item 5.4 on the Agenda for the meeting of the Audit and Risk Committee held on 3 February 2023.
- 4. Approves the External Audit terms of engagement as contained in Attachments A and B to Item 5.4 on the Agenda for the meeting of the Audit and Risk Committee held on 3 February 2023.
- 5. Approves the external audit Engagement Partner and Quality Control Reviewer.

#### 2.5. Internal Audit Progress Report

#### THAT THE AUDIT AND RISK COMMITTEE

- 1. Notes the progress of the Internal Audit Plan
- 2. Notes the progress of the completion of Internal Audit Actions

#### 2.6. Review of Audit and Risk Committee Terms of Reference

#### THAT THE AUDIT AND RISK COMMITTEE

Notes the revised Terms of Reference as Attachment A to Item 5.6 on the Agenda for the
meeting of the Audit and Risk Committee held on 3 February 2023, notes the discussed areas
of additional clauses and requests that the Terms of Reference be brought back to the March
meeting of the Audit and Risk Committee.

#### 2.7. Audit and Risk Committee 2023 Workplan

#### THAT THE AUDIT AND RISK COMMITTEE

- 1. Adopts the following meeting schedule for the Audit and Risk Committee to be held in the Colonel Light Room, Town Hall, Adelaide at 8.30am on:
  - 1.1. 10 March 2023
  - 1.2. 21 April 2023
  - 1.3. 5 May 2023
  - 1.4. 16 June 2023
  - 1.5. 4 August 2023
  - 1.6. 8 September 2023
  - 1.7. 6 October 2023
  - 1.8. 24 November 2023
  - 1.9. 23 February 2024
- Approves the forward 2023 Work Plan as included in Attachment A to Item 5.7 on the Agenda for the meeting of the Audit and Risk Committee held on 3 February 2023 to assist Administration in bringing forward reports as appropriate.

#### 2.8. Strategic Risk and Internal Audit Update

Considered in confidence pursuant to Section 90(3)(i) of the Local Government Act 1999 (SA)

#### THAT THE AUDIT AND RISK COMMITTEE

- 1. Notes the report is provided to the next meeting of the Council as part of the confidential report of the Audit and Risk Committee meeting.
- 2. In accordance with Section 91 (7) & (9) of the *Local Government Act 1999* (SA) and on the grounds that Item 10.1 listed on the Agenda for the meeting of the Audit and Risk Committee held on 3 February 2023 was received, discussed and considered in confidence pursuant to Section 90 (3)(i) of the *Local Government Act 1999 (SA)* this meeting of the Audit and Risk Committee, do order that:
  - 2.1. The resolution become public information and included in the Minutes of the meeting.
  - 2.2. The report, the discussion and any other associated information submitted to this meeting and the Minutes of this meeting in relation to the matter remain confidential and not available for public inspection until 31 December 2029.
  - 2.3. The confidentiality of this matter be reviewed in December 2023.
  - 2.4. The Chief Executive Officer be delegated authority to review and revoke all or part of the order herein and directed to present a report containing the Item for which the confidentiality order has been revoked.

- END OF REPORT -

# Agenda Item 9.2

# Recommendation of the City Finance and Governance Committee

Tuesday, 14 February 2023 Council

Strategic Alignment - Enabling Priorities

**Public** 

Approving Officer:
Amanda McIlroy, Chief Operating
Officer

### **EXECUTIVE SUMMARY**

The City Finance and Governance Committee considered the following Items at its meeting held on 7 February 2023 and resolved to present to Council the following recommendation for Council determination:

Item 4.2 - City Finance and Governance Committee Terms of Reference

## RECOMMENDATION

1. Recommendation 1 – City Finance and Governance Committee Terms of Reference

#### THAT COUNCIL:

- Adopts the City Finance and Governance Committee Terms of Reference contained in Attachment A to Item 4.2 on the agenda for the meeting of the City Finance and Governance Committee held on 7 February 2023 with the following changes:
  - The addition of section 3.2 which reads "The Committee may provide advice to other Council Committees as necessary"
  - Revision of Section 6.3 to read "The Chair of Committee may move motions."
- 2. Apply these changes to the Terms of Reference for the City Community Services and Culture, City Planning, Development and Business Affairs and the Infrastructure and Public Works Committees.

# DISCUSSION

- 1. The City Finance and Governance Committee met on Tuesday 7 February 2023. The Agenda with reports for the meeting can be viewed <a href="here">here</a>.
- 2. The following matters were the subject of deliberation:
  - 2.1. City Finance and Governance Committee Workplan

#### That the City Finance and Governance Committee:

- 1. Notes the City Finance and Governance Committee Workplan contained in Attachment A to Item 4.1 on the Agenda for the meeting of the City Finance and Governance Committee held on 7 February 2023.
- 2.2. City Finance and Governance Committee Terms of Reference

That the City Finance and Governance Committee recommends to Council:

#### That Council:

- 1. Adopt the City Finance and Governance Committee Terms of Reference contained in Attachment A to Item 4.2 on the agenda for the meeting of the City Finance and Governance Committee held on 7 February 2023 with the following changes:
  - The addition of section 3.2 which reads "The Committee may provide advice to other Council Committees as necessary"
  - Revision of Section 6.3 to read "The Chair of Committee may move motions."
- Apply these changes to the Terms of Reference for the City Community Services and Culture, City Planning, Development and Business Affairs and Infrastructure and Public Works Committees.

## DATA AND SUPPORTING INFORMATION

Link 1 - City Finance and Governance Committee Public Agenda

# **ATTACHMENTS**

Nil

- END OF REPORT -

# Agenda Item 9.3

# Recommendation of the City Planning, Development and Business Affairs Committee

Tuesday, 14 February 2023 Council

Strategic Alignment - Enabling Priorities

**Public** 

**Approving Officer:** Ilia Houridis, City Shaping

## **EXECUTIVE SUMMARY**

The City Planning, Development and Business Affairs Committee considered the following Item at its meeting held on 7 February 2023 and resolved to present to Council the following recommendation for Council determination:

Item 5.1 - City Planning, Development and Business Affairs Committee Terms of Reference

## RECOMMENDATION

- Recommendation 1 City Planning, Development and Business Affairs Committee Terms of Reference <u>THAT COUNCIL:</u>
  - 1. Adopts the updated City Planning, Development and Business Affairs Committee Terms of Reference contained in Attachment A to Item 5.1 on the Agenda for the meeting of the City Planning, Development and Business Affairs Committee held on 7 February 2023.

## DISCUSSION

- 1. The City Planning, Development and Business Affairs Committee met on Tuesday 7 February 2023. The Agenda with reports for the public component of the meeting can be viewed <a href="here">here</a>.
- 2. The following matters were the subject of deliberation:
  - 2.1. City Planning, Development and Business Affairs Committee Workplan

That the City Planning, Development and Business Affairs Committee:

- 1. Notes the City Planning, Development and Business Affairs Committee Workplan contained in Attachment A to Item 4.1 on the Agenda for the meeting of the City Planning, Development and Business Affairs Committee held on 7 February 2023.
- 2.2. City Planning, Development and Business Affairs Committee Terms of Reference

<u>That the City Planning, Development and Business Affairs Committee Recommends to Council:</u>
That Council:

- 1. Adopts the updated City Planning, Development and Business Affairs Committee Terms of Reference contained in Attachment A to Item 5.1 on the Agenda for the meeting of the City Planning, Development and Business Affairs Committee held on 7 February 2023.
- 3. The Confidential Recommendation from the meeting of the City Planning, Development and Business Affairs Committee can be found in Item 16.2 of this Agenda.

## DATA AND SUPPORTING INFORMATION

Link 1 - City Planning, Development and Business Affairs Committee Public Agenda

# **ATTACHMENTS**

Nil

- END OF REPORT -

# Agenda Item 10.1

# 2022/23 Q2 Business Update

Strategic Alignment - Enabling Priorities

Public

Tuesday, 14 February 2023 Council

**Program Contact:** 

Bree Goodchild, Manager Strategy & Insights

**Approving Officer:** 

Amanda McIlroy - Chief Operating Officer

## **EXECUTIVE SUMMARY**

Quarterly reporting is an important part of monitoring the organisation's performance and effectiveness against Council's planned activities, required under Section 122 (1) of the *Local Government Act (SA)* 1999. The consideration of performance information quarterly enables Council to make informed and timely decisions to maintain or change its services, assets and budgets to meet community expectations and needs.

Quarterly reports are also provided to the Audit and Risk Committee in accordance with its Terms of Reference and its role in monitoring the integrity of Council's financial statements and reporting, as well as its role in reviewing and overseeing Council's integrated Business Planning process. This reporting framework supports Council's commitment to transparency and accountability. The Audit and Risk Committee advice is in line with the recommendation below.

With a longer-term lens, quarterly reporting supports a focus on improving Council's financial position and promotes robust financial management, along with a commitment to transparency and accuracy, delivering Council's Strategic Plan and enabling Council to be responsive to risks and opportunities. This is supported by Council's ongoing focus on a financially sustainable approach to asset renewals, growing and diversifying revenue streams, and ensuring maximum return on our investments for the benefit of our community.

This report presents progress of achievements against the Business Plan and Budget (BP&B) 2022/23 in the past quarter, assesses performance, and recommends changes to services, projects or budget as a result of this assessment to inform decision making. Council also receives information on the progress of its subsidiaries.

# RECOMMENDATION

#### THAT COUNCIL

- Approves the changes for the 2022/23 Business Plan and Budget as identified in this report and reflected in the Quarter 2 update presented in Attachment A to Item 10.1 on the Agenda for the meeting of Council held on 14 February 2023
- 2. Approves the Uniform Presentation of Finances as presented in Attachment A to Item 10.1 on the Agenda for the meeting of Council held on 14 February 2023 and the revised Annual Financial Summary as identified in this report, which include:
  - 2.1. Total estimated operating income of \$213.446 million
  - 2.2. Total estimated operating expenditure (including depreciation) of \$213.359 million
  - 2.3. An operating surplus of \$87,000
  - 2.4. Council borrowings (debt) projected to \$37.9 million.
- 3. Approves the proposed changes to Operating Position of:
  - 3.1. New offsets across both expenditure and revenue totalling \$2.04 million towards the \$4.83 million savings target set by Council
  - 3.2. The addition of new Strategic Projects as identified in this report.

- 4. Approves the proposed changes to Capital Budget of:
  - 4.1. Major Projects revised expenditure of \$30.5 million
  - 4.2. New and Upgrades revised expenditure of \$11.3 million
  - 4.3. Renewals revised expenditure of \$42.6 million
  - 4.4. Capital Program Management revised expenditure of \$9.8 million
  - 4.5. Grant funding to support capital expenditure on new/upgraded assets of \$11.5 million.
- 5. Notes the Adelaide Economic Development Agency Quarter 2 report 2022-23 (Attachment B to Item 10.1 on the Agenda for the meeting of Council held on 14 February 2023).
- 6. Notes the Adelaide Central Market Authority Quarter 2 report 2022-23 (Attachment C to Item 10.1 on the Agenda for the meeting of Council held on 14 February 2023).
- 7. Notes the Kadaltilla / Park Lands Authority Quarter 2 report 2022-23 (Attachment D to Item 10.1 on the Agenda for the meeting of Council held on 14 February 2023).
- 8. Notes the Brown Hill Keswick Creek Quarter 2 report 2022-23 (Attachment E to Item 10.1 on the Agenda for the meeting of Council held on 14 February 2023).
- 9. Notes that the following KPI's are on track:
  - 9.1. KPI 1 85% of Projects capitalised within 10 Weeks (exceeding the target of above 70%). This KPI was measured 90% at the conclusion of Quarter 2.

Council - Agenda - Tuesday, 14 February 2023

# **IMPLICATIONS AND FINANCIALS**

| City of Adelaide<br>2020-2024<br>Strategic Plan                        | Strategic Alignment – Enabling Priorities Regular reporting on the performance of the organisation demonstrates good governance and supports sound financial management and decision making that enables Council to achieve financial sustainability.  |
|--|--|
| Policy   | Not as a result of this report   |
| Consultation   | Not as a result of this report   |
| Resource   | Not as a result of this report   |
| Risk / Legal /<br>Legislative  | The regular monitoring and reporting of Council's performance is a key step in mitigating risks events that could impact the delivery of the Strategic Plan and Business Plan and Budget. This includes monitoring the performance of services, business activities, project delivery and the performance of subsidiaries. |
| Opportunities  | The provision of quarterly reporting assists Council to fulfill its obligations of Section 122(1) of the <i>Local Government Act 1999 (SA)</i> with regard to the development, management and monitoring of the documents within the Strategic Management Framework.   |
| 22/23 Budget<br>Allocation   | Not as a result of this report   |
| Proposed 23/24<br>Budget Allocation                                    | Not as a result of this report   |
| Life of Project,<br>Service, Initiative<br>or (Expectancy of)<br>Asset | Not as a result of this report   |
| 22/23 Budget<br>Reconsideration<br>(if applicable)                     | Not as a result of this report   |
| Ongoing Costs<br>(eg maintenance<br>cost)                              | Not as a result of this report   |
| Other Funding<br>Sources   | Not as a result of this report   |

Council – Agenda - Tuesday, 14 February 2023

## DISCUSSION

#### **Community Services Quarter Highlights**

- Council delivers 13 Community facing services:
  - 1.1. Arts, Culture and Events
  - 1.2. Community Planning and Development
  - 1.3. Community Safety
  - 1.4. Economic Planning and Growth
  - 1.5. Environmental Sustainability
  - 1.6. Library Services
  - 1.7. Park Lands and Open Space
  - 1.8. Parking
  - 1.9. Planning, Building and Heritage
  - 1.10. Property Management and Development
  - 1.11. Resource Recovery and Waste Management
  - 1.12. Sports and Recreation
  - 1.13. Streets and Transportation
- 2. Service highlights are available in **Attachment A**, from page 8.
- 3. Our assessment has determined that service delivery levels are appropriate. No recommended changes have been identified to the levels of Service and activities Council delivers.
- 4. Changes to the budget position (Operating Budget) of some services have occurred and are provided below, from paragraph 22 of this report.

#### **Capital Program Summary**

- 5. The Capital Program is delivered across:
  - 5.1. <u>Major Projects:</u> Significant works of a capital nature that are over the prudential limit, multi-year or have significant grant funding.
    - 5.1.1. At the end of Quarter 2, 46% of Council's projects has been spent or contracted. This is considered to be appropriate and will be further monitored for opportunities to progress.
  - 5.2. <u>New and Upgrade:</u> Works of a capital nature that are either introducing new assets or significantly upgrading existing assets, usually by extending the footprint of an asset or increasing the level of service the asset provides.
    - 5.2.1. At the end Quarter 2, 27% of the new and upgrade program has been spent or contracted. Planned procurement activities during Quarter 3 will improve the spent or contracted delivery over the remainder of the financial year.
  - 5.3. <u>Renewals:</u> works of a capital nature that are replacing an existing asset like for like or like for modern equivalent.
    - 5.3.1. Progress has been made across all asset classes this quarter, resulting in 49% of the 2022/23 program currently delivered or committed. This is considered to be appropriate and will be further monitored for opportunities to progress.
- 6. There are some external factors that pose risks to delivery of the capital program, including rising interest rates, rising costs of utilities, supply chain limitations, and labour market limitations.
- 7. The Capital Program Plan and Budget summary is available in **Attachment A** (from page 12).
- 8. Changes to the Capital Program Plan and Budget for this quarter are provided below, from paragraph 28 of this report.

#### **Strategic Projects Summary**

9. Each year, Council allocates budget to strategic projects that address immediate and future needs, complementing the existing services.

- 10. For 2022/23, Council set a budget parameter for Strategic Projects at a maximum (after grants) of \$5.7 million. 29 Strategic Projects, totalling \$11.29 million, were identified for delivery in 2023/24. A commitment was made to deliver on the Strategic Project parameter by seeking grants and partnerships to make up this difference.
- 11. The Strategic Projects Plan and Budget summary is available in **Attachment A** (from page 37). Performance to date is considered to be appropriate and will continue to be monitored for opportunities.
- 12. Changes to the Strategic Projects Plan and Budget for this quarter are provided below, from paragraph 22 of this report.

#### **Quarterly Planning and Budget Review**

#### Year to Date Financial Summary

- 13. The year-to-date operating position as at 31 December 2022 is an operating surplus of \$62.1 million, which is \$2.1 million better compared to budget of \$60.0 million.
  - 13.1. Total operating income of \$166.0 million.
  - 13.2. Total operating expenditure of \$103.9 million.
- 14. This positive increase in the operating surplus is largely the result of lower employee expenses (\$2.0 million) and interest expense (\$0.7m).
- 15. Year-to-date Capital expenditure of \$23.0 million for the period to 31 December 2022 is \$7.8 million higher than the budget of \$15.2 million.
- 16. As of 31 December 2022, Council had no borrowings.

#### **Revised Annual Financial Summary**

- 17. The proposed quarter review continues to deliver an end of year operating surplus of \$87,000, which consists of
  - 17.1. Total estimated operating income of \$213.446 million.
  - 17.2. Total estimated operating expenditure (including depreciation) of \$213.359 million.
- 18. Total proposed Capital Expenditure for Quarter 2 is \$94.27 million, a reduction of \$11.9 million from Quarter 1
- 19. Grant funding to support capital expenditure on new/upgraded assets is now \$11.5 million due to retiming of projects to 2023-24, and readjustment of grant income.
- 20. The above changes result in an increase to Council's forecasted borrowings as of 30 June 2023 to \$37.9 million from \$28.1 million in Quarter 1.
- 21. Updated financial statements as of the end of this quarter are available in Attachment A.

#### Proposed changes to Operating Position, including Strategic Projects

- 22. A budget repair target of \$4.83 million was set by Council in the 2022/23 Business Plan and Budget:
  - 22.1. \$0.78 million was identified in Quarter 1.
  - 22.2. A further \$2.04 million has been identified in Quarter 2, as outlined in Attachment A (page 49).
  - 22.3. The remaining \$2.01 million will be reported in future quarterly reviews.
- 23. With a lens of efficiency and customer need, the following Service budget changes have occurred and contribute towards the budget repair target:
  - 23.1. Arts, Culture and Events and Community Planning and Development: \$0.05 million has been realigned between these services.
  - 23.2. Library Services: Reclassification of grant funding of \$0.3 million has been allocated from the Capital budget.
  - 23.3. Park Lands and Open Space: Additional grant funding of \$0.1 million.
  - 23.4. Property Management and Development: A net reduction of \$1.2 million associated with additional income as a result of advertising contracts and a reduction in interest expense following the finalisation of the 2021/22 financial statements.
  - 23.5. Sports and Recreation: Reduction of \$2.0 million due to the retiming of grant funding to 2023/24.

- 23.6. All services: \$2.4 million reduction shared across all services predominantly due to reduced employee expenses, higher interest income, lower interest expenditure and reduced water consumption.
- 24. The total budget for Strategic Projects has increased from \$11.29 million to \$13.15 million this quarter, however expenditure is on track to meet Council's net expenditure parameter of \$5.7 million, with grant funding and partnerships ensuring that we are able to deliver on our proposed budget commitment.
- 25. Additional Strategic Projects in response to new grant funding received / recognised this quarter:
  - 25.1. CreaTech: \$0.3 million for a new project for 2022/23 that is fully funded by the State Government.
  - 25.2. Mainstreet and Laneway Revitalisation Grants: \$0.32 million. \$0.2 million of grant funding from the State Government was identified in the 2022/23 Business Plan and Budget and is recognised this quarter against this Strategic Project. \$0.12 million has been allocated this quarter in response to ongoing and emerging activities.
- 26. Based on community expectation and need, five Reignite Strategic Projects from 2022/23 have been identified for additional funding this quarter:
  - 26.1. Digital Marketplace: \$0.22 million.
  - 26.2. ADLocal (Small Business Promotion Campaign): \$0.14 million.
  - 26.3. Marketing for new and existing programs: \$0.18 million.
  - 26.4. Shopfront Improvement Grants: \$0.88 million.
  - 26.5. Vacant Tenancy Revitalisation: \$0.17 million.
- 27. Further Strategic Project changes this quarter:
  - 27.1. Economic Planning and Growth
    - 27.1.1. Deliver next generation Adelaide Free Wi-Fi: \$1.37 million of City Deal grant funding was identified in the 2022/23 Business Plan and Budget and has now been recognised against this Strategic Project, reflecting a full financial year cost of \$1.97 million (\$0.6 million identified as Strategic Project funding in the 2022/23 Business Plan and Budget).
    - 27.1.2. Sponsorship new events: Reduction in required expenditure from \$0.24 million to \$0.16 million due to the delivery of activities in 2021/22.
    - 27.1.3. Sponsorship city stimulus event funding: Reduction in required expenditure from \$0.33 million to \$0.31 million due to the delivery of activities in 2021/22.

#### Proposed changes to Capital Budget

- 28. Year-to-date Capital expenditure is \$23.0 million for the period to 31 December 2022, which is \$7.8 million higher than the budget of \$15.2 million.
- 29. Major Projects show a revised expenditure of \$30.5 million, a reduction of \$8.4 million from Quarter 1.
- 30. Major Projects that have had a change in their planning and budgeting from the previous quarter are:
  - 30.1. Cycling Infrastructure: additional budget of \$0.3 million.
  - 30.2. Mainstreet improvements: of the \$4 million State Government Grant received, \$3.94 million has been re-timed to 2023/24, to better reflect the timings of grants funds and to accommodate design works in 2022/23.
  - 30.3. Market to Riverbank (Pitt Street): \$1.36 million has been retimed to 2023/24.
  - 30.4. Rymill Lake/Murlawirrapurka (Park 14) Upgrade: \$3.57 million has been retimed to 2023/24.
  - 30.5. Park 27b Community Sports Building Redevelopment: This project has been reclassified from Renewal to Major Project, which reflects alignment of the grant funding and whole of life cost (\$2m) of this project and has resulted in \$0.1 million added to Major Projects for 2022/23.
- 31. New and Upgrade projects show revised expenditure of \$11.31 million, a reduction of \$2.25 million from Quarter 1.
- 32. New and Upgrade projects that have had a change in their planning and budgeting from the previous quarter are:
  - 32.1. Arts, Culture and Events: reduction of \$0.05 million due to the reclassification of the Events and Festival Infrastructure Fund.
- 32.2. Economic Planning and Growth: reduction of \$0.12 million due to savings from completed Council Agenda Tuesday, 14 February 2023

- Adelaide Central Market Authority projects.
- 32.3. Park Lands and Open Space: reduction of \$0.30 million due to River Torrens/Karriwirra Pira Lake Earth retaining structure project tender price coming in below budget, savings used to fund additional requirements in a major Park Lands project.
- 32.4. Sports and Recreation: reduction of \$1.8 million due to retiming of the Mini Golf Project into 2023/24 (\$2 million), offset by new expenditure of \$0.2 million for Golf improvement projects.
- 32.5. Streets and Transportation: Increase of \$0.06 million due to new intersection traffic signal safety improvements and design cost increase, funded from savings in other areas.
- 33. Renewals show a revised expenditure of \$42.64 million, a reduction of \$1.81 million from Quarter 1.
- 34. Capital Program Management shows a revised expenditure of \$9.8 million, an increase of \$0.53 million from Quarter 1.

#### **Assessment of KPIs**

- On 5 February 2021, the then Acting Chief Executive Officer gave an undertaking to provide ongoing capitalisation updates to the Audit and Risk Committee based on key performance indicators (KPIs).
- 36. At the end of Quarter 2:
  - 36.1. KPI 1 (85% of Projects capitalised within 10 Weeks) is considered to be on track 90% of completed projects were capitalised within 10 weeks of practical completion. This was a total of 40 projects as of 31 December 2022 that contribute towards the 90% (36 of 40 met the KPI). At Quarter 2 in 2021/22, the KPI 1 achieved 78%. This represents an improved outcome for the current financial year.
  - 36.2. KPI 2 (< 10% Variance between Preliminary Year End and Annual Financial Statement) is an annual measure which is determined at the end of the financial year.

#### Long Term Financial Plan (LTFP)

37. The City of Adelaide LTFP is a dynamic financial model which analyses financial trends over a tenyear period, based on a range of assumptions. This provides Council with information that ensures resourcing requirements are assessed to achieve its strategic objectives and allows Council to ensure its future sustainability.

#### Specific proposed changes to LTFP are:

- 38. Retiming of capital projects and associated grant income into 2023/24 as detailed above.
- 39. Retiming of contributions towards Brown Hill Keswick Creek.
- 40. Retiming of Proceeds from the Sale of Assets identified in the Strategic Property Review.
- 41. Updates to depreciation following with completion of the 2021/22 Financial Statements.

#### Changes to the LTFP assumptions

- 42. At the meeting of the Audit and Risk Committee on 4 February 2022, an undertaking was given to include information on the impacts of Consumer Price Index (CPI) and increased interest rates in the quarterly LTFP updates.
- 43. Deloitte's Access Economics data is used as a source for forecasting assumptions for key indicators such as CPI, Interest and Wages. This reputable data source ensures consistency of assumptions across the life of the plan. Further it ensures a state-based projection.
- 44. We propose that the assumptions used in preparing the adopted LTFP are updated with the latest data release from Deloitte in September 2022. At the time of the report, December 2022 data had not yet been released.
- 45. The detail of this amendment is provided in the tables below:
  - 45.1. The CPI assumption in the 2022-23 to 2031-32 LTFP adopted by Council was set based on the March 2022 Deloitte Access Economics projections for South Australia. The revised assumptions are based on the September 2022 projections.

| Assumption    | 22-23  | 23-24 | 24-25 | 25-26 | 26-27 | 27-28 | 28-29 | 29-30 | 30-31 | 31-32 |
|---------------|--|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| CPI - Adopted | 1.80%  | 2.34% | 2.38% | 2.38% | 2.31% | 2.41% | 2.47% | 2.32% | 2.36% | 2.29% |
| CPI - Revised | No<br>Change -<br>will be<br>managed<br>via<br>Quarterly<br>updates. | 4.20% | 2.50% | 2.50% | 2.50% | 2.50% | 2.40% | 2.30% | 2.30% | 2.40% |

45.2. The Wage Price Index (WPI) assumption in the 2022-23 to 2031-32 LTFP adopted by Council was set based on the March 2022 Deloitte Access Economics projections for South Australia. The Revised assumptions are based on the September 2022 projections for those financial years where there is not a current Enterprise Agreement in place.

| Assumption    | 22-23  | 23-24 | 24-25 | 25-26 | 26-27 | 27-28 | 28-29 | 29-30 | 30-31 | 31-32 |
|---------------|--|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| WPI - Adopted | 2.00%  | 2.80% | 2.71% | 2.62% | 2.70% | 2.69% | 2.97% | 3.15% | 3.21% | 3.32% |
| WPI - Revised | No<br>Change -<br>will be<br>managed<br>via<br>Quarterly<br>updates. | 3.60% | 3.30% | 3.10% | 3.20% | 3.40% | 3.50% | 3.50% | 3.40% | 3.40% |

45.3. The Interest assumption in the 2022-23 to 2031-32 LTFP adopted by Council was set based on the March 2022 Deloitte Access Economics 10 Year Government Bond projections for Australia. The Revised assumptions are based on the September 2022 projections for those financial years where there is not a current Enterprise Agreement in place.

| Assumption                  | 22-23  | 23-24 | 24-25 | 25-26 | 26-27 | 27-28 | 28-29 | 29-30 | 30-31 | 31-32 |
|-----------------------------|--|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| Interest Rates -<br>Adopted | 1.68%  | 2.23% | 2.37% | 2.46% | 2.66% | 2.78% | 2.71% | 2.48% | 2.25% | 2.10% |
| Interest Rates -<br>Revised | No<br>Change -<br>will be<br>managed<br>via<br>Quarterly<br>updates. | 3.20% | 3.00% | 3.00% | 3.00% | 3.10% | 3.10% | 3.10% | 3.10% | 3.10% |

# DATA AND SUPPORTING INFORMATION

The following data sources were used in developing this report:

Profile ID (data sources utilised to update the City Profile)

Deloitte Access Economics (data sourced utilised by Finance to support updates to the Long-Term Financial Plan)

## **ATTACHMENTS**

Attachment A - 2022/23 Business Plan and Budget: Quarter 2 update

Attachment B - Adelaide Economic Development Agency Quarter 2 update

Attachment C – Adelaide Central Market Authority Quarter 2 update

Attachment D - Kadaltilla / Park Lands Authority Quarter 2 update

Attachment E - Brown Hill Keswick Creek Quarter 2 update



# **Glossary of Terms**

| Strategic Annual<br>Priorities | Projects or services committed to by Council for delivery in the annual Business Plan and Budget.  | Practical<br>Completion | The practical completion phase of a project, where works are completed to a point where an area/asset is open and created in our asset system. Depreciation commences at this point.  |
|--------------------------------|--|-------------------------|---|
| Service                        | Essential local government services that meet community need, expectation and legislated requirements. Thirteen community services enable delivery of the Strategic Plan.  | On Hold                 | Project status indicating a decision of Executive or Council is required and cannot proceed until a decision is reached.  |
| Commercial<br>activity         | Activities provided to the community that generate income, including parking, North Adelaide Golf Course and the Adelaide Town Hall.   | Capital project         | A long term project to establish, develop, improve or renew a capital asset.  |
| Major project                  | Significant works of a capital nature that are over the prudential limit,<br>multi-year or have significant grant funding.   | Strategic project       | Project that supports the delivery of the Strategic Plan. They are generally 'once off' activities that have been prioritised to be delivered in a specific timeframe. Strategic Project budgets are operational in nature (not capital) and are aligned to a relevant service. |
| New and upgrade                | Works of a capital nature that are either introducing new assets or significantly upgrading existing assets. Usually by extending the footprint of an asset or increasing the level of service the asset provides. | Retimed                 | Deliberate change of timing of a project into a future year based on an agreed decision.  |
| Renewal                        | Works of a capital nature that are replacing an existing asset like for like or like for modern equivalent.  | Reclassification        | A change of a project categorisation to reflect the scope, size or funding source of a projects (e.g. Renewal to Major Project).  |
| Design Only                    | Projects for which only the design phase will be undertaken in the current year, with construction occurring in another financial year.  | Reallocation            | Reallocation of funds from one source to another.   |
| Plan/Design                    | The planning and design phase of a project, which includes activities such as project planning and technical design.   | Financial<br>Indicators | Measures used to assess Council's financial performance, to guide decision making on major projects, and ensure its continued financial sustainability.   |
| Build/Construct                | The build and construction phase of a project, which includes activities such as tendering, and construction/creating an asset.  | Subsidiaries            | Established by Council under Section 42 of the Local Government Act<br>1999 that operate under independent boards or organisations that City of<br>Adelaide either operates or supports.  |

# Kaurna Acknowledgement

City of Adelaide tampendi, ngadlu Kaurna yertangga banbabanbalyarnendi (inbarendi). Kaurna meyunna yaitya mattanya Womma Tarndanyako. Parnako yailtya, parnuko tappa purruna, parnuko yerta ngadlu tampendi. Yellaka Kaurna meyunna itto yailtya, tappa purruna, yerta kuma burro martendi, burro warriappendi, burro tangka martulyaiendi. Kumarta yaitya miyurna iyangka yalaka ngadlu tampinthi.

City of Adelaide acknowledges the traditional Country of the Kaurna people of the Adelaide Plains and pays respect to Elders past and present. We recognise and respect their cultural heritage, beliefs and relationship with the land. We acknowledge that they are of continuing importance to the Kaurna people living today. And we also extend that respect to other Aboriginal Language Groups and other First Nations.

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# **City Profile**

# Kaurna Heritage

Adelaide is located on the traditional Country of the Kaurna people. The main square in the heart of the city is known as Victoria Square/Tarntanyangga, which means Red kangaroo dreaming. Similarly, the river is named River Torrens/Karrawirra Parri, reflecting the Kaurna name meaning Redgum forest. All 29 parks and significant heritage sites across the city and Park Lands have been assigned a Kaurna name.

# City in a Park

Adelaide's design is the creation of Colonel William Light, who set out to shape a city of the future that celebrated its natural surrounds. Covering over 760 hectares, the Adelaide Park Lands are Australia's biggest backyard. Residents and visitors alike can enjoy healthy and balanced living through sport and exercise, recreation and relaxation. Our parks and six city squares all boast a variety of different features and facilities

Sources: 2019 - 2021 City of Adelaide Data 2021 Tourism Research Australia

City of Adelaide Community Profile – profile.id City of Adelaide Economic Profile – economy.id City of Adelaide Business by Industry – economy.id List of Tallest Buildings in Adelaide – Wikipedia

How some of SAs Oldest Buildings have been uncovered – environment.sa.gov.au



15.57sqkm



**15 MINS** FROM CITY TO AIRPORT



HOLY TRINITY
CHURCH



**14,660**PRIVATE DWELLINGS

OLDEST BUILDING



**321,500** DAILY VISITORS



1.2 million DOMESTIC AND INTERNATIONAL VISITORS



**148,639** LOCAL JOBS



**25,551**CITY RESIDENTS



**11,519** BUSINESSES



CROWNE PLAZA HOTEL

TALLEST BUILDING



**643**PUBLIC ART INSTALLATIONS



95 LIVE MUSIC VENUES



**878**PLACES TO EAT AND DRINK



**\$20.9b**GROSS REGIONAL PRODUCT

# **Community Profile**

# A Place for Everyone

Each day, the city centre bustles with an increasing number of users attracted to the city's increasing connectivity, students attending some of the world's most acclaimed tertiary institutions and domestic and international visitors drawn by the abundant visitor experiences.

# Live, Work & Study

Adelaide is a city for people of all ages and abilities to explore, with a wide range of sports and recreation, schools, universities, libraries and community centres that bring people together to learn and converse. There is so much to experience beyond the office or classroom, from local fresh food markets, international sporting events and world-renowned arts festivals.



**36%**SPEAK A LANGUAGE
OTHER THAN ENGLISH



**11,372**RESIDENTS BORN OVERSEAS



**20 – 24** LARGEST AGE GROUP



**19%** RESIDENTS VOLUNTEER



**45%**BACHELOR OR HIGHER
DEGREE QUALIFICATION



12,640 EMPLOYEED FULL OR PART TIME



**50%**HOUSEHOLDS ARE RENTERS



**53%**HIGH DENSITY
HOUSING



23% ATTEND UNIVERSITY



**6,922**WORK & LIVE IN THE CITY



26%
ONE OR MORE HEALTH
CONDITIONS



HOUSEHOLDS ARE COUPLES WITH CHILDREN

Source: City of Adelaide Community Profile – profile.id



# 2022/23 Strategic Annual Priorities

In the Business Plan and Budget Council has committed to deliver the following Annual Priorities:

# Outcome 1 Thriving Communities

Suncil will create a city that is welcoming, inclusive and accessible to all.

- Deliver the next generation Adelaide Free Wi-Fi network to support and improve digital access and connectedness to our community
- Develop a policy position on micromobility to enhance our advocacy on emerging modes of transport

# Outcome 2

# **Strong Economies**

Council will champion a robust and diversified economy where innovation and low costs support growth and investment.

- Deliver a new innovative Experience Adelaide visitor centre and city-wide digital visitor experience
- Review and streamline the Community Land Management Plans to support the unique values, use and management of our Park Lands
- Activate key precincts by working with businesses to reinvigorate main streets, encouraging people back into the city

## Outcome 3

# **Dynamic City Culture**

Council will continue to create a beautiful, diverse city that celebrates is natural, cultural and built heritage.

- Grow and expand future event opportunities by developing event infrastructure
- Undertake a trial to provide information on the history of Council and the Adelaide Town Hall

#### Outcome 4

# **Environmental Leadership**

Council will be a leader in responding to climate change and support our community and businesses to be resilient in the face of environmental challenges.

- Increase street tree canopy across the city, by trialling new green infrastructure and delivering the Greening Sturt Street West project
- Prepare a Heritage Management Plan for the National Heritage listing of the Park Lands

# Outcome 5 **Enabling**

**Priorities** 

Council will continue to work innovatively and collaboratively with partners and the community.

- Implement an Insights Strategy that focuses on a holistic approach to how we collect, analyse and report on what we have heard and what we know
- Establish two new commercial opportunities which expand Council's revenue streams
- Implement Service Performance Measures to monitor efficiency and identify opportunities for improvement

# **Community Services Quarter Highlights**

Sharing the status, delivery and outcomes of Community Services.

| Service                               | Quarter 2 Update   |
|---------------------------------------|--|
| Arts, Culture and Events              | <ul> <li>Adelaide Town Hall Christmas concert held, featuring local Kurt Ison and supported by local choirs.</li> <li>The City of Adelaide SALA Festival Incubator Award was presented in celebration of artists working in the city.</li> <li>Arts and Cultural grants major funding round was finalised, with 19 opportunities awarded.</li> <li>Brad Darkson artwork celebrating Kaurna culture was launched by Guildhouse, and was supported by a Council Arts and Cultural grant.</li> <li>Cultural Strategic Partnerships for 2023 were awarded to 10 arts organisations.</li> <li>Adelaide Contemporary Experimental Studios 2022 partnership concluded with an exhibition.</li> <li>Open Space Contemporary Art partnership presented temporary artwork conducted as part of the Nature Festival.</li> <li>Adelaide Film Festival partnership presented on the East End Moving Image platform.</li> <li>Christmas Festival Exhibition was held in the Adelaide Town Hall.</li> </ul> |
| Community Planning and<br>Development | <ul> <li>Creative activation on city streets acknowledged the International Day of the Elimination of Violence Against Women, on 25 November, and throughout the ensuing 16 days of activism. 5 benches were painted by local artist, Leah Grant, working with Catherine House and Sturt Street Primary School.</li> <li>Music in the Community featuring local residents was held monthly in community centres.</li> <li>Bystander awareness training was provided to local residents.</li> <li>Welcome Coffee and Chat session at the Minor Works Building was held in December.</li> <li>Gig Rig partnership with Carclew was held at libraries and community centres to support a series of school holiday music making workshops, live music performances and screening music videos.</li> </ul>  |
| Community Safety                      | <ul> <li>Trial of a Bilingual Community Liaison Officer continues with proactive links being made with SAPOL and other service providers.</li> <li>A summer response for an increase in remote and regional visitors is being implemented.</li> </ul>  |

# **Community Services Quarter Highlights**

Sharing the status, delivery and outcomes of Community Services.

| Service                         | Quarter 2 Update   |
|---------------------------------|--|
| Economic Planning and Growth    | <ul> <li>Five Games Studios were assisted to attend the GCAP (Games Connect Asia Pacific development and networking event) and the PAX (Penny Arcade Expo) as part of Melbourne Games Week.</li> <li>The inaugural Adelaide Start-up Week was held in partnership with _SouthStart (an organisation/festival focused on design and innovation) and consisted of 27 events and 1,300 registrations.</li> <li>The second Data4Lunch event hosted by KPMG on 16 November was attended by 100 people with presentations from Justin Jamieson, South Australian Chairman KPMG and Jane Johnston, Chief Executive StudyAdelaide.</li> <li>Mainstreet Development Program grants were provided to Hutt Street Traders Association, Grote Business Precinct Association, East End Coordination Group and City South Association.</li> <li>Investment attraction support was provided to 60 businesses. This includes property searches, provision of information about Adelaide as a business or investment location, welcome to Adelaide information for their staff, working with developers on property investment proposals and directly targeting retail brands to establish in the Adelaide CBD</li> <li>ADL Fashion Week (AFW) took place from 6 - 9 October delivering and coordinating 25 events with over 800 guests across 4 days. The event featured "Adelaide's Biggest Shopping Weekend" across Rundle Mall and Rundle Street with hundreds of offers and exciting activations. Total foot traffic for Rundle Mall was up 3.5%, and Rundle Street up 101% on the Vogue Festival 2021. Retail spend was up 5% year-on-year.</li> <li>WellFest Adelaide held from 7 - 30 October with luncheons, forums and 50+ operator led events focusing on mindfulness, sleep, appearance, fitness, health &amp; nutrition. WellFest featured "Rundle Mall"s Biggest Yoga Session" with 400 tickets sold and \$8,000 raised for Beyond Blue's 24/7 Support Service. Surveyed participants rated the event 9.34 out of 10.</li> <li>Rundle Mall hosted Black Friday on 25 November with the first ever complimentary concierge service and</li></ul> |
| Environmental<br>Sustainability | <ul> <li>Public consultation on the Draft Climate Action Plan and Draft Climate Policy closed on 11 December 2022. Analysis of the feedback is underway and will be presented to Council with the updated Climate Action Plan for consideration.</li> <li>Work to finalise the new Sustainability Incentive Scheme rebates (approved by Council in July 2022) including a new online submission process via SmartyGrants culminated in opening of the new scheme on 1 January 2023.</li> <li>Two knowledge sharing events for residents and businesses interested in improving the environment performance of their assets and operations were held on 30 November and 8 December.</li> </ul>  |
| Library Services                | <ul> <li>Access to collections, programs and public spaces that inspire and connect with a diverse community have continued.</li> <li>Context Writers Festival with Writers SA, "Through the Lens" exhibition with Office for the Ageing, "Being Digital" workshops and Author talks and writing round table as part of the Feast Festival took place in Quarter 2</li> </ul>  |
| Park Lands and Open Space       | Works have progressed on the Master Plan for Victoria Park / Pakapakanthi (Park 16).   |

# **Community Services Quarter Highlights**

Sharing the status, delivery and outcomes of Community Services.

| Service                                   | Quarter 2 Update   |
|---|--|
| Parking                                   | The use of new mobile technology is now underway, delivering a safer and more effective approach to on-street parking compliance.  |
| Planning Building and Heritage            | A draft City of Adelaide submission was prepared in response to the Planning System Implementation Review.   |
| Property Management and<br>Development    | <ul> <li>Property development group, ICD Property, has undertaken on-site enabling works including the provision of interim access arrangements for the Samuel Way building.</li> <li>Further service relocations and site establishment works have progressed to separate the Central Market Arcade from the adjoining Central Market building.</li> <li>Site hoardings have been erected within the Eastern Roadway with signage also installed to Grote and Gouger Streets.</li> <li>Over 96% of the Market Square apartments have been pre-sold with ICD Property recently announcing HEI Schools as the on-site childcare operator. Further announcements will be made with respect to other tenants and operators, including across the hotel, office and supermarket uses.</li> <li>ACMA have requested that invasive construction works not take place over the festive season to avoid construction impacts on Central Market traders.</li> </ul> |
| Resource Recovery and Waste<br>Management | As part of the National Plastics Recycling Scheme (NPRS), a soft plastics kerbside collection pilot project was launched on 6 December 2022, in partnership with the Cities of Charles Sturt and Port Adelaide Enfield.  |
| Sports and Recreation                     | Skate workshops have been held at the Skate Park and are proving very popular.   |
| Streets and Transportation                | <ul> <li>Upgrades to stormwater infrastructure at the Hutt Street and South Terrace intersection is currently being investigated. The flood mitigation strategy will be developed with a holistic view, considering benefits of Pakapakanthi Wetland and future planned projects in the proximity.</li> <li>Administration is reviewing concept options for Kingston Terrace Stormwater following responses received from residents regarding stormwater issues in the street. This will be followed by a presentation to Council on options for the street.</li> <li>Streetscape improvement opportunities are being investigated to align with planned asset renewals, increase street greening, and improve pedestrian facilities and accessibility.</li> <li>Streetscape upgrade of Stephens Street and Stephens Place to improve pedestrian facilities, calm vehicle traffic and improve overall street amenity is in progress.</li> </ul>            |

# **Commercial Activities Quarter Highlights**

Sharing the status of the delivery and performance of our commercial activities.

| Service                    | Quarter 2 Update   |
|----------------------------|--|
| Parking                    | <ul> <li>UPark hardware replacement project is progressing and is on time and on budget.</li> <li>Financial forecasting indicates that UPark revenue will be favourable at the end of the financial year.</li> <li>Consumer experience has been enhanced with the application of new hardware and software and now provides a more convenient way to enter our off street car parks.</li> </ul>  |
| North Adelaide Golf Course | <ul> <li>Year to date (YTD) position is favourable to the budget.</li> <li>YTD visitation targets have been met with more than 100,000 rounds of golf in 2022-23.</li> <li>North Adelaide Golf Course continues to see increased visitation, resulting from higher quality playing surfaces post installation of the automated irrigation system.</li> <li>The business case for the introduction of a Mini Golf service offering within North Adelaide Golf Course has been progressed and will be brought back into council.</li> <li>Enhanced course quality is anticipating the growth trajectory, delivered over the past 2 years, will be sustained.</li> </ul>  |
| Adelaide Town Hall         | <ul> <li>Quarter 2 was Adelaide Town Hall's busiest Quarter for bookings and income since pre-COVID.</li> <li>New passenger lift installed in Adelaide Town Hall.</li> <li>Concerts were the major event type at Adelaide Town Hall comprising 36% of overall bookings.</li> <li>Father Christmas completed the National Pharmacies Christmas Pageant procession at the Adelaide Town Hall.</li> <li>The free Town Hall Christmas Concert was booked out and the feedback from participants was positive.</li> <li>YTD position is favourable to the budget and forecasting indicates the end of the financial year to be favourable.</li> <li>Adelaide Town Hall façade works project due to start in 2023 is likely to impact bookings and enquiries.</li> </ul> |

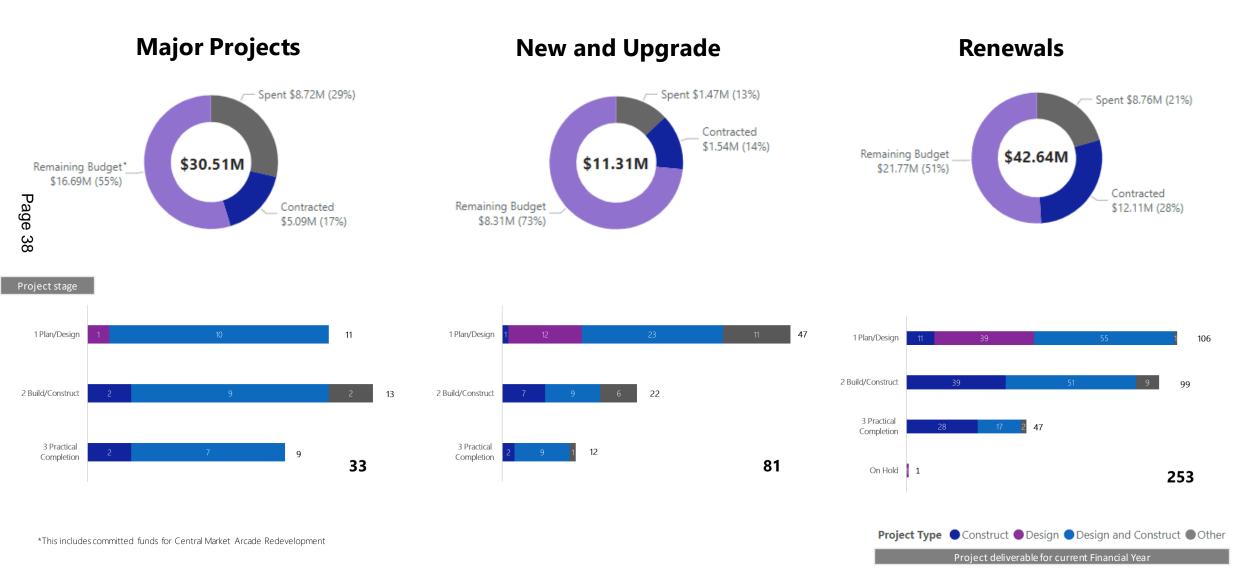






### **Capital Program Summary**

The following graphics show the overall status of our capital program delivered for the previous quarter.



Major Projects are significant works of a capital nature that are over the prudential limit, multi-year or have significant grant funding.

#### **Quarter Summary**

Overall, projects are tracking well with 86% of our projects on time and on budget. The second quarter has seen further progress in the delivery of Major Projects.

- Rymill Park Infrastructure project and Port Road Zebra crossing project (one of the Cycling Infrastructure sections) are completed.
- Rymill Park, Bonython Park and Rundle Park shared paths (sections of the Cycling Infrastructure project) are open to the public with minor works and lighting upgrades planned for Quarter 3.
- Paxton's Walk will also be completed during Quarter 3.
- Approach to market for North Terrace to Rundle shared path works, Sturt Street West Greening and Rymill Lake renewal project planned for next quarter.
- City Deal has fully committed all funds and is on track for June completion.

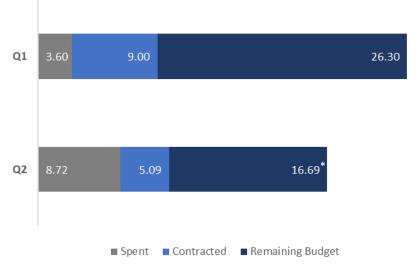
More detailed status updates are available in the status update section.

#### Expenditure Summary Graph:

The annual forecast expenditure has decreased by \$8.41M from the 22/23 Q1 budget of \$38.92M to a revised budget of \$30.51M. This is due to re-timing of works between financial years of \$8.87M, offset by a small cost increase funded by savings in New/Upgrade projects, additional grant interest (City Skate Park, Market to Riverbank and Pitt St, Events Infrastructure Rymill Park, Rymill Lake/Murlawirrapurka (Park 14) Upgrade project, Paxton's Walk Revitalisation and Park 27B Community Sports Building Redevelopment) and reclassification of the Park 27B Community Sports building redevelopment to a Major project.

83% of the Major Projects expenditure has been spent (\$8.72M), contracted (\$5.09M), or committed (\$11.44M for Central Market Arcade Redevelopment).

#### 2022/23 Expenditure Summary (\$ Millions)



Retimed

û\$ Additional budget

#### Reclassification

# Major Projects Summary of Financial Changes The following table shows a summary of projects, budgets, financial changes and whole of life budgets for Major Projects

|  |                           |                   | 2022/23           |                             |                  | Fi                         | ull Project Budge | et as of this quart           | er                       |
|--|---------------------------|-------------------|-------------------|-----------------------------|------------------|----------------------------|-------------------|-------------------------------|--------------------------|
| Project  | Adopted<br>Budget<br>\$'M | Q1 Review<br>\$'M | Q2 Review<br>\$'M | Quarterly<br>Change<br>\$'M | Change<br>Driver | 2021-22<br>Actuals<br>\$'M | Q2 Review<br>\$'M | Future<br>expenditure<br>\$'M | Whole<br>of Life<br>\$'M |
| Central Market Arcade Redevelopment  | 11.44                     | 11.44             | 11.44             | -                           |                  | -                          | 11.44             | 10.88                         | 22.32                    |
| North-South Bikeways*  | 1.79                      | 2.17              | 2.17              | -                           |                  | 3.84                       | 2.17              | -                             | 6.01                     |
| City Deal – City Safe Network Upgrade*   | 2.39                      | 2.82              | 2.82              | -                           |                  | 1.12                       | 2.82              | 1.85                          | 5.79                     |
| City Skate Park*   | -                         | 0.20              | 0.21              | 0.01                        | ₫\$              | 3.40                       | 0.21              | -                             | 3.61                     |
| Cycling Infrastructure*  | 1.46                      | 3.04              | 3.34              | 0.30                        | ₫\$              | 2.99                       | 3.34              | -                             | 6.33                     |
| Events Infrastructure Rymill Park*   | 2.87                      | 2.31              | 2.31              | <del>-</del>                |                  | 0.80                       | 2.31              | -                             | 3.11                     |
| Market to Riverbank - Pitt St*   | 4.61                      | 5.06              | 3.72              | (1.34)                      | 0                | 2.71                       | 3.72              | 1.36                          | 7.79                     |
| Moonta Street Reinvigoration*  | 0.47                      | 0.47              | 0.47              | -                           |                  | 3.55                       | 0.47              | -                             | 4.02                     |
| Mainstreet Improvements (Hutt St Entry<br>Statement and Melbourne St Improvement)* | 4.00                      | 4.00              | 0.06              | (3.94)                      | 0                | -                          | 0.06              | 3.94                          | 4.00                     |
| Park 27b – Community Sports Building<br>Redevelopment *                            | -                         | -                 | 0.11              | 0.11                        | R                | -                          | 0.11              | 1.90                          | 2.01                     |
| Paxton's Walk Revitalisation*  | 2.13                      | 2.10              | 2.11              | 0.01                        |                  | 0.10                       | 2.11              | -                             | 2.21                     |
| Rymill Lake/Murlawirrapurka (Park 14)*<br>Upgrade                                  | 4.57                      | 4.84              | 1.28              | (3.56)                      | 0                | 0.17                       | 1.28              | 3.57                          | 5.02                     |
| Greening Sturt St West*  | 047                       | 0.47              | 0.47              | -                           |                  | 0.03                       | 0.47              | -                             | 0.50                     |
| Total  | 36.20 M                   | 38.92             | 30.51             | (8.41)                      |                  | 18.71                      | 30.51             | 23.50                         | 72.72                    |

#### Legend

- ◆ indicates that the project is no longer on track or budget
- ▲ indicates that the project has risks that are being managed and may exceed budget or time
- indicates that the project timeline, delivery and budget are on track

| Project   | D e scription   | \$'M  | Status   | Stage               | Est.<br>Completion | Status Update  |
|---|---|-------|----------|---------------------|--------------------|--|
| Central Market Arcade<br>Redevelopment                            | Market Square is a joint venture between ICD Property and the City of Adelaide. It incorporates new residences, commercial office, retail, premium hotel, childcare and public spaces together with an expansion of the Adelaide Central Market.  ICD Property has appointed Multiplex as the builder for this project, with a commitment to maintaining business as usual for the Adelaide Central Market and the surrounding precinct throughout construction.  The redevelopment has commenced mid 2022 with construction anticipated over a period of three and a half years.  The completed project will infuse new energy into the entire market district and ensure the district remains as the centre of food and beverages in Australia. | 11.44 |          | Build/<br>Construct | March 2025         | ICD Property has undertaken on-site enabling works including the provision of interim access arrangements for the Samuel Way building. Further service relocations and site establishment works have progressed to separate the Central Market Arcade from the adjoining Central Market building. Site hoardings have been erected within the Eastern Roadway with signage also installed to Grote and Gouger Streets. Over 96% of the apartments have pre-sold with ICD Property recently announcing HEI Schools as the on-site childcare operator. Further announcements will be made with respect to other tenants and operators, including across the hotel, office and supermarket uses. ACMA requested that invasive construction works not take place over the festive season in order to avoid negative construction impacts to the Central Market traders.  Council received notification from Central Market Authority to suspend works until February to support effective trading over the festive trading period. |
| City of Adelaide<br>Bikeways (North-<br>South) (5 sub-projects)   | The North-South Bikeway will build on the existing Frome Bikeway and will connect the existing Rugby/Porter Bikeway in Unley to the Braund Road Bike Boulevard in Prospect.   | 2.17  | <b>A</b> | Plan/<br>Design     | June 2023          | Frome Rd (Vic Drive to North Terrace) - Reviewing extent of works with DIT. Frome Rd (Vic Drive to Albert Bridge) - Reviewing extent of works with DIT Albert Bridge Design - Reviewing extent of works with DIT. North Terrace to Rundle - Design Completed - Ready for Procurement in January 2023.  |
| City Safe CCTV<br>Network Upgrade (City<br>Deal) (2 sub-projects) | CCTV Network Upgrade including purchase of new platform video management system and replacement or upgrade of cameras where required. Project is funded by the Australian Government via the Adelaide City Deals (\$3M) and CoA has committed to spend \$2.8M for Street Lighting LED Renewals as part of the deal.   | 2.82  |          | Plan/<br>Design     | June 2023          | Camera analysis complete. Recent vendor camera price rises require further negotiation. Hardware supply chain issues ongoing. Temporary hardware used to progress the project. System testing performed. Some operational issues remain to be solved. Aim is to cutover to the new system in February.   |

Q2 Review

- ◆ indicates that the project is no longer on track or budget
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- indicates that the project timeline, delivery and budget are on track

| Project   | D e scription  | Q2 Review<br>\$'M | Status | Stage                   | Est.<br>Completion | Status Update   |
|---|--|-------------------|--------|-------------------------|--------------------|---|
| City Skate Park (2 sub-<br>projects)                        | New City Skate Park in Gladys Elphick Park / Nurnungga (Park 25) in the west Park Lands. The project will deliver a regional facility drawing users from across the metropolitan area and State with the ability to hold competition events and be a main attraction for skate park users.   | 0.21              |        | Practical<br>Completion |                    | Project completed.  |
| Cycling Infrastructure<br>(10 sub-projects)                 | Design and construction of 11 cycling infrastructure projects to improve access, safety and connectivity for bicycle riders within the Council area, prioritised to improve cycling connections to and around Lot 14.  | 3.33              |        | Build/<br>Construct     | April 2023         | Bonython Shared Access Path - Construction nearly complete. Lighting<br>and Retaining Walls remaining works to be completed.<br>Fitzroy/Robe Tce shared Path - Works to commence in January.  |
| Events Infrastructure<br>Upgrade - Rymill Park              | The Events Infrastructure Project will provide improved and upgraded services that will support the ongoing and continued use of the area as a major event and entertainment hub in the eastern parklands.   | 2.31              |        | Practical<br>Completion | December<br>2022   | Practical Completion was achieved in late December. Contractor to resolve minor outstanding works.  |
| Market to Riverbank<br>Laneways Upgrade (4<br>sub-projects) | The Market to Riverbank link project is a joint investment project between the City of Adelaide and the State Government (through Renewal SA) to upgrade Bank Street, Leigh Street, Bentham and Pitt Street.  Current Scope: Bentham Street upgrade to kerbless environment with feature decorative concrete, continuation of Market to Riverbank public   | 3.72              |        | Build/<br>Construct     | December<br>2023   | Bentham Street works are at practical completion and Bentham Street is open to public. Pitt Street designs are currently being developed.   |
|   | art outcomes and improvements to greening and lighting. Pitt Street design works.  |                   |        |                         |                    |   |
| Moonta Street   | Street upgrade including supply and install of new granite paving, stormwater improvements, and greening. Additional scope agreed to by Minister: Project savings to be provided as funding contribution towards the remediation of the southern Moonta Street Gateway, to cover the costs for the design of a zebra crossing at Gouger St (to link Moonta and Field Streets) and funding contribution towards the construction thereof. | 0.47              |        | Build/<br>Construct     | June 2023          | Main streetscape works completed Oct 2021. Additional scope approved in June 2022 for completion by 30 June 2023 and to be funded from project savings include refurbishment of southern Moonta Street gateway, expected to commence in Feb 2023 after Chinese New Year, and contribution towards costs of a Gouger Street pedestrian crossing, linking Moonta St and Field St. |

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- ▲ indicates that the project has risks that are being managed and may exceed budget or time indicates that the project timeline, delivery and budget are on track

| Project  | D e scription   | Q2 Review<br>\$'M | Status | Stage           | Est.<br>Completion | Status Update  |
|--|---|-------------------|--------|-----------------|--------------------|--|
| Mainstreet<br>Improvements                               | Hutt Street Entry Statement Project  A \$4M grant agreement has been initiated between the Department for Infrastructure and Transport and The Corporation of the City of Adelaide, and \$3M funding has been provided for Hutt Street.  This project will deliver outcomes to enhance Hutt Street and its surrounds in accordance with the funding agreement requirements.   | 0.02              |        | Plan/<br>Design | November<br>2024   | Detailed design currently in progress  |
|  | Melbourne Street Improvement  A \$4M grant agreement has been initiated between the Department for Infrastructure and Transport, and The Corporation of the City of Adelaide and \$1M funding has been provided for Melbourne Street.  Project objectives are to: - provide opportunities for outdoor dining areas through the design and construction of temporary parklets design and construct a safer crossing zone for pedestrians at each end of Melbourne Street precinct improve street amenity by reviewing and rationalising non-fixed and fixed furniture items along the street for renewal and increase greening/ shading opportunities. | 0.04              |        | Plan/<br>Design | May 2024           | A full, detailed design is currently underway to investigate opportunities for safer pedestrian crossings along Melbourne Street and to improve street amenity along the street. Temporary Parklets are being constructed to provide outdoor dining areas. |
| Park 27b - Community<br>Sports Building<br>Redevelopment | Deliver a new fit for purpose community sports building that considers current and future sports activation on the adjacent playing fields. Modernising the facility will also allow for the inclusion of unisex changerooms for equal participation and strengthen role of providing a community base for teams, their families and visitors. The City of Adelaide has been granted \$2M to deliver the project.   | 0.11              |        | Plan/<br>Design | June 2024          | Currently undertaking feasibility assessment of proposed construction footprint.  Expected to be delivered as a Design & Construction contract with contract to go to tender mid 2023.  \$2M Grant to deliver new Clubrooms to expand the current rooms.   |

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- indicates that the project timeline, delivery and budget are on track

| Project  | D e scription   | Q2 Review<br>\$'M | Status   | Stage               | Est.<br>Completion | Status Update  |
|--|---|-------------------|----------|---------------------|--------------------|--|
| Paxton's Walk<br>Revitalisation                | The Paxton's Walk Revitalisation project will bring new life to a popular East End pedestrian link, transforming it from a tired and constrained walkway into a vibrant, welcoming, green and accessible place. It will also provide a key link between Adelaide's East End Precinct to the Lot Fourteen site currently under rejuvenation by Renewal SA.   | 2.11              |          | Build/<br>Construct | February<br>2023   | Streetscape and stormwater upgrade project. Construction is in progress. All public, community and key external stakeholders have been notified. Integration of Public Art is underway in February 2023. Expected project completion is in February 2023.  |
| Rymill<br>Park/Murlawirrapurka<br>Lake Renewal | This project is the next stage of the Rymill Park Masterplan, seeking to upgrade the Rymill Park Lake and surrounding infrastructure and amenities, including updated access improvements lighting, greening and tree planting. Considering the existing appearance and qualities of the lake, and reinforcing the cultural, historic and social importance of the lake as a place of gathering of families and water-based recreation. | 1.28              | <b>*</b> | Plan/<br>Design     | June 2024          | Detailed design has now commenced and will be completed in early 2023.  Expression of Interest documents were released to market on 24 November with 50% designs. This process seeks to test the market, evaluate responses and shortlist suitable contractors.  The next stage of procurement (Select – Request for Quote) is planned for February before contract award/site commencement in April/May.  |
| Sturt West Greening                            | This project is to undertake a greening upgrade along Sturt Street<br>(West). Funding for this project will be applied for through Greener<br>Neighbourhoods Grant. Council will need to contribute in-kind funding<br>contribution.  | 0.47              |          | Plan/<br>Design     | June 2023          | Streetscape upgrade to green and improve amenity along Sturt Street from West Terrace to Whitmore Square. Grant funding will be received through Green Adelaide, subject to project completion in June 2023.  • Detailed Streetscape & greening design issued 18 November.  • Request for quote released on 22 November; no submissions were received.  • Project Manager working closely with Procurement Team to progress and complete the Procurement phase of the project. |

New Aad Upgrade projects are works of a capital nature that are either introducing new assets or significantly upgrading existing assets, usually by extending the footprint of an asset or increasing the level of service the asset provides.

#### Quarter Summary

There has been some movement in the New and Upgrade program in the second quarter, with 27% of the program spent or committed. Increased procurement activity in Quarter 3 will increase the funds spent and committed.

- 4 further projects have reached practical completion in this quarter
- Significant projects, such as the Greener City Streets program, will approach the market in Quarter 3
- 8 projects will complete the planning phase in the next quarter.

#### **Expenditure Summary:**

The annual forecast expenditure has decreased by \$2.25M from the 22/23 Quarter 1 budget of \$13.56M to a revised budget of \$11.31M. This is due to a re-timing of the Mini Golf project into next year and savings from projects funding additional spend in Major Projects.

\$1.47M has been spent to date and \$1.54M has been contracted across the new and upgrade projects, resulting in 27% of the 22/23 program currently committed.

#### 2022/23 Expenditure Summary (\$ Millions)



The following tables provides a financial summary of the program by Service category.

|                                      |   | 202   | 22/23             |       |    |   |  |  |
|--------------------------------------|---|-------|-------------------|-------|----|---|--|--|
| Service                              | ce Adopted Q1 Q2 Quarterly Driver Budget Review Review Change \$'M \$'M \$'M \$'M |       | Impacted Projects |       |    |   |  |  |
| Arts, Culture and Events             | 1.30  | 1.39  | 1.34              | -0.05 | R  | Reclassification of the Events and Festival Infrastructure project as a strategic activity, savings used to fund new activities.  |  |  |
| Community Planning and Development   | 1.70  | 1.78  | 1.78              | -     |    |   |  |  |
| Economic Planning and Growth         | -   | 0.81  | 0.69              | -0.12 | \$ | Savings from completed ACMA projects used to fund new activities.   |  |  |
| Environmental Sustainability         | 1.20  | 1.31  | 1.30              | -0.01 | \$ | Savings from completed Mistletoe Park/Tainmuntilla (park 11) Park Lands biodiverse and water sensitive gateway and urban address (CCAIF) project used to fund new activities. |  |  |
| Park Lands and Open Space            | 2.30  | 2.41  | 2.11              | -0.30 | \$ | River Torrens/Karriwirra Pira Lake Earth retaining structure project tender price below budget, savings used to fund additional requirements in a major Park Lands project.   |  |  |
| Parking                              | 1.30  | 1.27  | 1.27              | -     |    |   |  |  |
| Planning, Building and Heritage      | -   | 0.01  | 0.01              | -     |    |   |  |  |
| Property Management and Development  | 2.40  | 0.72  | 0.69              | -0.03 | \$ | Release from Central Market Options project used to fund new activities.  |  |  |
| Resource Recovery & Waste Management | 0.3   | 0.35  | 0.35              | -     |    |   |  |  |
| Sports and Recreation                | 2.05  | 2.05  | 0.25              | -1.80 | Ø  | Re-timing of the Mini Golf project into 23/24. \$2M offset by new Golf improvement projects \$0.2M.   |  |  |
| Streets and Transportation           | 1.10  | 1.46  | 1.52              | 0.06  | \$ | New intersection Traffic signal safety improvements and design cost increase for street upgrade funded from savings in other areas.   |  |  |
| Total                                | 13.70   | 13.56 | 11.31             | -2.25 |    |   |  |  |

#### Legend

- ◆ indicates that the project is no longer on track or budget
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- indicates that the project timeline, delivery and budget are on track

### **New and Upgrade**

The following tables provide further details on each project and a current status update.

| Project  | Description   | Q2 Review<br>\$'M | Status   | Stage            | Status Update  |
|--|---|-------------------|----------|------------------|--|
| Arts, Culture and Ev                                       | vents   |                   |          |                  |  |
| Christmas Festival 22                                      | Christmas in the City Funding Allocation.   | 0.20              |          | Plan/ Design     | 2022 Christmas project is currently in progress.   |
| Christmas Festival<br>Preparations                         | Implement this year's actions of the Christmas<br>Festival Action Plan.   | 0.20              |          | Plan/ Design     | 2023 Christmas project is not currently active.  |
| City Activation - Festoon<br>Lighting                      | Create interesting spaces across our city through lighting.   | 0.10              |          | Plan/ Design     | Undertaking site investigations to inform the concept design and constructability of permanent Festoon lighting to activate and create an inviting environment on Vaughan Place (adjacent Exeter Hotel).   |
| Events and Festivals<br>Infrastructure                     | Implement infrastructure that supports events and festivals across the city.  | 0.00              | •        | Cancelled        | Budget has been removed. Investigation not part of capital program.  |
| Illuminate Adelaide<br>Public Artwork (2 sub-<br>projects) | Commission a permanent light-based public<br>artwork.   | 0.35              | <u> </u> | Plan/ Design     | To support the Illuminate Adelaide event, City of Adelaide is partnering with Illuminate Adelaide to commission a series of permanent light-based public artworks. A budget of \$300k per year is included in the CoA Budget & Business Plan. The location of the Illuminate Adelaide artwork by Studio Ouchhh was approved by Council in August 2022 for Light Square/Wauwi for delivery by July 2023. Detailed Feasibility and Detailed Design currently underway in parallel with negotiation of the funding agreement with Illuminate Adelaide. As requested by Council, the concept design for the Melbourne Street artwork by Carla O'Brien is being further developed and will be brought back to Council for approval. |
| Public Art 21-22 (5 sub-<br>projects)                      | Deliver a range of public art capital projects that will surprise, delight and attract people and contribute to the development of Adelaide as the premier international arts market. | 0.11              |          | Build/ Construct | Capital funding carried forward from 21/22 for the completion of Public Art projects in progress, including The Angels: Adelaide City of Music Laneway, portraits for Auntie Shirley Peisley and Ipparityi for the Women in the Chamber Project, and artwork in Bentham St as part of Market to Riverbank.   |

- indicates that the project is no longer on track or budget
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- indicates that the project timeline, delivery and budget are on track

| Project  | Description  | Q2 Review<br>\$'M | Status   | Stage            | Status Update  |
|--|--|-------------------|----------|------------------|--|
| Arts, Culture and  | Events   |                   |          |                  |  |
| Public Art Action Plan<br>- Capital Projects (5<br>sub-projects)                     | Deliver a range of public art capital projects that will surprise, delight and attract people and contribute to the development of Adelaide as the premier international arts market.  | 0.22              |          | Plan/ Design     | The Public Art Action Plan commits that a minimum of 1.3% of the capital works program will be spent on the commission of new public artworks and the delivery of the plan. Funding has been allocated for artwork for Paul Kelly: City of Music Laneway (complete), decommission of Sculpture for Hire program (complete), portraits of Mary Lee and Catherine Helen Spence for the Women in the Chamber project (in progress), and the contemporary art acquisitions for the Civic Collection (to be finalised in Q4).   |
| Reignite Adelaide -<br>East End Festival and<br>Event Place<br>Retractable Bollards* | The installation of strategically placed automated street bollards (Ebenezer Place, Vardon Avenue and Rundle Street) to enable local businesses, events and festivals to temporarily close-off and activate key locations in the East End. | 0.16              | <u> </u> | Build/ Construct | Bollards are installed and electrical works to complete are now under contract.  Works are scheduled to start in Jan/ Feb.   |
| Community Plan   | ning and Development   |                   | ••••••   |                  |  |
| Place of Courage /<br>Spirit of Woman (Park<br>27)                                   | The Place of Courage commemorative artwork set into a integrated landscaping intended to raise awareness about the impact of domestic and family violence.   | 0.10              | <u> </u> | Plan/ Design     | The \$100k CoA budget, as well as the intended matched State Government grant funding, are contributions that will go directly to the Spirit of Woman non-profit to project manage, commission and deliver the project. The intention of Spirit of Woman is to increase the total budget via additional fund-raising, leading to an extended timeframe beyond the current financial year. \$5k of the \$100k Council funding contribution has been released to Spirit of Woman as a contribution to engage three artists and landscape teams to complete concept designs that will be used to leverage fund-raising. When fund-raising is complete, the preferred concept design will come to Council for consideration and approval. An MOU (funding agreement) and donation agreement are in progress. |

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- ▲ indicates that the project has risks that are being managed and may exceed budget or time
- indicates that the project timeline, delivery and budget are on track

| Project   | Description   | Q2 Review<br>\$'M | Status | Stage            | Status Update   |
|---|---|-------------------|--------|------------------|---|
| Community Plannir   | ng and Development  |                   |        |                  |   |
| Place of Reflection*  | The creation of a Place of Reflection in Rymill Park/Murlawirrapurka honouring the Aboriginal Stolen Generation. Co-funded through the Stolen Generation Reparations Fund and supported by Arts SA.   | 0.18              |        | Plan/ Design     | The focal sculpture of the mother figure is complete, and cultural authority has been obtained to proceed with the project on site after Easter 2023.                       |
| Southwest Community<br>Centre                                 | To purchase a new property for the Adelade South<br>West Community Centre based on the Gross Floor<br>Area (GFA) of the previous premises at Sturt Street<br>and establish this as a staffed facility run by<br>Council.  | 1.50              |        | Plan/ Design     | A property that meets the criteria and is within budget is not currently available in the market. The administration will continue to monitor the market for opportunities. |
| Economic Planning   | and Growth  |                   |        |                  |   |
| , ,   | Upgrade program including the installation of new grease arrestor, additional heating to the dining areas, a new customer toilet block, enhancements along the Grote Street frontage, a new cool room and construction of a pop up stall to allow casual leasing within ACMA, WiFi project and reinforcement of Federal Hall Grote Street and Gouger Street mezzanines. | 0.69              |        | Build/ Construct | Delivery of a new cool room is currently out to tender and awaiting submissions. All other works have been completed.   |
| Environmental Sust  | ainability  |                   |        |                  |   |
| Climate Change Action<br>Initiative Fund (4 sub-<br>projects) | Support the delivery of Council's Carbon Neutral<br>Strategy and Action Plan.   | 0.22              |        | Plan/ Design     | 14 Smart Water Meters have been installed at 7 Park Lands facilities to monitor water use.  |

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- indicates that the project timeline, delivery and budget are on track

| Project   | Description   | Q2 Review<br>\$'M | Status | Stage        | Status Update  |
|---|---|-------------------|--------|--------------|--|
| Environmental Sus   | tainability   |                   |        |              |  |
| Green City Streets<br>Program (10 sub-<br>projects)                       | The Green City Streets Program will be dedicated to greening of specific CBD streets based on heat and tree canopy mapping put together through joint state and local government investigations.  This program is part of proposed initiatives in partnership with State Government through Green Adelaide.   | 1.00              |        | Plan/ Design | Design consultant has been engaged to identify suitable greening locations across the city.          |
| Karrawira Pari / River<br>Torrens Restoration and<br>Nature Space project | The purpose of the project is to implement a Karrawirra Parri Restoration / River Torrens Restoration and Nature Space that: • Contributes to improving water quality and ecological health in Karrawirra Parri (Torrens River) and Torrens Lake. • Enhances biodiversity in Karrawirra Parri and Torrens Lake. • Increases social, cultural, tourism and recreational activities, particularly with respect to connection to nature and local biodiversity. • Improves amenity of the Torrens Lake. Stage 1 of the project is focused on the design and feasibility requirements of reintroducing aquatic vegetation into Karrawirra Pari in line with the Project Design Objectives and in a way that compliments and supports existing river uses and characteristics where necessary. | 0.04              |        | Design Only  | Stage 1 concept design is nearing completion. Kaurna cultural advice is required and will be sought. |

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- indicates that the project timeline, delivery and budget are on track

| Project  | Description   | Q2 Review<br>\$'M | Status | Stage                | Status Update  |
|--|---|-------------------|--------|----------------------|--|
| Environmental Sus  | tainability   |                   |        |                      |  |
| Mistletoe Park /Tainmuntilla (Park 11) Park Lands biodiverse and water sensitive gateway and urban address project (CCAIF) | Create a biodiversity sensitive urban address at the start of the Adelaide Park Lands in Mistletoe Park / Tainmuntilla (Park 11). The project will involve revegetating approximately 1200 sqm with river red gum woodland species using biodiversity sensitive and water sensitive urban design (BSUD and WSUD) principles. The project site will also include constructed WSUD infrastructure (i.e. stormwater retention basin) that will result in better water quality entering the Karrawirra Pari (River Torrens). By adding interpretive signs and public art, it will also create for the public an attractive and informative entrance to the Adelaide Park Lands. | 0.04              |        | Practical Completion | Project completed.   |
| Parking  |   |                   |        |                      |  |
| Replacement of UPark<br>Car Park Management<br>System  | Replace and upgrade outdated hardware and software.   | 1.27              |        | Build/ Construct     | Procurement is complete, and Master Services contract is signed. Replacement of ageing hardware within the car parks is complete including Automatic Number Plate Recognition technology. Implementation of software components will now be completed including enhancements to central control room operations, intercoms and CCTV feeds, online booking and validated parking solutions. |
| Park Lands and Op  | en Space  |                   |        |                      |  |
| Botanic Creek Catchment<br>Water Courses<br>Improvements   | Improve stormwater quality and provide a water source to Rymill Lake.   | 0.25              | •      | Build/ Construct     | Design is underway and expected to be complete by end of Quarter 3.  |

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- indicates that the project timeline, delivery and budget are on track

| Project  | Description   | Q2 Review<br>\$'M | Status   | Stage            | Status Update  |
|--|---|-------------------|----------|------------------|--|
| Park Lands and Ope   | en Space  |                   |          |                  |  |
|  | Work with the Cities of Unley, Burnside, Mitcham and West Torrens to progress stormwater projects.  | 0.20              |          | Build/ Construct | Funding contribution only to facilitate the implementation of the Brown Hill and Keswick Creeks Stormwater Management Plan 2016 across 5 Council areas.  Works in City of Adelaide area include wetlands and other works in Parks 16 and 20. Project is managed by a dedicated Project Management team engaged by the Brown Hill and Keswick Creeks Stormwater Management Board. |
| City Dirt Master Plan -<br>Park 20   | Following the endorsed Master Plan and detailed design works undertaken in 2020/21 and 2021/22, deliver key safety, accessibility and amenity improvements to the BMX facility in Park 20.  | 0.03              | <u> </u> | Design Only      | Concept Plans are being developed, noting that this project is currently for design only, with delivery unfunded.  |
| Design and Delivery of<br>Artificial Shading Canopy<br>in Park 20 and Park 21W<br>Playground | Council decision on 9th August to implement artificial shading canopy and additional tree planting in both Princess Elizabeth Playground and the Glover Playground led to a new capital project to conduct detailed design and then to implement artificial shading structure as well as additional tree planting in both playground. | 0.10              |          | Plan/ Design     | Detailed Design of Canopies on Park 20/Park 21W is currently underway and procurement process is underway.   |
| Installation of compliant<br>handrailing to Weir 2 and<br>3 Footbridges                      | Improve access and safety across the Torrens River.   | 0.15              |          | Build/ Construct | Contractor has been engaged with works to commence in early 2023 to fabricate and install the handrails.   |
|  | Construction of retaining structures to stabilise the area near the University Footbridge.  | 1.00              |          | Build/ Construct | Contractor has been engaged with works set to commence in early 2023.  |
| Skate Park CCTV and<br>Greening (LRCI)   | Improve safety and user amenity of the City Skate<br>Park by installing CCTV and greening aspects.  | 0.32              | •        | Build/ Construct | Works on site are completed, awaiting invoices for CCTV component to close out the project.  |

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| Project   | Description   | Q2 Review<br>\$'M | Status | Stage                | Status Update  |
|---|---|-------------------|--------|----------------------|--|
| Park Lands and Op                                 | en Space  |                   |        |                      |  |
| Smart Irrigation of Park<br>Lands Project         | Implement smart irrigation systems to more<br>accurately dispense water in our Park Lands at a<br>reduced cost.   | 0.05              |        | Build/ Construct     | All materials have been procured and installation of the smart irrigation has commenced; final installation for this stage will be completed by Quarter 4.  SA Water are installing sensor modules and we are experiencing a small delay but this delay will not impact the final completion date of Quarter 4.  |
| Wattle Grove Tree<br>Planting and War<br>Memorial | Concept design to explore the opportunity to<br>enhance Golden Wattle Park / Mirnu Wirra (Park<br>21W). Construction subject to future funding<br>endorsement by Council. | 0.01              |        | Practical Completion | Project completed.   |
| Planning, Building                                | and Heritage  |                   |        |                      |  |
| Town Hall Complex<br>Improvements                 | Investigate opportunities to improve community access to the Town Hall.   | 0.01              |        | Design Only          | Project requirements to be revised with the new elected Council.   |
| Property Manager                                  | ment and Development  |                   |        |                      |  |
| Adelaide Cricket Club -<br>New Security Screens   | Installation of new security screens at Adelaide<br>Cricket Club Clubroom - Park 23 (Leased Property).  | 0.04              |        | Build/ Construct     | Works are anticipated to commence in Jan/Feb 2023.   |
| Central Market Arcade<br>Options                  | Progress the Central Market Arcade<br>Redevelopment with project development partner,<br>ICD Property.  | 0.65              |        | Build/ Construct     | ICD Property has undertaken on-site enabling works including the provision of interim access arrangements for the Samuel Way building. Further service relocations and site establishment works have progressed to separate the Central Market Arcade from the adjoining Central Market building. Site hoardings have been erected within the Eastern Roadway with signage also installed to Grote and Gouger Streets. Over 96% of the apartments have pre-sold with ICD Property recently announcing HEI Schools as the on-site childcare operator. Further announcements will be made with respect to other tenants and operators, including across the hotel, office and supermarket uses. ACMA have requested that invasive construction works not take place over the festive season in order to avoid negative construction impacts to the Central Market traders. |

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| Project   | Description Q2 Rev  |      | Status   | Stage                | Status Update  |
|---|---|------|----------|----------------------|--|
| Resource Recovery   | and Waste Management  |      |          |                      |  |
| Resource Recovery<br>Strategy & Action Plan<br>2020-2028 (4 sub-<br>projects) | Implement the Strategy and Action Plan to improve the management of organics, recycling and waste.  | 0.35 | <u> </u> | Plan/ Design         | Infrastructure to support resource recovery in Rundle Mall has been<br>delivered.  |
| Sports and Recreat  | ion   |      |          |                      |  |
| Mini Golf within North<br>Adelaide Golf Course                                | Subject to engagement and business case development, construct a fairway style mini golf course.  | 0.05 | <b>♦</b> | Plan/ Design         | Project is dependant on Kaurna consultation which is being progressed.<br>Business case development is complete pending further input from<br>consultation and is planned for presentation to Council in February<br>2023. |
| New Golf Cart at North<br>Adelaide Golf Course                                | Purchase a new cart with a tray to be used to transport staff and equipment/food/beverage in and around the golf course particularly between Par 3 and Pro Shop. Staff relied on a Golf Australia cart. They have now moved their offices so it can no longer be accessed.  | 0.02 |          | Practical Completion | Additional golf cart was purchased and placed into operation.  |
| North Adelaide Golf<br>Course Coaching Area<br>Safety Upgrade                 | Following concerns raised regarding balls going onto and across Strangways Terrace alternate options for the coaching area have been reviewed. Change the existing area for coaching from long game play to short game was considered the most beneficial. This will result in the development of a new practice green and chipping green/facility. | 0.14 |          | Plan/ Design         | Concept is complete and has been circulated for stakeholder feedback.<br>Design will be finalised Jan/Feb 2023 with construction to commence in<br>March 2023.   |
| Strangways Terrace Golf<br>Carpark Upgrade                                    | Develop designs to improve carpark access.  | 0.05 |          | Design Only          | Concept Designs are being generated through external consultant and will be tabled with KPLA.  |

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| Project  | Description   | Q2 Review<br>\$'M | Status    | Stage                | Status Update  |
|--|---|-------------------|-----------|----------------------|--|
| Streets and Transpo  | ortation  | <i>i</i>          | ··i······ |                      |  |
| Field Street Upgrade<br>(Reignite 2.0)   | Streetscape upgrade of Field Street to increase overall amenity through increasing footpath widths, improving pedestrian facilities, calming vehicular traffic, installing new street trees and providing increased outdoor dining opportunities. | 0.04              |           | Design Only          | Detailed Streetscape Design will be issued in January after which a cost estimate is to be generated to inform future planning and budgeting of the Streetscape Upgrade. Discussions are underway re. inclusion of Moonta/Gouger Street crossing and the implications and risks of doing so.  Onsite development is close to completion; further development applications are expected and will need to be considered. |
| Flinders Street Indented<br>Accessible Car Park                                | Provide compliant accessible car parking outside<br>Hendercare  | 0.03              | •         | Build/ Construct     | Contract to be awarded early 2023. Project on schedule to be completed this FY.  |
| Flinders Street Pedestrian<br>Crossing Improvements<br>(Adjacent Pilgrim Lane) | Improved pedestrian crossing facilities on Flinders<br>Street at the Pilgrim Lane crossing through<br>installing kerb protuberances and increasing the<br>pedestrian refuge size (Council decision ID 19708 –<br>8 Oct 2019)                      | 0.01              | <b>*</b>  | Design Only          | As this project was dependant on decisions regarding the East West<br>Bikeway, guidance from Council will be sought.   |
| Flinders Street<br>Streetscape<br>Improvements and<br>Greening                 | Investigate and develop a concept design from<br>Pulteney Street to Hutt Street   | 0.06              |           | Design Only          | Stakeholder consultation is due to commence in February.   |
| Frome Street Footpath<br>Upgrades  | Continue the whole of street approach to the flagstone pavers along Frome Street between North Terrace and Rundle Street, in conjunction with the North - South Bikeway   | 0.55              |           | Build/ Construct     | Upgrade of Frome Street's footpaths between North Terrace and Rundle Street will be delivered in conjunction with the North/South Bike way., approach to market in January 2023.   |
| Halifax Street Project   | Footpath and Kerb Renewal between Hallet Street<br>& Stephens Street, incorporating new protuberance<br>buildout and greening (WSUD) and DDA compliant<br>crossing points.  | 0.03              |           | Practical Completion | Works are completed. As the proposed savings cannot be released until<br>the annual audit is conducted by the grantor, funds were re-timed from<br>21/22 to 22/23. Audit results are expected in early Quarter 3.  |

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| Project   | Description   | Q2 Review<br>\$'M | Status   | Stage                | Status Update   |  |  |  |  |  |  |
|---|---|-------------------|----------|----------------------|---|--|--|--|--|--|--|
| Streets and Transp  | Streets and Transportation  |                   |          |                      |   |  |  |  |  |  |  |
| Hindley Street  | Continuation of the Hindley Street Project, to include parklets and planter boxes.                    | 0.06              |          | Build/ Construct     | Additional deck, including planter boxes, has been installed outside Music Hall. Trial sites at Hello Harry and The Red Robin have concluded. Hello Harry has been removed and returned to roadway. Red Robin is booked in for removal (requires crane). The Woolshed site was a success and has been extended for another 12 months. |  |  |  |  |  |  |
| Hutt Street & South<br>Terrace Stormwater<br>Improvements | Investigate and develop a concept for the design of stormwater improvements                           | 0.12              |          | Design Only          | Consultant has been engaged to undertake investigation and design works.  |  |  |  |  |  |  |
| Kingston Terrace East<br>Stormwater<br>Improvements       | Investigate and design Stormwater Improvements  | 0.02              |          | Design Only          | Concept options for Kingston Terrace Stormwater are being reviewed following responses received from residents regarding stormwater issues in the street. Options will be presented to Council for decision.  |  |  |  |  |  |  |
| Kodo Apartment Tree<br>Replacement                        | Tree installation in front of new development.  | 0.00              |          | Practical Completion | Project is completed. As the proposed savings cannot be released until the annual audit is conducted by the grantor, funds were re-timed from 21/22 to 22/23. Audit results are expected in early Quarter 3.  |  |  |  |  |  |  |
| Lighting and Electrical<br>New/Upgrade works              | Continuation of Lighting and Electrical<br>New/Upgrade Project  | 0.03              |          | Build/ Construct     | Lighting installation on Kingston Terrace and Princess Street has been completed.   |  |  |  |  |  |  |
| North Adelaide<br>Stormwater<br>Improvement               | Concept design works to reduce flood risks in<br>North Adelaide                                       | 0.05              | <b>♦</b> | Plan/ Design         | Investigation works are progressing to inform potential concept design options.   |  |  |  |  |  |  |
| Smart Irrigation of<br>Streetscapes Project               | Implement smart irrigation systems to more accurately dispense water in our Streets at a reduced cost | 0.05              |          | Build/ Construct     | Phase 1 materials have been purchased and installation of the smart irrigation has commenced with 10 streets installed and operational.  Additional installations to be identified in January 2023 and finalised by Quarter 4.  |  |  |  |  |  |  |

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| Project   | Description   | Q2 Review<br>\$'M | Status   | Stage                | Status Update  |
|---|---|-------------------|----------|----------------------|--|
| Streets and Transp  | ortation  |                   |          |                      |  |
| Sparkke Bollard   | Installation of bollards and planter boxes in front of Sparkke Brewery at Whitmore Square   | 0.03              |          | Practical Completion | Bollard installation has been completed.   |
| Stephens Street and<br>Stephens Place Upgrade   | Investigate and commence design works to improve pedestrian access, street amenity and traffic calming  | 0.06              |          | Design Only          | A review of the existing concept has been undertaken. Concept options are being prepared for consideration prior to approval by Council.   |
| Support for CBD<br>Greening*  | CoA proposes to install 15-25 kerb inlets WSUD-<br>(Water Sensitive Urban Design) connected to<br>porous wells into kerb and soil near existing street<br>trees within our hottest CBD streets. | 0.04              | <u> </u> | Plan/ Design         | Project funding (100% grant funded) to be reallocated to other city greening infrastructure at the request of the funding partner.   |
| Traffic Signal safety<br>upgrades (Lot 14 Gate 9,<br>Pulteney St/South Tce,<br>Vic Sq/Wakefield St) | Deliver pedestrian safety improvements to traffic lights at various locations.  | 0.04              | •        | Build/ Construct     | Works for Lot 14 have been awarded to the preferred contractor and quotes will be sought for other locations. Project will be completed in Quarter 4.  |
| Wakefield Street<br>Improvements  | Undertake concept and detailed design works for potential streetscape enhancements, including greening, improved pedestrian crossings and undergrounding of powerlines                          | 0.25              | •        | Design Only          | Concept Design for power cable undergrounding works are underway. PLEC Design underway through SA Power Networks. Consultation will commence through Yoursay on the completion of the concept designs. |
| West Pallant Project<br>Steet Lighting  | Install new CoA public lighting (in conjunction with West Pallant Renewal Project)  | 0.04              |          | Design Only          | This project is in the early concept phase which includes investigation of undergrounding electrical infrastructure and civil works extent.  |

Renewals are works of a capital nature that are replacing an existing asset like for like, or like for modern equivalent.

#### **Quarter Summary**

Progress has been made across all asset classes in the second quarter, resulting in 48% of the 22-23 program currently committed.

- 17 projects have achieved practical completion this quarter.
- Two significant projects, Morphett Street and Jeffcott Street, have completed the Procurement phase and are awaiting contract sign off.
- Leigh Street footpath renewals contracts have been signed.
- Approaches to market for significant projects including Adelaide Town Hall conservation works, Francis St stormwater renewal and Park 21 Veale Gardens reticulated creek renewal, are expected in the next quarter.
- A substantial number of projects are forecasting completion in the next quarter.

Movement of projects into and out of the Renewals program has resulted in an increase in the overall number of projects by 15. This movement is reflected below:

- 5 projects deferred to future years,
- 2 projects cancelled as not capital spend,
- 1 re-classified to Major projects,
- 14 new projects brought into the program (maintaining the sustainability ratio)
- 9 new child projects scoped from their parent project.

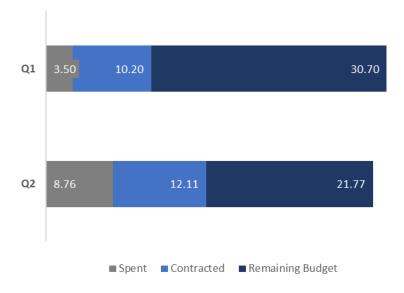
#### **Expenditure Summary:**

The annual forecast expenditure has decreased by \$1.81M from the approved 22/23 Q1 budget of \$44.45M to a revised budget of \$42.64M. This is due to \$0.2M of new grants and contributions, offset by a \$2M re-classification (including a \$1.9M re-timing into 23/24) of the Park 27B Community Sports building grant as a Major Project.

New: Financial Assistance Grant and Supplementary Road grant \$0.2M

\$8.76M has been spent to date and \$12.11M has been contracted across asset renewal projects, resulting in 49% of the 22/23 program currently committed.

#### 2022/23 Expenditure Summary (\$ Millions)



The following tables provide further details on each asset renewal including recently completed works.

| Asset<br>Class                | Description   | Total Projects | Design Only | Plan/ Design | Build/<br>Construct | On Hold | Practical<br>Completion | Recently Completed Works  |
|-------------------------------|---|----------------|-------------|--------------|---------------------|---------|-------------------------|---|
| Bridges                       | Investment in the Council's bridge infrastructure to ensure accessible and safe movement throughout the City for residents, visitors and the public   | 6              | 3           | 1            | 2                   |         |                         |   |
| Buildings                     | General building renewals of ACC Corporation facilities   | 51             | 6           | 15           | 19                  |         | 11                      | <ul> <li>✓ ACMA 2206 - Install CM Signage to Tower Rundle Lantern - Level1 new barrier</li> <li>✓ LRD - Electrical Trades Office A/C renewal Federal Hall Level 2 and 3 Access Restriction Works</li> <li>✓ ACMA Sewer Line Renewal</li> <li>✓ Glover Playground Shelter Shed and Toilet Renewal Project</li> </ul> |
| ICT<br>Renewals               | Renewal of computer systems, communication systems, software and hardware owned, used or licensed by the Council for the purposes of information management   | 9              |             | 3            | 5                   |         | 1                       | ✓ Printer/ MFD Replacement  |
| Lighting<br>and<br>Electrical | Lighting and Electrical renewals to support a safe, secure and continuous service   | 18             | 4           | 2            | 8                   |         | 4                       | ✓ Above Ground Electrical Switchboard<br>Renewals   |
| Park Lands<br>Assets          | Ensures that landscape features and green infrastructure located within our Park Lands are actively managed giving consideration to legislative requirements, environmental performance, community expectation and safety | 13             | 1           | 3            | 9                   |         |                         |   |
| Plant and<br>Fleet            | Replacement of major plants and fleet assets to ensure safe and sustainable services by optimising the use of our plant and fleet assets  | 5              |             | 1            | 3                   |         | 1                       |   |

| Asset<br>Class          | Description   | Total Projects | Design Only | Plan/ Design | Build/<br>Construct | On Hold | Practical<br>Completion | Recently Completed Works  |
|-------------------------|---|----------------|-------------|--------------|---------------------|---------|-------------------------|---|
| Traffic Signal          | Investment in Traffic Signal infrastructure to ensure accessible and safe movement throughout the City  | 2              |             | 1            | 1                   |         |                         |   |
| Transport               | Essential roadworks to ensure we continue to provide a safe, efficient and accessible road and pathway network  | 87             | 8           | 33           | 29                  | 1       | 16                      | <ul> <li>✓ Footpath Renewal - North Terrace -         Adelaide Casino to Adelaide Convention         Centre</li> <li>✓ Footpath Renewal - King William Street -         Carrington Street to Halifax Street</li> <li>✓ Road Resurfacing - Unnamed Lane -         Margaret Street to Dead End</li> </ul> |
| Urban<br>Elements       | Program of renewal works to ensure the provision of safe, accessible, clean and well-maintained Urban Elements suite of assets for delivering the quality services to the community | 44             | 12          | 5            | 19                  |         | 8                       | <ul> <li>✓ Okunoin Doro Lantern Himeji Garden</li> <li>✓ Rundle Mall Fountain - repainting and refurbishment</li> <li>✓ The Couple – Veale Gardens Park 21 - restoration and base</li> <li>✓ CTR- Aboriginal &amp; Torres Strait Islander War Memorial - Doris May Graham</li> </ul>                    |
| Water<br>Infrastructure | Program of works dedicated to renewal of various water infrastructure asset components  | 18             | 5           | 3            | 4                   |         | 6                       | <ul> <li>✓ Chesser Street Stormwater Pits</li> <li>✓ Park 15 Channel Rehabilitation and Erosion<br/>Protection</li> <li>✓ Stormwater Pipe Renewal - Angas Street</li> </ul>   |

#### Legend

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Top 5 projects (listed in order of budget spend) are provided in the table below.

| Project  | Q2 Review<br>\$'M | Status           | Stage        | Status Update  |
|--|-------------------|------------------|--------------|--|
| Currie-Grenfell Strategic Rehabilitation<br>Project            | 3.47              | <u> </u>         | Plan/ Design | Scoping to be confirmed by assets before delivery commencing later this financial year.  |
| Plant and Fleet Replacement Program                            | 2.95              | Build/ Construct |              | All purchase commitments have been placed for the Plant and Fleet replacement program. Suppliers of Plant and Equipment have reported very long lead times hence all orders were placed by the end of August 2022. As at December 2022, providers were indicating some lead times greater than 12 months. If we are unable to have equipment delivered prior to the End of Financial Year, we will look to bring forward items from the rolling replacement program to ensure budget requirements are met. |
| Jeffcott Street South Renewal Project                          | 2.18              | Build/ Construct |              | Council will be asked to endorse the preferred contractor during the February 2023 meeting. This project will span across 22/23 and 23/24 FY, with the majority of the funding to be expended during the 23/24 FY.   |
| Adelaide Town Hall Facade and Bell Tower<br>Conservation Works | 2.00              | <b>•</b>         | Plan/ Design | This is a multi-year funded project.  Facade works have received Development Approval and documents are being prepared for a market approach.  Engineering design relating to the of Bell Tower works does not satisfy building certifiers queries, and additional design works are required. This work is at risk. A change request is in process to split the Facade and Bell Tower into two projects.   |
| CCTV Network Renewal and Compliance<br>Program                 | 1.97              | <u> </u>         | Plan/ Design | The initial draft of Security Access Control design has been received and reviewed. Further design work has stalled due to a focus on City Safe.  CSIM Design received and reviewed at the system level. Operational, alarm and workflow design review and further input is outstanding due to Security Coordinator role not filled.   |



### **Strategic Projects Summary**

Overall summary status of strategic project delivery.

|   |                        |                   | 2022-23           |                           |                              |
|---|------------------------|-------------------|-------------------|---------------------------|------------------------------|
| Project   | Adopted Budget<br>\$'M | Q1 Review<br>\$'M | Q2 Review<br>\$'M | Q2 Review Changes<br>\$'M | Budget Change Driver         |
| 88 O'Connell Project  | 0.05                   | 0.05              | 0.05              | -                         |                              |
| ADLocal (Small Business Promotion Campaign)   | -                      | -                 | 0.14              | 0.14                      | Response to ongoing activity |
| Adelaide Zero Project   | 0.03                   | 0.03              | 0.03              | -                         |                              |
| Carbon Neutral UPark Investment   | 0.03                   | 0.03              | 0.03              | -                         |                              |
| City Activation (Splash)  | 0.71                   | 0.71              | 0.71              | -                         |                              |
| Climate Risk Infrastructure Exposure Actions  | 0.61                   | 0.61              | 0.61              | -                         |                              |
| Community Civic Education Program – Trial   | 0.08                   | 0.08              | 0.08              | -                         |                              |
| Coordinate and deliver the 2022 Local Government General Election                         | 0.46                   | 0.46              | 0.46              | -                         |                              |
| CreaTech*   | -                      | -                 | 0.30              | 0.30                      | State Government Grant       |
| Cultural Mapping of the Adelaide Park Lands   | 0.05                   | 0.05              | 0.05              | -                         |                              |
| Cycling Strategy  | 0.06                   | 0.06              | 0.06              | -                         |                              |
| Deliver next generation Adelaide Free Wi-Fi network as part of the Adelaide City<br>Deal* | 1.97                   | 1.97              | 1.97              | -                         |                              |
| Destination Adelaide promotion  | 0.30                   | 0.30              | 0.30              | -                         |                              |
| Develop Conservation Management Plans for Council's Heritage Assets                       | 0.2                    | 0.20              | 0.20              | -                         |                              |
| Develop the City Plan*  | 0.10                   | 0.10              | 0.10              | -                         |                              |
| Digital Marketplace   | -                      | -                 | 0.22              | 0.22                      | Response to ongoing activity |
| Historic and civic archive management   | 0.02                   | 0.02              | 0.02              | -                         |                              |
| Interstate and Intrastate Visitor attraction campaigns                                    | 0.25                   | 0.25              | 0.25              | -                         |                              |
| Mainstreets and Laneway Revitalisation Grants*  | 0.20                   | 0.20              | 0.32              | 0.12                      | Reallocation 3               |

### **Strategic Projects Summary**

Overall summary status of strategic project delivery.

|  |                | 22-23 Budget |           |                 |                              |  |  |  |  |  |
|--|----------------|--------------|-----------|-----------------|------------------------------|--|--|--|--|--|
| Project  | Adopted Budget | Q1 Review    | Q2 Review | Q2 Review       | Budget Change Driver         |  |  |  |  |  |
|  | \$'M           | \$'M         | \$'M      | Changes<br>\$'M |                              |  |  |  |  |  |
| Mainstreets Revitalisation                             | 0.05           | 0.05         | 0.05      | -               |                              |  |  |  |  |  |
| Marketing for new and existing programs                | -              | -            | 0.18      | 0.18            | Response to ongoing activity |  |  |  |  |  |
| New Council Member Training                            | 0.04           | 0.04         | 0.04      | -               |                              |  |  |  |  |  |
| Progress the Strategic Property Review                 | 0.15           | 0.15         | 0.15      | -               |                              |  |  |  |  |  |
| Resilient Flood Planning*                              | 3.10           | 3.10         | 3.10      | -               |                              |  |  |  |  |  |
| Resource Recovery Strategy & Action Plan 2020-2028     | 0.69           | 0.69         | 0.69      | -               |                              |  |  |  |  |  |
| Review Adelaide Oval Event Parking                     | 0.03           | 0.03         | 0.03      | -               |                              |  |  |  |  |  |
| Shopfront Improvement Grants                           | -              | -            | 0.88      | 0.88            | Response to ongoing activity |  |  |  |  |  |
| Sponsorship - city stimulus event funding              | 0.33           | 0.33         | 0.31      | -0.02           | Delivered underbudget        |  |  |  |  |  |
| Sponsorship - event expansion                          | 0.50           | 0.50         | 0.50      | -               |                              |  |  |  |  |  |
| Sponsorship - major events                             | 0.50           | 0.50         | 0.50      | -               |                              |  |  |  |  |  |
| Sponsorship - new events                               | 0.24           | 0.24         | 0.16      | -0.08           | Delivered underbudget        |  |  |  |  |  |
| State Government Safety and Wellbeing Taskforce        | 0.04           | 0.04         | 0.04      | -               |                              |  |  |  |  |  |
| Underground of powerlines                              | 0.30           | 0.30         | 0.30      | -               |                              |  |  |  |  |  |
| Vacant Tenancy Revitalisation                          | -              | -            | 0.17      | 0.17            | Response to ongoing activity |  |  |  |  |  |
| Welcome Adelaide                                       | 0.15           | 0.15         | 0.15      | -               |                              |  |  |  |  |  |
| World Heritage listing bid for the City and Park Lands | 0.05           | 0.05         | 0.05      | -               |                              |  |  |  |  |  |
| Total  | 11.29          | 11.29        | 13.2      | 1.91            |                              |  |  |  |  |  |

The following table provides highlights for each strategic project.

| Project  | Description  | Q2 Review<br>\$'M | Quarter 2 Update   |
|--|--|-------------------|--|
| Arts, Culture  | and Events   |                   |  |
| City Activation<br>(Splash)                            | Provide opportunities for the community and city users to connect through curated programs that attract people to the city   | 0.71              | <ul> <li>Flower Day was expanded to be delivered over 2 days on Friday 28 and Saturday 29 October and attendance increased from 3,153 in 2021 to 12,077 over the 2 days (as measured at the Botanic Gardens Gates).</li> <li>Flower Day webpage views increased from 3,344 in 2021 to 11,691 in 2022 and the social media reach increased from 139,946 in 2021 to 200,530 in 2022.</li> <li>The Activation Review commenced with 5 internal consultation sessions conducted as well as engagement with key cultural providers.</li> </ul>  |
| Community<br>Civic Education<br>Program - Trial        | Undertake a trial to provide information on the history of Council and the Adelaide Town Hall  | 0.08              | <ul> <li>The Adelaide Town Hall continues to provide opportunities to experience its history through building access.</li> <li>Investigations are continuing for a civic education program trial.</li> </ul>   |
| Historic and civic archive management                  | Ensure conservation and restoration of historical and cultural significant archival and civic collection items   | 0.02              | Digitisation of the remaining lantern slides has commenced.  |
| Mainstreets<br>Revitalisation                          | Develop comprehensive plans for place<br>revitalisation of priority Mainstreets - Hindley<br>Street, Hutt Street, Melbourne Street and<br>O'Connell Street   | 0.05              | <ul> <li>Ongoing programming of place-led initiatives in priority main streets includes:         <ul> <li>Hutt Street – electricity box art installation project, Adelaide 500 contractor voucher</li> <li>Hindley Street – footpath extension trial review, new banners and coordinated street pole painting, forging strategic partnerships with the new Hindley Street Music Hall</li> <li>Melbourne Street – Meander Market on Melbourne Street, Christmas gnome trail, Midnight Moment on Jerningham Street</li> <li>O'Connell Street – Fashion Est. retail activation, festoon lighting installation, Christmas Lego sleigh activation</li> </ul> </li> <li>Administration continues to prepare concept plans for the priority main streets that respond to community feedback.</li> </ul> |
| Mainstreets and<br>Laneway<br>Revitalisation<br>Grants | Grant program, in partnership with the State<br>Government, for property and business owners<br>to improvements to their frontages and/or street<br>front outdoor dining areas, on key Mainstreets.    | 0.32              | Mainstreets and Laneways Revitalisation and Improvement Grants recipients were continued to be supported in delivering on their funding deliverables. Projects include: the new mural artwork on Minima Hotel's exterior, new locally designed umbrellas at the Austral Hotel, and an outdoor setting for new wine bar, Nearly, on Hindley St.   |
| CreaTech   | CreaTech is a grant scheme for creative<br>activations in partnership with the State<br>Government, to attract and support Creative and<br>Digital Industries in developing activations in the<br>City | 0.3               | A total of 42 groups applied for CreaTech, with 9 shortlisted candidates asked to pitch their proposals to a panel of funders. The successful three projects include an interactive AI (machine learning) vending machine in Rundle Mall, an AR and VR experience with sculpture for Nature Festival, and an interactive, LED, sculpture which dispenses a fortune to the user in the Adelaide Central Markets.  |

| Project  | Description  | Q2 Review<br>\$'M                      | Quarter 2 Update   |
|--|--|--|--|
| Community P  | lanning and Development  |  |  |
| Cultural<br>Mapping of the<br>Adelaide Park<br>Lands                                   | Build knowledge and identify future education<br>and reconciliation opportunities for our Park<br>Lands in partnership with our Kaurna community<br>and external cultural heritage experts | 0.05                                   | Co-design of Kaurna Voices Program is underway with Southern Cultural Immersion and with support from KYAC (Kaurna Yerta Aboriginal Corporation).  |
| Adelaide Zero<br>Project   | Work with Government, homelessness, health and<br>housing organisations to achieve Functional Zero<br>Rough Sleeping in the city   | 0.03                                   | <ul> <li>Council's decision has been communicated to partners and Administration is awaiting confirmation of the State Government's Partnership Agreement for the project. Agreements are anticipated to be completed in early 2023.</li> <li>A budget impact as a result of Council's decision will be addressed through budget review once the agreement is executed.</li> </ul>   |
| Community S  | afety  |  |  |
| State<br>Government<br>Safety and<br>Wellbeing<br>Taskforce                            | Support the implementation of the taskforce recommendations, including investigating opportunities for safe public spaces for people to connect with culture and socialise                 | 0.05                                   | Administration, through the Safety and Wellbeing Taskforce, endorsed a summer response to support the expected increase in remote and regional visitors to Adelaide over the summer months. The response involved an identified site in Park 23 where people could be supported to gather. Funding may be required for supporting services such as temporary marquee for shelter.  |
| Economic Pla   | nning and Growth   | ······································ |  |
| Deliver next generation Adelaide Free Wi-Fi net work as part of the Adelaide City Deal | Ensure coverage of key areas and replace all<br>underperforming meshed based access points<br>with high-speed fibre optics   | 1.97                                   | The roll out of the next generation of the Adelaide Free Wi-Fi network is well underway, with an additional 25 access points completed. There are now a total of 50 access points available. Council continues to manage the potential for delays in the rollout in the next quarter, as significant events may limit access to some areas of the city.  |
| Destination<br>Adelaide<br>promotion   | Promote Adelaide as a destination to work, invest, study and live  | 0.3                                    | 'ADL IS ON' campaign launched on 26 December to showcase the myriad events and festivals that occur in the city between January to April, targeting suburban and regional South Australians seeking an experience only the city can offer. Liaison with relevant industry organisations such as Department of Premier and Cabinet, South Australian Tourism Commission and Festival City Adelaide, as well the individual events featured in the campaign, has taken place throughout the process. |

| Project   | Description   | Q2 Review<br>\$'M | Quarter 2 Update  |
|---|---|-------------------|---|
| Economic Pla  | nning and Growth  |                   |   |
| Interstate and<br>Intrastate Visitor<br>attraction<br>campaigns | Work collaboratively with businesses to increase<br>hotel stays in the city | 0.25              | <ul> <li>Intrastate campaign with tourism distribution partner, Accor, has launched to promote overnight stays in the city and support visitors to attractions, experiences and hospitality. South Australian Tourism Commission's investment with Accor has been leveraged to bring a city focus to the promotion. Campaign was in market 5 December 2022 to 15 January 2023.</li> <li>Following the success of previous campaigns in 2022, interstate campaign with tourism distribution was launched with partner Expedia/Wotif to promote overnight stays in the city and support visitors to attractions, experiences and hospitality. Campaign was in market 14 November 2022 to 20 December 2022.</li> </ul> |
| Sponsorship -<br>new events                                     | Attract and support new events/festivals                                    | 0.16              | <ul> <li>Four eligible applications were received in the New Event category in Quarter 2. Three have been awarded funding and one is currently under consideration.</li> <li>Increased enquiries continue to be managed in processing event funding agreements. Proactive focus on identifying new events that align to strategy and community expectations continues.</li> </ul>   |
| Sponsorship -<br>major events                                   | Support the growth of city based major events /<br>festivals.               | 0.5               | <ul> <li>Contract negotiation and execution has commenced and eight events have concluded to date.</li> <li>The volume of Strategic Event Funds inquiries has increased. A focus on streamlining the assessment process will assist in the timely execution of funding agreements.</li> </ul>   |
| Sponsorship -<br>event expansion                                | Support the growth and expansion of existing city based events / festivals  | 0.5               | <ul> <li>Ten eligible applications have been received in Quarter 2 in the Expansion of Existing Events category. Six have been awarded funding, two were unsuccessful and two are currently under consideration.</li> <li>Increased enquiries continue to be managed in processing sponsorship event funding agreements. Proactive focus on identifying new sponsorship opportunities that align to strategy and community expectations continues.</li> </ul>   |
| Sponsorship -<br>city stimulus<br>event funding                 | Support the growth and expansion of existing city based events / festivals  | 0.31              | • Funding was provided to support the delivery of ADL Fashion Week 6 – 9 October 2022 and WellFest Adelaide 7 – 30 October 2022.  |
| Welcome<br>Adelaide   | Support growth of businesses and attract new workers to the city            | 0.15              | <ul> <li>Welcome to Adelaide bags were provided to 209 incoming staff from five firms including - KPMG, Danny Met Sally, Lutheran Homes, Tic:Toc and Fivecast.</li> <li>Skills shortages that have the potential to delay expansion plans and office leasing decisions for firms, continue to be proactively managed and discussed.</li> </ul>  |

| Project  | Description  | Q2 Review<br>\$'M | Quarter 2 Update  |
|--|--|-------------------|---|
| Economic Plan  | nning and Growth   |                   |   |
| ADLocal (Small<br>Business<br>Promotion<br>Campaign) | ADLocal small business promotion campaign  | 0.14              | Over 65 small businesses in the city have featured in the ADLocal series in Quarter 2. There were over 8 long form videos interviewing business owners in 'It All Started With' and business leaders in 'A Day Out With', as well as 8 short videos (reels) captured for 'Help me find'. This project is ongoing and businesses continue to be engaged in short and long form videos.   |
| Shopfront<br>Improvement<br>Grants                   | A Shopfront Improvement Grant scheme grant of up to \$10,000 in value with a co-contribution of 20% from the applicant (\$700k). | 0.88              | 26 completed projects funded through round one and two of Shopfront Improvement.  |
| Digital<br>Marketplace                               | Fast track the Digital Marketplace delivered by<br>AEDA (\$250k) subject to a briefing to elected<br>members.                    | 0.22              | byADL.com.au, was delivered by the Adelaide Economic Development Agency and brings together more than 60 city<br>retailers with more than 2,000 items for sale on the website. Shoppers receive next-day delivery within 50km of the city.  |
| Marketing for<br>new and<br>existing<br>programs     | Additional promotion for the Council's<br>subsidiaries to promote new and existing<br>programs                                   | 0.18              | <ul> <li>The \$30 Eats Christmas Edition voucher campaign launched on 13 October to support city hospitality venues who are recovering slowly from the pandemic and to offset the impact of road closures during the peak festive trading period. The community was invited to go into a draw to win one of 3,000 \$30 vouchers. The launch generated 31 social media stories with \$0.27 million PR value and readership of 9.7 million. Redemption is across November, December and January, with 686 vouchers redeemed as of 1 January.</li> </ul> |
| Vacant Tenancy<br>Revitalisation                     | A program which gives opportunity for property owners and artists to creatively transform vacant shopfronts                      | 0.17              | One installation was completed at California Street Market Plaza on 8 November 2022 by artist Creative Pod. Additional agents were contacted during Quarter 2.  |
| Environmental  | Sustainability   |                   |   |
| Resilient Flood<br>Planning                          | Implementing flood mapping component of<br>Climate Change Action Plan  | 3.1               | Contractors for Stage One of the Resilient Flood Planning Project have been engaged and works will commence from mid-<br>January 2023. Further investigation will identify locations and criticality of future stormwater upgrade works.  |

| Project   | Description   | Q2 Review<br>\$'M | Quarter 2 Update  |
|---|---|-------------------|---|
| Environmental   | Sustainability  |                   |   |
| Climate Risk<br>Infrastructure<br>Exposure<br>Actions             | Implement action plans to support Climate<br>Change Adaptation  | 0.61              | Climate Risk Infrastructure Exposure Actions have commenced, the street tree audit is complete, and ther urban greening strategy, building climate resilience assessments, and integrating climate risk assessments are underway.   |
| Corporate Se  | rvices  |                   |   |
| Coordinate and deliver the 2022 Local Government General Election | Inform our community in order to increase voter<br>participation and to attract candidate diversity<br>and deliver the required disbursements to the<br>South Australian Electoral Commission | 0.46              | Project Completed   |
| New Council<br>Member<br>Training                                 | Support mandatory and necessary training for all<br>Council Members following the November 2022<br>Local Government Elections   | 0.04              | Four of the six mandatory training sessions have been delivered. The Training Policy and four-year program will be presented to Council by the end of Quarter 3.  |
| Parking   |   |                   |   |
| Carbon Neutral<br>UPark<br>Investment                             | Offer a unique carbon offset parking option for our community and offset GHG emissions  | 0.03              | Tandem Energy, a Climate Active registered organisation, have been engaged to complete a study on the feasibility and likely cost of the UPark service becoming certified as carbon neutral. It is expected to be presented to Executive for further consideration in January 2023. |
| Review<br>Adelaide Oval<br>Event Parking                          | Review the effectiveness and outcomes of the<br>Adelaide Oval Event Parking system  | 0.03              | Significant progress has been made in the review and recommendations, with outcomes set to be presented in Quarter 3.   |

| Project  | Description  | Q2 Review<br>\$'M | Quarter 2 Update  |
|--|--|-------------------|---|
| Planning Bui   | ding and Heritage  |                   |   |
| Develop the<br>City Plan   | Develop a plan for the growth and spatial<br>development of our city over the next 10-15 years   | 0.1               | <ul> <li>A strategic urban planning tender was prepared for release in early 2023, targeting commencement of the successful consultancy in March 2023.</li> <li>The project was delayed due to the caretaker period, and the project scope and method has been adjusted to deliver desired outcomes in the current Financial Year. Project costs are dependent on tenderer availability given the compressed timeframe for delivery. Current tender costs may be impacted buy any impact on budget is currently unconfirmed.</li> </ul>   |
| Develop<br>Conservation<br>Management<br>Plans for<br>Council's<br>Heritage Assets | Progress the Heritage Strategy 2021-2036 to<br>support heritage places and public assets   | 0.2               | <ul> <li>Heritage consultants have been engaged to prepare Conservation Management Plans (CMP) for the first package of Council owned heritage properties. This includes North Adelaide Railway Station, University of Adelaide Grandstand and the former Torrens Lake Police Station.</li> </ul>   |
| World Heritage<br>listing bid for<br>the City and<br>Park Lands                    | Provide support towards the World Heritage<br>listing bid which is a multi-year project being<br>delivered through a partnership with Traditional<br>Owners, the State Government, councils in the Mt<br>Lofty Ranges and the City of Adelaide | 0.05              | <ul> <li>A work program is being drafted in anticipation of State Government support for the tentative bid. An approach to engage with First Nations people is in development. The draft bid cannot progress without Kaurna input or State Government support. Correspondence is being prepared for the Lord Mayor to re-approach the Minister and seek support for the bid.</li> </ul>   |
| Property Mai   | nagement and Development   |                   |   |
| 88 O'Connell<br>Project  | Deliver 88 O'Connell project in North Adelaide<br>including 164 apartments, retail, commercial and<br>open space   | 0.05              | Construction works have continued to progress at 88 O'Connell including basement excavation, on-site foundation piles and crane establishment. Apartment pre-sales are progressing with commercial pre-commitments also secured, including Marcato as the development's key anchor tenant.  |
| Progress the<br>Strategic<br>Property Review                                       | Implement site redevelopment, disposal and<br>acquisition investigations including 211 Pirie Street<br>site, former Bus Station site and Dunn Street car<br>park   | 0.15              | <ul> <li>The multi-stage expression of interest process for the former Bus Station site has been fully completed with the results to be presented to Council for consideration in early 2023.</li> <li>NEXTDC secured planning consent for a \$100 million data centre development at 211 Pirie Street with construction to commence during 2023.</li> <li>Sale contracts have been entered into for all twenty Whitmore Square apartments, with 13 of the apartments sold as affordable housing to eligible purchasers in accordance with the State Government's HomeSeeker program.</li> <li>An update on the Strategic Property Review, including emerging opportunities, will be presented to Council by mid 2023.</li> </ul> |

| Project  | Description  | Q2 Review<br>\$'M | Quarter 2 Update  |
|--|--|-------------------|---|
| Resource Rec   | overy and Waste Management   |                   |   |
| Resource<br>Recovery<br>Strategy &<br>Action Plan<br>2020-2028 | Implement the Strategy and Action Plan to<br>improve the management of organics, recycling<br>and waste. | 0.69              | <ul> <li>The City-wide waste audit was undertaken during November 2022 and reporting is expected in early 2023.</li> <li>Opportunities will be identified via the city-wide waste audit and feed into a review of resource recovery policies and guidelines in 2023.</li> </ul> |
| Streets and Tr   | ansportation   |                   |   |
| Cycling Strategy   | Implement the cycling strategy to improve and increase cycling opportunities in the city.                | 0.06              | Work on this strategy has commenced and is currently in the planning and investigation phase. A report will be tabled with Council in February 2023.  |
| Underground<br>of powerlines                                   | Investigate and pilot a scheme for the<br>undergrounding of power lines in small<br>residential streets. | 0.3               | Work on this strategy has commenced and will continue through the FY2022/23 and planned for completion by the end of the financial year.  |



#### **Uniform presentation of finances**

|   | 2022-23<br>YTD<br>Actuals | 2022-23<br>YTD<br>Budget | Variance |
|---|---------------------------|--------------------------|----------|
| Income  | 165,999                   | 166,963                  | (964)    |
| less Expenses   | (103,899)                 | (106,953)                | 3,054    |
| Operating Surplus / (Deficit)<br>before Capital Amounts | 62,100                    | 60,010                   | 2,090    |

| Full Year<br>2022-23<br>Budget | 2022-23<br>Q1<br>Review | 2022-23<br>Q2<br>Review | Variance |
|--------------------------------|-------------------------|-------------------------|----------|
| 213,446                        | 213,446                 | 213,446                 | -        |
| (213,359)                      | (213,359)               | (213,359)               | -        |
| 87                             | 87                      | 87                      | -        |

| less Net Outlays on Existing Assets                                       |          |         |         |
|---|----------|---------|---------|
| Net Capital Expenditure on<br>Renewal & Replacement of<br>Existing Assets | (11,254) | (9,141) | (2,113) |
| Add back Depreciation,<br>Amortisation and Impairment                     | 29,503   | 28,569  | 934     |
| Add back Proceeds from Sale of<br>Replaced Assets                         | 176      | 486     | (309)   |
| Net Outlays on Existing Assets  | 18,426   | 19,914  | (1,488) |

| (46,889) | (53,447) | (50,114) | 3,333 |
|----------|----------|----------|-------|
| 57,264   | 57,264   | 57,264   | -     |
| 971      | 971      | 971      | -     |
| 11,346   | 4,788    | 8,121    | 3,333 |

| (11,773) | (6,096)    | (5,677)              |
|----------|------------|----------------------|
| 0        | 751        | (751)                |
| 4,207    | 4,964      | (757)                |
| (7,566)  | (381)      | (7,185)              |
|          | 0<br>4,207 | 0 751<br>4,207 4,964 |

| (53,136) | (52,739) | (44,155) | 8,584    |
|----------|----------|----------|----------|
| 14,932   | 22,622   | 11,535   | (11,087) |
| 6,793    | 6,793    | 6,685    | (108)    |
| (31,411) | (23,324) | (25,935) | (2,611)  |

| Net Lending / (Borrowing) for the Financial Year | 72,960 | 79,543 | (6,583) |
|--|--------|--------|---------|
|  |        |        |         |

(19,978) (18,448) (17,727) 721

The Uniform Presentation of Finances provides a breakdown of the key variances in operations, net outlays on existing assets and net outlays on new and upgraded assets between the year to date Actuals and Original Budget.

#### 2022-23 Quarter 2 Financial Result (YTD Actuals)

- 1. The year-to-date operating position as at 31 December 2022 is an operating surplus of \$62.1 million, an increase of \$2.1 million compared to budget of \$60.0 million.
  - a) Total operating income of \$166.0 million
  - b) Total operating expenditure of \$103.9 million

This positive increase in operating surplus is predominantly as a result of lower employee expenses of \$2.0 million and interest expense of \$0.7m.

- 2. Year-to-date Capital expenditure of \$23.0 million for the period to 31 December 2022 is \$7.8 million higher than the budget of \$15.2 million. 68 projects have reached practical completion as at the end of Quarter 2.
- 3. Council had zero borrowings as at 31 December 2022.

#### Proposed Quarter 2 Review

- The proposed quarter review continues to deliver an end of year operating surplus of \$87,000, which consists of:
  - a) Total estimated operating income of \$213.446 million.
  - b) Total estimated operating expenditure (including depreciation) of \$213.359 million.

Council set an additional savings target of \$4.8m. This quarter review proposes a further \$2m towards the achievement of this target.

- 2. Capital expenditure for:
  - a) New and Upgrades revised expenditure of \$50.1 million.
  - b) Renewals revised expenditure of \$44.2 million.

Net changes as a result of retiming projects into 2023-24 and other adjustments is a decrease in capital expenditure of \$11.9 million.

- 3. Recognition of grant funding to support capital expenditure on new/upgraded assets has decreased by \$11.1 million as a result of retiming of projects to 2023-24.
- 4. Retiming of Proceeds from Sale of Assets.
- 5. The above changes result in an increase to Council's forecasted borrowings as at 30 June 2023 to \$37.9 million.

#### **Operating program**

| Item   | Quarter 1 Review | Quarter 2 Review | Adjustment   |
|--|------------------|------------------|--------------|
| Explanation  | \$′000           | \$'000           | \$′000       |
| Advertising Additional income resulting from the retendering of the advertising in Bus shelters.   | 900              | 1,040            | 140          |
| Employee Expense – provisions Savings in employee expenses identified through the review of employment on-cost provisions for 2022-23.   | (74,745)         | (73,795)         | 950          |
| Interest Expense Interest expense has reduced following a review of the accounting treatment during the finalisation of the 2021-22 Financial Statements (\$1.06m), and due to recognising interest (from 1 July 2022) incurred on New/Upgrade projects as capital expenditure (\$530k). | (2,506)          | (922)            | 1,584        |
| Interest Income<br>Additional interest income as a result of the higher surplus cash position.   | 70               | 150              | 80           |
| Local Roads and Community Infrastructure<br>Specific funding for additional footpath maintenance on O'Connell St.  | -<br>-           | 80<br>(80)       | 80<br>(80)   |
| Adelaide Town Hall – Catering<br>Additional income and expenditure from catering following a change of business arrangements.  | 300              | 1,000<br>(1,000) | 700<br>(700) |
| CreaTech Program<br>Grant funding received to deliver a Grant program to attract and support Creative and Digital Industries in developing<br>activations in the City.   | -<br>-           | 300<br>(300)     | 300<br>(300) |
| Supplementary Local Roads Funding<br>Grant funding secured for road maintenance and renewal from the Supplementary Local Road Funding program  | -                | 127              | 127          |
| <b>Library Grant</b><br>Reclassification of grant income from capital to operating due to a change in the accounting treatment for the purchase of<br>Library materials.   | -                | 276              | 276          |
| Stormwater Grant<br>Grant funding received to partially fund stormwater works in Park 16.  | -                | 98               | 98           |
| Park Lands Sport Hub<br>Deferral of the recognition of grant funding to deliver a new fit for purpose community sports building in Park 27B.   | 2,000            | -                | (2,000)      |
| Water<br>Reduction in expenditure due to reductions in consumption.  | 2,952            | 2,166            | 786          |
| Budget Offset<br>14.83m. budget repair. in. the development. of the 2022/23. Budget. A further. \$2.04m. has. been identified. towards this target.  | 4,046            | 2,005            | (2,041)      |
| Fotal Adjustment   |                  |                  | 0            |

#### **Capital program**

| Item<br>Explanation   | <b>Adopted Budget</b><br>\$'000 | <b>Quarter 1 Review</b><br>\$′000 | <b>Quarter 2 Review</b><br>\$'000 | Adjustment<br>\$'000 |
|---|---------------------------------|-----------------------------------|-----------------------------------|----------------------|
| Renewals  Works of a capital nature that are replacing an existing asset like for like or like for modern equivalent.   | 40,837                          | 44,414                            | 42,645                            | (1,769)              |
| New and Upgrades Works of a capital nature that are either introducing new assets or significantly upgrading existing assets. Usually by extending the footprint of an asset or increasing the level of service the asset provides. | 13,702                          | 13,564                            | 11,314                            | (2,250)              |
| Major Projects<br>ປ່ອງ<br>Significant works of a capital nature that are over the prudential limit, multi year or have significant grant<br>of funding being administered via a contractual deed.                                   | 36,203                          | 38,924                            | 30,496                            | (8,428)              |
| Capital Program Management  City of Adelaide resources applied to the delivery of the capital program   | 9,284                           | 9,284                             | 9,814                             | 530                  |
| Total Capital Expenditure   | 100,025                         | 106,186                           | 94,269                            | 11,917               |

#### **Financial Indicators**

A range of financial indicators have been included to support Council's strategic decision making by comparing the financial sustainability, asset sustainability, liquidity and capacity to respond in the context of the Long Term Financial Plan (LTFP).

The table below provides information on the key financial indicators, and how Council is performing against those indicators.

| Financial Indicator             | Explanation   | Target   | 2022-23<br>Adopted | 2022-23<br>Q1 | 2022-23<br>Q2 |
|---------------------------------|---|--|--------------------|---------------|---------------|
| Operating Surplus Ratio         | Operating surplus as a percentage of operating revenue  | 0%-20%   | 0%                 | 0%            | 0%            |
| Net Financial Liabilities       | Financial liabilities as a percentage of operating income   | Less than 80%                                  | 10%                | 5%            | 5%            |
| Asset Sustainability Ratio      | Expenditure on asset renewals as a percentage of forecast required expenditure in the asset management 90%-110% plans |  | 90%                | 90%           | 97%           |
| Asset Test Ratio                | Borrowings as a percentage of total saleable property assets  | Maximum 50%                                    | 12%                | 8%            | 12%           |
| Interest Expense Ratio          | Number of times General Rates Revenue (less<br>Landscape Levy) can service the annual interest<br>expense             | Maximum 10%                                    | 1.3%               | 1.4%          | 0.4%          |
| Leverage Test Ratio             | Total borrowings relative to General Rates Revenue (Less Landscape Levy)  | Maximum 1.5 years                              | 0.3                | 0.2           | 0.3           |
| Cash Flow from Operations Ratio | Operating income as a percentage of Operating Expenditure plus expenditure on renewal/replacement of assets           | Greater than 100%                              | 107%               | 103%          | 102%          |
| Borrowings                      | Total borrowings  | Within Prudential Limits (\$164.7M in 2022-23) | 37.8               | 28.1          | 37.9          |
|                                 |   |  | 24%                | 17%           | 23%           |
| Operating Position              | Operating Income less Expenditure   | \$2M - \$10M                                   | 0.1                | 0.1           | 0.1           |

#### **Treasury Reporting**

The tables below present the debt information as required by Council's Treasury Policy.

- Table 1 shows the borrowing facilities taken out by Council. Borrowings as at 31 December 2022 are \$0.0M.
- Table 2 provides the prudential limit ratios as outlined in Council's Treasury Policy.

| Borrowings<br>Facility | Available | Interest Type | Interest Rate | Borrowings(s)<br>Amount as at 31<br>December 2022 | Change since<br>previous report | Maturity Date | CAD<br>Interest Rate |
|------------------------|-----------|---------------|---------------|---|---------------------------------|---------------|----------------------|
| LGFA CAD 554           | \$30m     | Variable      | 4.35%         | -   | -                               | 16/12/2023    | 4.35%                |
| LGFA CAD 555           | \$70m     | Variable      | 4.35%         | -   | -                               | 15/06/2033    | 4.35%                |
|                        |           |               |               |   |                                 |               |                      |

<sup>\*</sup> Note CAD facilities are flexible and allows Council to convert all or part of it into a fixed rate interest only loan for a maximum of 5 years.

| Prudential Limit Ratio | Comments  | Limits        | YTD Actual to Dec<br>2022 |
|------------------------|---|---------------|---------------------------|
| Interest Expense Ratio | Number of times annual General Rates Revenue (less Landscape<br>Levy) can service the annual interest expense | Maximum 10%   | 0.20%                     |
| Leverage Test          | Total borrowings relative to annual General Rates Revenue (Less Landscape Levy)                               | Max 1.5 years | 0%                        |
| As set Test            | The percentage of total borrowings to Council's saleable property assets.                                     | Max 25%       | 0%                        |

The City of Adelaide Long Term Financial Plan (LTFP) is a financial model of the organisations budget over a ten-year period, based on commitments and a range of assumptions.

| \$'000s  | 2021-22 Actuals | 2022-23<br>Budget | 2022-23<br>Quarter<br>Review 1 | 2022-23<br>Quarter<br>Review 2 | 2023-24<br>Plan | 2024-25<br>Plan | 2025-26<br>Plan | 2026-27<br>Plan | 2027-28<br>Plan | 2028-29<br>Plan | 2029-30<br>Plan | 2030-31<br>Plan | 2031-32<br>Plan |
|--|-----------------|-------------------|--------------------------------|--------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Income   |                 |                   |                                |                                |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| Ra te s Revenues   | 121,350         | 123,661           | 124,619                        | 124,619                        | 131,138         | 135,737         | 142,314         | 147,305         | 152,470         | 157,665         | 162,879         | 168,265         | 173,99          |
| Sta tutory Charges   | 10,208          | 11,896            | 11,896                         | 11,896                         | 12,396          | 12,706          | 13,024          | 13,349          | 13,683          | 14,011          | 14,333          | 14,663          | 15,01           |
| Us er Charges  | 63,132          | 63,479            | 63,479                         | 64,319                         | 66,267          | 67,891          | 72,536          | 66,939          | 68,613          | 70,259          | 71,875          | 73,528          | 75,29           |
| Grants, Subsidies and Contributions                        | 9,375           | 10,907            | 10,907                         | 9,787                          | 3,681           | 3,762           | 3,516           | 3,604           | 3,694           | 3,783           | 3,870           | 3,959           | 4,05            |
| Investment Income  | 341             | 70                | 70                             | 150                            | 1,223           | 75              | 77              | 79              | 81              | 82              | 84              | 86              | 8               |
| Reimbursements   | 934             | 338               | 338                            | 338                            | 352             | 361             | 370             | 379             | 389             | 398             | 407             | 417             | 42              |
| OtherIncome  | 366             | 3,095             | 2,137                          | 2,336                          | 2,226           | 2,282           | 2,339           | 2,397           | 2,457           | 2,516           | 2,574           | 2,633           | 2,69            |
| Total Income   | 205,705         | 213,446           | 213,446                        | 213,446                        | 217,284         | 222,814         | 234,175         | 234,053         | 241,387         | 248,716         | 256,024         | 263,552         | 271,57          |
| Expenses   |                 |                   |                                |                                |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| Employee Costs   | 69,092          | 74,745            | 74,745                         | 73,795                         | 77,476          | 80,070          | 82,591          | 80,773          | 83,517          | 86,436          | 89,457          | 92,495          | 95,63           |
| Materials, Contracts & Other Expenses                      | 77,791          | 78,844            | 78,844                         | 81,378                         | 77,161          | 79,079          | 81,682          | 80,429          | 82,440          | 84,418          | 86,360          | 88,346          | 90,46           |
| De pre ciation, Amortisation & Impairment                  | 56,568          | 57,264            | 57,264                         | 57,264                         | 59,818          | 61,465          | 65,272          | 66,448          | 69,027          | 71,788          | 74,796          | 77,669          | 80,40           |
| Finance Costs  | 1,277           | 2,506             | 2,506                          | 922                            | 1,769           | 1,656           | 1,033           | 618             | 835             | 835             | 835             | 835             | 83              |
| Total Expenses   | 204,728         | 213,359           | 213,359                        | 213,359                        | 216,223         | 222,270         | 230,578         | 228,268         | 235,818         | 243,477         | 251,448         | 259,345         | 267,33          |
| Operating Surplus / (Deficit)                              | 977             | 87                | 87                             | 87                             | 1,061           | 545             | 3,598           | 5,784           | 5,569           | 5,238           | 4,575           | 4,207           | 4,23            |
| Physical Resources Received Free of Charge                 | 373             |                   |                                |                                | -               | -               | -               | -               | -               | -               | -               | -               |                 |
| As s et Disposal & Fair Value Adjustments                  | (658)           | 2,020             | 2,020                          | 475                            | 1,000           | (32,969)        | 9,700           | 10,000          | -               | -               | -               | -               |                 |
| Amounts Received Specifically for Newor Upgraded<br>Assets | 3,411           | 14,932            | 22,622                         | 11,535                         | 8,002           | -               | -               | -               | -               | -               | -               | -               |                 |
| Net Surplus / (Deficit)                                    | 4,103           | 17,038            | 24,728                         | 12,096                         | 10,063          | (32,424)        | 13,298          | 15,784          | 5,569           | 5,238           | 4,575           | 4,207           | 4,23            |
| Changes in Revaluation Surplus - I,PP&E                    | 84,305          | -                 | -                              | -                              | -               | 17,364          | -               | -               | -               | -               | -               | -               |                 |
| Net Actuarial Gains/(Loss) on Defined Benefit Plan         | (206)           | -                 | -                              | -                              | -               | -               | -               | -               | -               | -               | -               | -               |                 |
| Total Other Comprehensive Income                           | 84,099          | -                 | -                              | -                              | -               | 17,364          | -               | -               | -               | -               | -               | -               |                 |
| Total Comprehensive Income                                 | 88.202          | 17.038            | 24,728                         | 12.096                         | 10.063          | (15,060)        | 13,298          | 15,784          | 5,569           | 5,238           | 4,575           | 4,207           | 4,23            |

| \$'000s  | 2021-22 Actuals | 2022-23 Budget | 2022-23 Quarter | 2022-23 Quarter | 2023-24   | 2024-25   | 2025-26   | 2026-27   | 2027-28   | 2028-29   | 2029-30   | 2030-31   | 2031-32  |
|--|-----------------|----------------|-----------------|-----------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|----------|
| 5 0005   | 2021-22 Actuals | 2022-23 Budget | Review 1        | Review 2        | Plan      | Plan     |
| ASSETS   |                 |                |                 |                 |           |           |           |           |           |           |           |           |          |
| Current Assets                                     |                 |                |                 |                 |           |           |           |           |           |           |           |           |          |
| Cash and Cash Equivalents                          | 2,984           | 800            | 800             | 800             | 800       | 800       | 800       | 17,599    | 35,928    | 21,084    | 36,210    | 14,155    | 38,47    |
| Trade & Other Receivables                          | 15,774          |                | 16,210          |                 | 61,912    | 15,956    | 16,765    | 16,755    | 17,280    | 17,804    | 18,326    | 18,865    | 19,43    |
| Inventories  | 541             | . 506          | 506             | 541             | 541       | 541       | 541       | 541       | 541       | 541       | 541       | 541       | 54       |
| Non-Current Assets Held for Sale                   | 5,965           |                | 5,965           |                 | -         | -         | -         | -         | -         | -         | -         | -         |          |
| Total Current Assets                               | 25,264          | 18,774         | 23,481          | 17,551          | 63,253    | 17,297    | 18,106    | 34,896    | 53,749    | 39,428    | 55,077    | 33,561    | 58,45    |
|  |                 |                |                 |                 |           |           |           |           |           |           |           |           |          |
| Non-Current Assets                                 |                 |                |                 |                 |           |           |           |           |           |           |           |           |          |
| Financial Assets                                   | 466             |                | 419             |                 | 377       | 340       | 306       | 275       | 248       | 223       | 201       | 181       | 16       |
| Equity Accounted Investments in Council Businesses | 1,412           |                | 1,608           | •               | 1,928     | 2,248     | 2,568     | 2,888     | 3,208     | 3,528     | 3,848     | 4,168     | 4,48     |
| Investment Property                                | 2,870           | ,              | 2,899           |                 | 2,928     | 2,957     | 2,987     | 3,016     | 3,047     | 3,077     | 3,108     | 3,139     | 3,17     |
| Infrastructure, Property, Plant & Equipment        | 1,906,716       |                | 1,951,019       |                 | 1,966,794 | 1,964,370 | 1,952,120 | 1,938,445 | 1,941,079 | 1,956,644 | 1,942,105 | 1,965,105 | 1,941,67 |
| Other Non-Current Assets                           |                 | 2,107          |                 | 129             | 129       | 129       | 129       | 129       | 129       | 129       | 129       | 129       | 12       |
| Non-Current Receivable                             | 42,473          | ,              | 42,565          |                 | -         | -         | -         | -         | -         | -         | -         | -         |          |
| Total Non-Current Assets                           | 1,953,937       | 1,923,645      | 1,998,510       | 1,992,719       | 1,972,157 | 1,970,043 | 1,958,109 | 1,944,754 | 1,947,710 | 1,963,601 | 1,949,390 | 1,972,721 | 1,949,62 |
| TOTAL ASSETS                                       | 1,979,201       | 1,942,419      | 2,021,991       | 2,010,269       | 2,035,410 | 1,987,340 | 1,976,215 | 1,979,649 | 2,001,459 | 2,003,029 | 2,004,467 | 2,006,282 | 2,008,07 |
| LIABILITIES  |                 |                |                 |                 |           |           |           |           |           |           |           |           |          |
| Current Liabilities                                |                 |                |                 |                 |           |           |           |           |           |           |           |           |          |
| Trade & Other Payables                             | 24,286          | 25,873         | 26,143          | 17,950          | 17,390    | 18,677    | 19,329    | 19,124    | 19,284    | 20,034    | 21,292    | 23,291    | 25,22    |
| Provisions   | 13,605          | 13,858         | 13,877          | 14,149          | 14,574    | 15,011    | 15,476    | 15,971    | 16,514    | 17,092    | 17,691    | 18,292    | 18,91    |
| Borrowings (Lease Liability)                       | 4,842           | 4,877          | 4,877           | 4,877           | 5,066     | 5,142     | 5,264     | 4,649     | 5,066     | 5,066     | 5,066     | 5,066     | 5,06     |
| Total Current Liabilities                          | 42,733          | 44,607         | 44,897          | 36,975          | 37,029    | 38,830    | 40,069    | 39,745    | 40,864    | 42,192    | 44,048    | 46,649    | 49,20    |
| Non-Current Liabilities                            |                 |                |                 |                 |           |           |           |           |           |           |           |           |          |
| Trade & Other Payables                             | 293             | 1,293          | 1,293           | 293             | 293       | 293       | 293       | 293       | 293       | 293       | 293       | 293       | 29       |
| Borrowings   | 8,000           |                | 28,103          |                 | 57,613    | 27,891    | 7,437     | -         |           | _         | -         | -         |          |
| Provisions   | 1,655           | 1,889          | 1,688           |                 | 1,773     | 1,826     | 1,883     | 1,943     | 2,009     | 2,079     | 2,152     | 2,225     | 2,30     |
| Borrowings (Lease Liability)                       | 46,041          | 40,803         | 40,803          | 40,803          | 36,064    | 30,922    | 25,658    | 21,009    | 36,064    | 30,998    | 25,932    | 20,867    | 15,80    |
| Total Non-Current Liabilities                      | 55,989          | 83,826         | 71,887          | 80,718          | 95,743    | 60,932    | 35,271    | 23,245    | 38,366    | 33,370    | 28,377    | 23,385    | 18,39    |
| TOTAL LIABILITIES                                  | 98,722          | 128,434        | 116,784         | 117,694         | 132,772   | 99,762    | 75,340    | 62,990    | 79,230    | 75,563    | 72,426    | 70,034    | 67,59    |
| Net Assets   | 1,880,479       | 1,813,985      | 1,905,207       | 1,892,575       | 1,902,638 | 1,887,578 | 1,900,875 | 1,916,660 | 1,922,228 | 1,927,467 | 1,932,042 | 1,936,249 | 1,940,48 |
| EQUITY   |                 |                |                 |                 |           |           |           |           |           |           |           |           |          |
| Accumulated Surplus                                | 792,359         | 809,919        | 812,294         | 798,015         | 809,078   | 753,154   | 756,751   | 762,536   | 768,104   | 773,342   | 777,918   | 782,125   | 786,35   |
| Asset Revaluation Reserves                         | 1,066,521       |                | 1,066,521       |                 | 1,066,521 | 1,083,885 | 1,083,885 | 1,083,885 | 1,083,885 | 1,083,885 | 1,083,885 | 1,083,885 | 1,083,88 |
| Other Reserves                                     | _,::0,022       | 1,815          | 1,000,011       |                 | _,:::,022 | -         | -,:::,565 | _,,       | _,:::,505 | -         | _,:::,005 | -,,       | _,::0,00 |
| Future Reserve Fund                                | 21,599          |                | 26,392          | 28,039          | 27,039    | 50,539    | 60,239    | 70,239    | 70,239    | 70,239    | 70,239    | 70,239    | 70,5     |
|  | 1.880.479       |                | 1,905,207       |                 | 1.902.638 | 1,887,578 | 1,900,875 | 1,916,660 | 1,922,228 | 1.927.467 | 1.932.042 | 1,936,249 | 1,940,48 |

| Statement of Changes in Equity                  |                 |                |                                |                                |                 |                 |                 |                 |                 |                 |                 |                 |                 |
|---|-----------------|----------------|--------------------------------|--------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| \$'000s   | 2021-22 Actuals | 2022-23 Budget | 2022-23<br>Quarter<br>Review 1 | 2022-23<br>Quarter<br>Review 2 | 2023-24<br>Plan | 2024-25<br>Plan | 2025-26<br>Plan | 2026-27<br>Plan | 2027-28<br>Plan | 2028-29<br>Plan | 2029-30<br>Plan | 2030-31<br>Plan | 2031-32<br>Plan |
| Balance at the end of previous reporting period | 1,792,277       | 1,796,947      | 1,880,479                      | 1,880,479                      | 1,892,575       | 1,902,638       | 1,887,578       | 1,900,875       | 1,916,660       | 1,922,228       | 1,927,467       | 1,932,042       | 1,936,249       |
| a . Net Surplus / (Deficit) for Year            | 4,103           | 17,038         | 24,728                         | 12,096                         | 10,063          | (32,424)        | 13,298          | 15,784          | 5,569           | 5,238           | 4,575           | 4,207           | 4,233           |
| b. Other Comprehensive Income                   | 84,099          | -              | -                              | -                              | -               | 17,364          | -               | -               | -               | -               | -               | -               | -               |
| Total Comprehensive Income                      | 88,202          | 17,038         | 24,728                         | 12,096                         | 10,063          | (15,060)        | 13,298          | 15,784          | 5,569           | 5,238           | 4,575           | 4,207           | 4,233           |
| Balance at the end of period                    | 1,880,479       | 1,813,985      | 1,905,207                      | 1,892,575                      | 1,902,638       | 1,887,578       | 1,900,875       | 1,916,660       | 1,922,228       | 1,927,467       | 1,932,042       | 1,936,249       | 1,940,482       |

| Statement of Cash flows                                       |                 |                |                             |                             |                 |                 |                 |                 |                 |                 |                 |                 |                 |
|---|-----------------|----------------|-----------------------------|-----------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| \$'000s   | 2021-22 Actuals | 2022-23 Budget | 2022-23 Quarter<br>Review 1 | 2022-23 Quarter<br>Review 2 | 2023-24<br>Plan | 2024-25<br>Plan | 2025-26<br>Plan | 2026-27<br>Plan | 2027-28<br>Plan | 2028-29<br>Plan | 2029-30<br>Plan | 2030-31<br>Plan | 2031-32<br>Plan |
| Cash Flows from Operating Activities                          |                 |                |                             |                             |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| <u>Receipts</u>   |                 |                |                             |                             |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| Operating Receipts  | 210,616         | 212,855        | 213,010                     | 213,010                     | 218,861         | 216,272         | 233,366         | 234,062         | 240,863         | 248,192         | 255,501         | 263,013         | 270,998         |
| <u>Payments</u>   |                 |                |                             |                             |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| Operating Payments to Suppliers and Employees                 | (147,832)       | (152,388)      | (154,727)                   | (165,247)                   | (166,323)       | (154,696)       | (164,988)       | (162,009)       | (166,447)       | (171,345)       | (176,309)       | (181,318)       | (186,544)       |
| Net Cash provided by (or used in) Operating<br>Activities     | 62,784          | 60,467         | 58,283                      | 47,763                      | 52,539          | 61,576          | 68,378          | 72,053          | 74,416          | 76,847          | 79,192          | 81,696          | 84,454          |
| Cash Flows from Investing Activities                          |                 |                |                             |                             |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| <u>Receipts</u>   |                 |                |                             |                             |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| Amounts Received Specifically for New/Upgraded Assets         | 3,411           | 14,932         | 22,622                      | 11,535                      | 6,000           | -               | -               | -               | -               | -               | -               | -               | -               |
| Proceeds from Surplus Assets                                  | 19,407          | 6,793          | 6,793                       | 6,685                       | 1,000           | 23,500          | 9,700           | 10,000          | -               | -               | -               | -               | -               |
| Sale of Replaced Assets                                       | 1,322           | 971            | 971                         | 971                         | 500             | 500             | 500             | 500             | 500             | 500             | 500             | 500             | 500             |
| <u>Payments</u>   |                 |                |                             |                             |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| Expenditure on Renewal/Replacement of Assets                  | (29,987)        | (46,889)       | (53,447)                    | (50,114)                    | (60,015)        | (50,345)        | (52,703)        | (52,453)        | (51,427)        | (87,033)        | (59,937)        | (100,349)       | (56,647)        |
| Expenditure on New/Upgraded Assets                            | (22,832)        | (52,940)       | (52,543)                    | (43,959)                    | (22,556)        | (200)           | -               | (320)           | (320)           | (320)           | (320)           | (320)           | (320)           |
| Net Purchase of Investment Securities                         | (90)            |                | -                           |                             | -               | -               | -               | -               | -               | -               | -               | -               | -               |
| Capital Contributed to Equity Accounted Council<br>Businesses | (320)           | (196)          | (196)                       | (196)                       | (320)           | (320)           | (320)           | (320)           | (320)           | (320)           | (320)           | (320)           | (320)           |
| Net Cash provided by (or used in) Investing Activities        | (29,089)        | (77,329)       | (75,799)                    | (75,078)                    | (75,391)        | (26,865)        | (42,823)        | (42,593)        | (51,567)        | (87,173)        | (60,077)        | (100,489)       | (56,787)        |
| Cash Flows from Financing Activities                          |                 |                |                             |                             |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| Receipts  |                 |                |                             |                             |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| Proceeds from Borrowings                                      | 82,350          | 21,633         | 20,103                      | 29,901                      | 27,729          | -               | -               | -               | -               | -               | -               | -               | -               |
| Proceeds from Bonds and Deposits                              |                 | •              | -                           | -                           | -               | -               | -               | -               | -               | -               | -               | -               | -               |
| <u>Payments</u>   |                 |                |                             |                             |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| Repayment from Borrowings                                     | (109,050)       |                | -                           | -                           | -               | (29,722)        | (20,454)        | (7,437)         | -               | -               | -               | -               | -               |
| Repayment of Lease Liabilities                                | (4,724)         | (4,771)        | (4,771)                     | (4,771)                     | (4,877)         | (4,989)         | (5,102)         | (5,224)         | (4,521)         | (4,518)         | (3,989)         | (3,262)         | (3,344)         |
| Repayment of Bonds & Deposits                                 | (1,199)         |                |                             |                             |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| Net Cash provided by (or used in) Financing Activities        | s (32,623)      | 16,862         | 15,333                      | 25,131                      | 22,853          | (34,710)        | (25,555)        | (12,661)        | (4,521)         | (4,518)         | (3,989)         | (3,262)         | (3,344)         |
| Net Increase (Decrease) in Cash Held                          | 1,072           | (0)            |                             | (2,184)                     | (0)             | 0               | (0)             | 16,799          | 18,329          | (14,844)        | 15,126          | (22,055)        | 24,323          |
| plus: Cash & Cash Equivalents at beginning of period          | 1,912           | 800            |                             | 2,984                       | 800             | 800             | 800             | 800             | 17,599          | 35,928          | 21,084          | 36,210          | 14,155          |
| Cash & Cash Equivalents at end of period                      | 2,984           | 800            | 800                         | 800                         | 800             | 800             | 800             | 17,599          | 35,928          | 21,084          | 36,210          | 14,155          | 38,478          |

| Uniform Presentation of Finances                                   |                    |                   |                                |                                |                 |                 |                 |                 |                 |                 |                 |                 |                 |
|--|--------------------|-------------------|--------------------------------|--------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| \$'000s  | 2021-22<br>Actuals | 2022-23<br>Budget | 2022-23<br>Quarter<br>Review 1 | 2022-23<br>Quarter<br>Review 2 | 2023-24<br>Plan | 2024-25<br>Plan | 2025-26<br>Plan | 2026-27<br>Plan | 2027-28<br>Plan | 2028-29<br>Plan | 2029-30<br>Plan | 2030-31<br>Plan | 2031-32<br>Plan |
| Income   | 205,705            | 213,446           | 213,446                        | 213,446                        | 217,284         | 222,814         | 234,175         | 234,053         | 241,387         | 248,716         | 256,024         | 263,552         | 271,572         |
| less Expenses  | (204,728)          | (213,359)         | (213,359)                      | (213,359)                      | (216,223)       | (222,270)       | (230,578)       | (228,268)       | (235,818)       | (243,477)       | (251,448)       | (259,345)       | (267,339)       |
| Operating Surplus / (Deficit) before Capital Amounts               | 977                | 87                | 87                             | 87                             | 1,061           | 545             | 3,598           | 5,784           | 5,569           | 5,238           | 4,575           | 4,207           | 4,233           |
|  |                    |                   |                                |                                |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| Net Outlays on Existing Assets                                     |                    |                   |                                |                                |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| Capital Expenditure on Renewal & Replacement of Existing Assets    | (29,987)           | (46,889)          | (53,447)                       | (50,114)                       | (60,015)        | (50,345)        | (52,703)        | (52,453)        | (51,427)        | (87,033)        | (59,937)        | (100,349)       | (56,647)        |
| add back Depreciation, Amortisation and Impairment                 | 56,568             | 57,264            | 57,264                         | 57,264                         | 59,818          | 61,465          | 65,272          | 66,448          | 69,027          | 71,788          | 74,796          | 77,669          | 80,401          |
| add back Proceeds from Sale of Replaced Assets                     | 1,322              | 971               | 971                            | 971                            | 500             | 500             | 500             | 500             | 500             | 500             | 500             | 500             | 500             |
| Net Outlays on Existing Assets                                     | 27,903             | 11,346            | 4,788                          | 8,121                          | (197)           | 11,120          | 12,570          | 13,995          | 17,600          | (15,245)        | 14,859          | (22,680)        | 23,754          |
|  |                    |                   |                                |                                |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| Net Outlays on New and Upgraded Assets                             |                    |                   |                                |                                |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| Capital Expenditure on New and Upgraded Assets                     | (22,832)           | (53,136)          | (52,739)                       | (44,155)                       | (22,876)        | (520)           | (320)           | (320)           | (320)           | (320)           | (320)           | (320)           | (320)           |
| add back Amounts received specifically for New and Upgraded Assets | 3,411              | 14,932            | 22,622                         | 11,535                         | 8,002           | -               | -               | -               | _               | -               | -               | -               | -               |
| add back Proceeds from Sale of Surplus Assets                      | 19,407             | 6,793             | 6,793                          | 6,685                          | 1,000           | 23,500          | 9,700           | 10,000          | -               | -               | -               | -               | -               |
| Net Outlays on New and Upgraded Assets                             | (14)               | (31,411)          | (23,324)                       | (25,935)                       | (13,875)        | 22,980          | 9,380           | 9,680           | (320)           | (320)           | (320)           | (320)           | (320)           |
|  |                    |                   |                                |                                |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| Net Lending / (Borrowing) for Financial Year                       | 28,866             | (19,979)          | (18,449)                       | (17,727)                       | (13,011)        | 34,645          | 25,547          | 29,459          | 22,849          | (10,327)        | 19,115          | (18,793)        | 27,667          |

| Explanation  | Target                   | 2022-23<br>Budget | 2022-23<br>Q1 | 2022-23<br>Q2 | 2023-24 | 2024-25 | 2025-26 | 2026-27 | 2027-28 | 2028-29 | 2029-30 | 2030-31 | 2031-32 |
|--|--------------------------|-------------------|---------------|---------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| Operating surplus as a percentage of operating revenue   | 0%-20%                   | 0%                | 0%            | 0%            | 0%      | 0%      | 2%      | 2%      | 2%      | 2%      | 2%      | 2%      | 2%      |
| Financial liabilities and a percentage of operating income   | Less than 80%            | 10%               | 5%            | 5%            | 13%     | 21%     | 11%     | 1%      | -6%     | 0%      | -5%     | 4%      | -4%     |
| Expenditure on asset renewals as a percentage of fore cast required expenditure in the asset management plans        | 90%-110%                 | 90%               | 90%           | 97%           | 90%     | 90%     | 90%     | 90%     | 90%     | 90%     | 90%     | 90%     | 90%     |
| Borrowings as a percentage of total saleable property assets   | Maximum 50%              | 12%               | 8%            | 12%           | 17%     | 7%      | 2%      | 0%      | 0%      | 0%      | 0%      | 0%      | 0%      |
| Number of times General Rates<br>Revenue (less Landscape Levy) can<br>service the annual interest expense            | Maximum 10%              | 1.3%              | 1.4%          | 0.4%          | 0.7%    | 0.7%    | 0.0%    | 0.0%    | 0.0%    | 0.0%    | 0.0%    | 0.0%    | 0.0%    |
| Total borrowings relative to General Rates Revenue (Less Landscape Levy)   | Maximum 1.5 years        | 0.3               | 0.2           | 0.3           | 0.4     | 0.2     | 0.1     | -       | -       | -       | -       | -       | -       |
| Operating income as a percentage of<br>Operating Expenditure plus<br>expenditure on renewal/replacement<br>of assets | Greater than 100%        | 107%              | 103%          | 102%          | 97%     | 106%    | 107%    | 109%    | 111%    | 96%     | 108%    | 94%     | 112%    |
| Total harravings   | Within Drudontial Limits | 39.8              | 28.1          | 37.9          | 57.6    | 27.9    | 7.4     | -       | -       | -       | -       | -       | -       |
| Total borrowings   | Within Prudential Limits | 24%               | 17%           | 23%           | 31%     | 14%     | 4%      | 0%      | 0%      | 0%      | 0%      | 0%      | 0%      |
| Operating Income less Expenditure  | \$2M - \$10M             | 0.1               | 0.1           | 0.1           | 1.1     | 0.5     | 3.6     | 5.8     | 5.6     | 5.2     | 4.6     | 4.2     | 4.2     |
| Proceeds from the sale of Council assets to fund new income generating assets or new strategic capital projects      |                          | 24.8              | 26.4          | 28.0          | 27.0    | 50.5    | 60.2    | 70.2    | 70.2    | 70.2    | 70.2    | 70.2    | 70.2    |



#### **Subsidiaries**

Subsidiary Quarterly Reports are provided as attachments to this report.

Adelaide Central Market Authority (ACMA)

With over 70 traders under one roof, the Adelaide Central Market is one of the largest undercover fresh produce markets in the Southern Hemisphere, buzzing with life and colour all year round.

The Adelaide Central Market remains Adelaide's premier food destination for multicultural cuisine and fresh produce.

Adelaide Economic Development Agency (AEDA) Working closely with businesses, industry groups, state government agencies and other relevant organisations, AEDA delivers a range of programs designed to stimulate the city's economic growth with a focus on business growth, investment attraction, growing our visitor economy, residential growth, marketing the city as a whole and promoting Rundle Mall as Adelaide's premier shopping destination.

Kadaltilla – Park Lands Authority The City of Adelaide has long recognised the value of the Adelaide Park Lands to the city, state and its inhabitants. Since 2005 the Park Lands have received protection when the State Government passed the Adelaide Park Lands Act 2005 (SA). The Kadaltilla / Park Lands Authority is principally an advisory body on Park Lands matters which also prepares the Adelaide Park Lands Management Strategy.

Brownhill and Keswick Creeks Stormwater Board The Brown Hill Creek Stormwater Project has been a collaborative undertaking by the catchment councils to develop a Stormwater Management Plan (SMP). The scope and complexity of the plan are such that it could only be delivered effectively and efficiently by the five councils working collaboratively through a single entity. The Councils have therefore established the Brown Hill and Keswick Creeks Stormwater Board as a regional subsidiary to co-ordinate delivery of the SMP. Implementation of the plan will mitigate serious flood risks and help safeguard properties across the catchment.







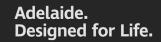
# Adelaide Economic Development Agency – Quarterly Update

Greg Ratsch, Acting Managing Director AEDA | February 2023











## Key Highlights – October to December 2022

ADL Fashion Week

WellFest Adelaide

**ByADL** 

Data4Lunch

**Business Investment Support** 

Grants and Sponsorship

Black Friday in Rundle Mall

∝KMPG Rundle Mall Program Review Update

Tourism Partnership Campaigns – Wotif and Accor Australia

Destination Adelaide campaign

\$30 Eats Christmas Edition

AEDA Business Plan & Budget Measurements



#### ADL Fashion Week

- ADL Fashion Week (AFW), held between 6 to 9 October, involved the delivery and coordination of 25 events across four days.
- The inaugural festival attracted more than 800 guests at events including 'A Night of Fashion' at the Art Gallery of South Australia and '90 Years of R.M.Williams: A Life's Journey' at Sôl Rooftop.
- It featured 'Adelaide's Biggest Shopping Weekend' in Rundle Mall and Rundle Street, which included offers and exciting activations.
- In comparison to 2021 Vogue Festival numbers, total foot traffic in Rundle Street and Rundle Mall was up 3.5 per cent and 101 per cent respectively. Retail spending was up 5 per cent Year on

















#### WellFest Adelaide

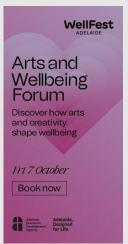
- Fifty-eight city operators led events aligned with WellFest Adelaide's six event pillars of mindfulness, sleep, nutrition, health, fitness and appearance.
- The WellFest Adelaide Arts & Wellbeing Forum, which was livestreamed in conjunction with Australia Council for the Arts, attracted 42 attendees. It included a panel discussion and live performance, with the event receiving an overall 8/10 participant satisfaction rating.
- The WellFest Adelaide Leaders Luncheon, which focused on health and wellbeing in a changing urban environment, attracted 122 attendees. The line-up included a keynote speech from *Canstar* Editor Effie Zahos, who was joined by Wood Bagots' Rosina Di Maria and City of Adelaide Chief Executive Clare Mockler for a panel discussion. The event raised \$2,750 for Catherine House.

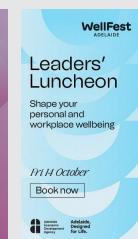
There were 400 tickets sold for the record-breaking WellFest Adelaide Rundle Mall's Biggest Yoga Session. \$8000 was raised for Beyond Blue 24/7 Support Service.

- <u>WellFest.com.au</u> was established as the hub for all festival information and events, with links to purchase tickets. The number of people following or liking @WellFestADL on social media increased, with Instagram audiences growing tenfold.
- Public relations activities generated 35 stories with an advertising value equivalent of \$50,000 and over 1.6 million total circulation.
- The marketing campaign achieved impressions of well over 12 million across paid, owned and earned channels. Key promotional channels included organic and paid Facebook/Instagram, YouTube, NewsCorp's digital network, The Advertiser (print), Solstice (InDaily, CityMag, SA Life), city bus stop ads, postcards and digital screens.

















## byADL

- <u>byADL</u>, which publicly launched in December, is Australia's first citywide digital marketplace.
- About 60 businesses have so far been onboarded on the platform, with more than 2000 products available to purchase.
- The teaser campaign, held one week prior to the official launch of byADL on Facebook and Instagram accounts, generated 222 Instagram and 279 Facebook followers, as well as 3,545 engagements.
- The 'Get Shop Fit' campaign, which launched 8 December, built awareness of the byADL brand, which subsequently drove traffic to the website and generated sales.
- Public relations coverage included a story in *The Advertiser* (print), interview on Channel 9 news, and coverage across digital consumer and industry/B2B media.
- A paid media campaign will run until 30 June and included billboards, NewsCorp digital, oprogrammatic digital video & display, Nine Network broadcast video on demand & display, InDaily, tram stops, bus shelters, Nova and Smooth FM, Nova Podcasting, cinema, TikTok, and Facebook and Instagram.
- Businesses were provided with shop window decals, social media messaging for their channels and byADL branding stickers for packaging orders.
- Activations to promote byADL included the 'space cube' display in Rundle Mall, promotional stand at Adelaide International and a promotional car in the Tour Down Under parade.
- There were 25,939 website page views from 5,433 users in December since launch.





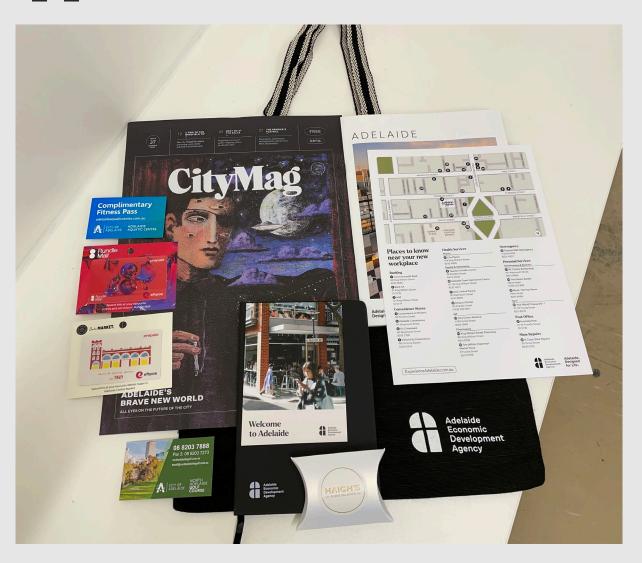
#### Data4Lunch

- The second Data4Lunch event, hosted by KPMG, was held on 16 November. There were 100 people in attendance, with presentations from KPMG South Australian Chairman Justin Jamieson and StudyAdelaide Chief Executive Jane Johnston.
- Data4Lunch events provide an opportunity to share information about the city's economic performance, as well as engaging with key city decision makers.



### **Business Investment Support**

- AEDA's Welcome Adelaide initiative provided resources and offers to 209 employees from five new or expanding firms in the CBD, which included KPMG, Danny Met Sally, Lutheran Homes, Tic:Toc and Fivecast.
- The Business and Investment team worked with 60 firms on investment attraction and growth proposals.



#### Grants and Sponsorships

- Strategic Partnership Program grants provided support to:
  - \_SouthStart to deliver the inaugural Adelaide Startup Week, which attracted 1,300 registrations across 27 events.
  - Support provided to Festival City Adelaide to deliver the inaugural festival Business Connect Forum.
- Strategic Events Fund:
  - Three events were funded under the 'New Event' category
  - Six events were funded under the 'Expansion of Existing Events' category
- There were 26 businesses that completed projects using funding secured through rounds one and two of the Shopfront Improvement Grants.
- Mainstreet Development Program grants were provided to Hutt Street Traders Association, Grote Business Precinct Association, East End Coordination Group and City South Association.



#### Before & After images

- · Studio Safari 80 Ifould Street
  - This is been such a beneficial process, with lots of positive feedback from the local community as the mural was painted. I couldn't have asked for a smoother process and I'm so grateful for this opportunity this project couldn't have happened without this grant. Thanks again!"





## Black Friday in Rundle Mall

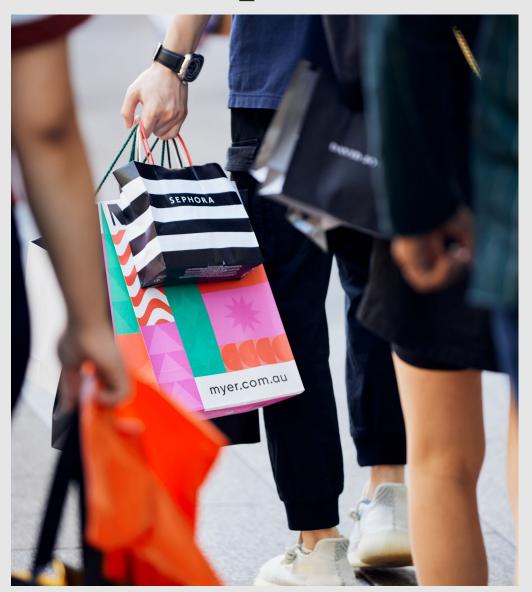
- From Friday 25 to Sunday 27 November, Adelaide's biggest Black Friday weekend returned to Rundle Mall.
- For the first time, the Rundle Mall Concierge offered shoppers a range of complimentary services, which included a safe and secure bag drop, a valet service using the Rundle Mall buggy and a place to enjoy an Espresso Martini in our Cocktail Lounge. This new initiative attracted media attention from channels 7, 9 and 10, with two live news crosses on Channel 9 on Friday night and live reads across key metro radio stations, including SAFM 107.1 & Nova 91.9.
- Black Friday Weekend in the city had a five per cent overall increase in spending from 2021, totalling more than \$34.8 million.
  - According to Kepler sensors and foot traffic systems, Rundle Mall fared 7 per cent better on Black Friday than other locations across Australia.
- Black Friday was 27 per cent busier than next busiest day for the previous 12 months.
- Market share nearly doubled, up from 6.6 per cent on a typical Friday to 11.3 per cent.





## KMPG Rundle Mall Program Review Update

- The plan addressing the recommendations and actions from the KPMG
  Performance Review continues to be implemented throughout the period. Currently,
  26 of the 28 planned actions in the Performance Review have been
  implemented. The remaining two actions are:
  - Revisit the Rundle Mall masterplan and advocate for future developments to reinforce Rundle Mall as South Australia's Premium Retail Precinct.
  - Commission a brand reputation review.
- ତୁ These remaining actions, amongst several others, are part of a broader strategic place-making initiative, culminating in an updated Rundle Mall masterplan. This will છુ be finalised and presented Q3 FY23.



## Tourism Partnership Campaigns – Wotif and Accor Australia

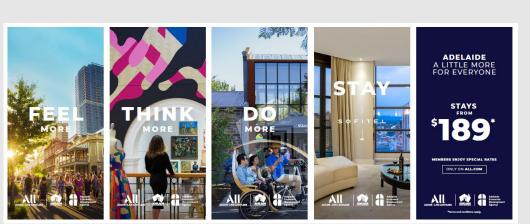
• Working in conjunction with tourism distribution partners Wotif and Accor Australia, two campaigns were launched to drive promotion and sales for city tourism businesses. The campaigns aimed to promote overnight stays in the city and support visitation to attractions, experiences and hospitality. The campaign helped reclaim the city's position as the leading tourism destination in South Australia following the COVID-19 pandemic.

#### **Expedia**

- Following the success of three previous Expedia campaigns during the 2022 calendar year, a partnership with Expedia was established to stimulate visitation through its Wotif brand. The campaign was in market 14 November to 20 December 2022.
- \* There were paid advertisements, with click through to branded landing page: Adelaide Economic Development Agency | Wotif

#### **Accor Australia**

- Leveraging AEDA's relationship with the South Australian Tourism Commission, a partnership was established with Accor and SATC. AEDA's contribution resulted in 100 per cent city-based messaging throughout this campaign.
- The campaign was in market 5 December 2022 to 15 January 2023, with interstate and intrastate audiences targeted.
- Results for both campaigns to follow in next quarter.



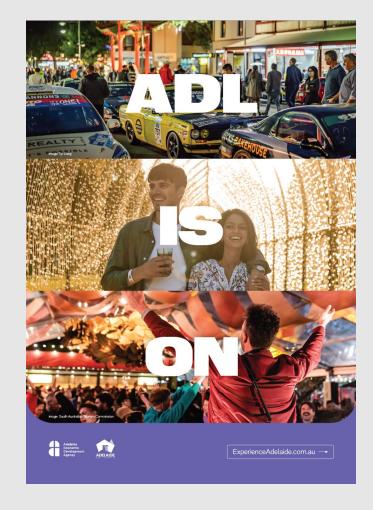


### Destination Adelaide Campaign

- In the 2022/23 Business Plan and Budget, Council allocated \$300,000 to Destination Adelaide promotion to create an advertising campaign promoting the city.
- The campaigns objectives were:
  - To attract visitors to the city, primarily targeting regional SA, secondary metropolitan Adelaide;
  - Reinforce Adelaide's reputation as a dynamic city, full of rich and diverse experiences through its world-class events and festivals;
  - Highlighting the different types of events and festivals that span across the 12 months of the year.
  - Encourage overnight stays and expenditure to business.

The target audience was 80 per cent Outer Regions – Eyre Peninsula, Yorke Peninsula, Murraylands, Riverland, Limestone Coast, Flinders Ranges/Outback, Clare, Kangaroo Island. Adelaide Metropolitan, Adelaide Hills, Barossa and McLaren Vale made up 20 per cent.

- Campaign launched Monday 26 December with advertising through March 2023.
- <u>TV commercial (https://youtu.be/3L51omodqWI)</u> is the lead creative asset, complemented by digital and print media.



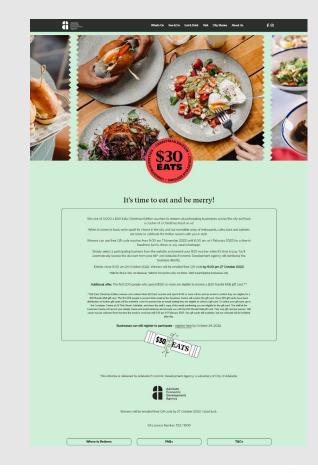
#### \$30 Eats Christmas Edition

- Another \$30 Eats dining promotion launched in October 2022 off the back of three previous successful rounds.
- The campaign, still in market, supports COVID-19 recovery for CBD and North Adelaide hospitality venues, as well as offset the impact of road closures during the peak festive trading period.
- 3,000 x \$30 vouchers with businesses reimbursed weekly
- Entry period 13-24 October 2022
- Launch generated 31 stories with \$270,000 PR value and readership of 9.7 million

161 participating businesses

34,235 unique entries

- Redemption across November and December 2022 and January 2023
- Redemption as at 1 January 2023
  - 686 vouchers redeemed
  - \$20,688 voucher value + \$30,825 additional spend = \$51,513 total spend
  - Most popular businesses for redemption Star House Chinese Restaurant, Strathmore Hotel, 48 Flavours, Dumpling City.

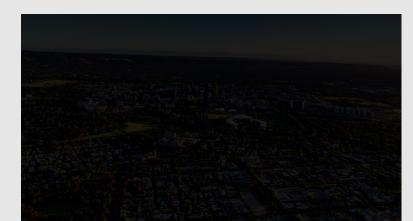


#### **Spend and save with** \$30 dine-in vouchers

## Coming Up

What is happening January to March 2023?

- Third Data4Lunch event scheduled as a Brunch (Data4Brunch) on 14 February 2023 at the Playford Adelaide, which will focus on tourism, events and the visitor economy. There will be guest presentations from Adelaide Airport Managing Director Brenton Cox and South Australian Tourism Commission Strategy & Insights Manager Adam Stanford.
- Lunar New Year celebrations in Rundle Mall 3 February 2023.
- Rundle Mall and the wider Adelaide CBD has been granted exclusive extended trading hours during Adelaide Fringe 17 February 19 March 2023, allowing businesses to open from 9am to 7pm every Saturday.
- During the festival season a marketing and activations program will be implemented to ensure that the Mall is a vibrant and bustling festival space to support the additional shopping hours. The activity will be packaged under the campaign name "MallFest" to connect the event to Rundle Mall. It allows opportunities to secure a variety of activities from performances, food and beverage, shopping and more.



## AEDA Business Plan & Budget Measurements

Q2 2022/23 - Update











#### Summary

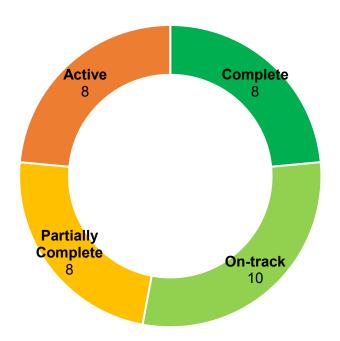
The 2022/23 AEDA Business Plan & Budget includes 34 measures across four Key Result Areas; Business, Investment & Residential Growth; Visitor Economy; Rundle Mall, and; Brand & Marketing. Measuring Financial Year 22/23 between Q1 (1 July 2022) to Q2 (31 December 2022):

- 8 measures have been 'Complete';
- 10 measures are 'On-track', meaning pro-rata we are ahead and likely to reach the target by the end of the financial year;
- 8 measures are 'Partially complete', some progress has been made towards the target but we are not tracking ahead of our pro-rata benchmark, and;
- 8 measures are 'Active' which means work is being done towards the target but no numerical figure towards the target has been recorded.

Therefore, AEDA has either achieved or is on-track to reach more than half of our measures.

#### **Key Terminology:**

- ✓ Complete: the measure has been achieved or surpassed
- **On track:** pro-rata the measure is tracking ahead or in-line with the target
- Partially complete: some progress has been made towards the target
- Active: actions are being undertaken to work towards the goal



#### Business, Investment & Residential Growth

| Key Performance Indicator   | Status   | Measure | Q2<br>discount | Pro rata<br>benchmark | Actual | Difference | Comment   |
|---|----------|---------|----------------|-----------------------|--------|------------|---|
| 500+ businesses participate in business support & growth initiatives                    | On-track | 500     | 50%            | 250                   | 380    | 130.0      | Measured through <i>Business SA Partnership</i> and <i>Business Investment Advisor Support/Mentorship</i>   |
| 20+ vacant shopfronts/ premises activated   | On-track | 20      | 50%            | 10                    | 14     | 4.0        | Cherry Specialist Coffee, Perfect Cup, Orchard<br>Bookshop and Little Toyoko (in Q1) as well as<br>Renew Adelaide establishing 10 ventures in the<br>second half of 2022              |
| At least 15 inward investment proposals supported (collectively employing 1,000+ staff) | Complete | 15      | 50%            | 7.5                   | 79     | 71.5       |   |
| One AAA Visual Effects (VFX) company committed to Adelaide                              | Complete | 1       | -              | -                     | 1      | -          | KeyWords Studio   |
| Deliver a strengthened / reshaped precinct model  | Active   | -       | -              | -                     | -      | -          | Planned for early 2023  |
| CoA residential population target forecast at 2030 of 40,994                            | Active   | -       | -              | -                     | -      | -          | Forecast.id's population forecast for CoA in 2030 was revised from 37,846 to 36,814 people (as of November 2022). The forecasts were updated using the 2021 Census data from the ABS. |

### Visitor Economy

| Key Performance Indicator   | Status   | Measure | Q2<br>discount | Pro rata<br>benchmark | Actual | Difference | Comment   |
|---|----------|---------|----------------|-----------------------|--------|------------|---|
| Launch of the Adelaide Tourism Alliance with 20 partners                        | Active   | 20      | 50%            | 10                    | 0      | 0          | Initial 10 partners to be onboarded by the end of February 2023   |
| Collaborate with trade partners to deliver 4 intrastate / interstate campaigns  | Complete | 4       | 50%            | 2                     | 4      | 2          | 1. Wotif/Expedia 2. Well Traveller 3. Wotif/Expedia 4. Accor  |
| Delivery of new Experience Adelaide Visitor<br>Centre on time and within budget | Active   | \$4m    | <u>-</u> -     | <del>-</del>          | -      | -          | The City of Adelaide/ADEA have successfully shortlisted two proponents who have completed the Request for Proposal [RFP] process and have been notified that a Request for Detailed Proposal [RFDP] and details will be sent to each proponents by the end of January 2023  Site visits of the proposed location at the State Library were undertaken by the two shortlisted proponents in November and December 2022 |
| SATC 2025 Adelaide metro region tourism expenditure target \$5.9b               | Active   | \$5.9b  | -              | -                     | \$5.1b | -\$760m    | Forecasts data provided by SATC prior to recent influx of international visitors and students   |
| SATC 2025 State tourism expenditure target \$10b                                | Active   | \$10b   | -              | -                     | \$9b   | -\$1b      | Forecasts data provided by SATC prior to recent influx of international visitors and students   |

#### Rundle Mall

| Key Performance Indicator  | Status                 | Measure | Q2<br>discount | Pro rata<br>benchmark | Actual  | Difference | Comment   |
|--|------------------------|---------|----------------|-----------------------|---------|------------|---|
| Passer-by traffic at least 90% of 2019   | Active                 | 90%     | -              | 90%                   | 58%     | 0%         | Passer-by traffic remains lower than 2019 levels, as expected with a comparatively smaller number of workers and international students in 2022 |
| Market share Moving Annual Total (MAT) maintained above 5.5% for main trade area   | Active                 | 5.50%   | -              | 5.50%                 | 5.3%    | -0.2%      | Market share increased 0.1% from Q1 to Q2   |
| Deliver 1 x brand reputation (consumer) research and share with stakeholders       | On-track               | 1       | -              | -                     | -       | -          | External place making and market research consultancy commenced in Q2 with findings to be presented in Q3                                       |
| Deliver 1 x brand context (competitor) research and share with stakeholders        | On-track               | 1       | -              | -                     | -       | -          | External place making and market research consultancy commenced in Q2 with findings to be presented in Q3                                       |
| Increase average monthly website users to 35K (2.4% increase on 2021)              | On-track               | 35,000  | -              | -                     | 53,658  | 18,658     | Joint Experience Adelaide/Rundle Mall acquisition   |
| Increase average monthly pageviews to 71K (4% increase on 2021)                    | On-track               | 71,000  | -              | -                     | 111,265 | 40,265     | strategies proved beneficial for both parties overall to capture an engaged Adelaide-centric  |
| Increase Instagram followers +12% to 32.5K   | On-track               | 32,500  | 50%            | 29,792                | 31,657  | 1,866      | audience, increasing website traffic and eDM subscribers. New store openings and major  |
| Increase Facebook followers +10% to 65K  | Partially-<br>complete | 65,000  | 50%            | 62,045                | 61,757  | -288       | events increased engagement and saw high  |
| Instagram engagement rate of 4%  | On-track               | 4.0%    | -              | -                     | 4.4%    | 0.4%       | website traffic, social media engagement and eDM open rates/CTR. December 2022 website  |
| Facebook engagement of 1%  | Partially-<br>complete | 1.0%    | -              | -                     | 0.8%    | -0.2%      | pageviews were the highest since pre-Covid.   |
| Welcome Packs provided to 750+ new city workers which include Rundle Mall vouchers | Partially-<br>complete | 750     | 50%            | 375                   | 359     | -16.0      | Updated Welcome Packs in development with distribution strategy in train, involving Rundle Mall stores and retail head offices Australia wide   |
| 3 significant retail brands committed to Adelaide                                  | Complete               | 3       | 50%            | 1.50                  | 5       | 3.5        | JD Sports, Uniqlo, Windsor Smith, Tag Heuer and<br>Kookai   |

## Brand & Marketing

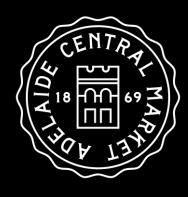
|  |                        |          | Q2  | Pro rata  |         |            |  |
|--|------------------------|----------|-----|-----------|---------|------------|--|
| <b>Key Performance Indicator</b>   | Status                 | Measure  |     | benchmark | Actual  | Difference | Comment  |
| Define and implement success measures for all marketing campaigns            | On-track               | 1        | -   | -         | -       | -          | Post campaign reports including measures are being compiled for all marketing campaigns      |
| Media coverage of at least four thought leadership pieces                    | On-track               | 4        | 50% | 2         | 3       | 2.0        |  |
| Facebook 25% growth  | Partially-<br>complete | 31,656   | 50% | 28,491    | 25,998  | -2492.6    |  |
| Instagram 30% growth   | Complete               | 12,026   | 50% | 10,639    | 12,210  | 1,571.4    |  |
| Twitter 40% growth   | Partially-<br>complete | 3,011    | 50% | 2,581     | 2,149   | -432       |  |
| LinkedIn 40% growth  | Complete               | 2,986    | 50% | 2346      | 3,029   | 682.7      |  |
| What's On EDM 10% growth   | Partially-<br>complete | 171,623  | 50% | 163822    | 160,305 | -3517.0    |  |
| City Business EDM 20% growth   | On-track               | 8,738    | 50% | 8,010     | 8,432   | 421.8      |  |
| Increase Experience Adelaide website page views by 10%                       | Complete               | 1.9m     | 50% | 1.8m      | 2.6m    | 805,930    | The website was split into Experience Adelaide and AEDA professional at the end of July 2022 |
| Increase Experience Adelaide time on site by 10% (from 42.3 average seconds) | Partially-<br>complete | 46.5 sec | -   | -         | 39 sec  | -7.5 sec   | The website was split into Experience Adelaide and AEDA professional at the end of July 2022 |
| Digital Marketplace / ByADL onboard 300 businesses to the platform           | Partially-<br>complete | 300      | 50% | 150.0     | 70      | -80.0      |  |

## Thank You



aedasa.com.au





#### Adelaide Central Market Authority

#### QUARTERLY UPDATE

January 2023



## ACMA HIGHLIGHTS Q2

|      | October 2022  | STRATEGIC PILLAR                       |
|------|---|--|
|      |   | ACMA/CoA                               |
|      | October school holiday program delivered across 6 Market days. The program was well received, with 905 kids participating in the Market Trail, 143 in Little Market Chefs and hundreds more in free Lego and craft workshops.                     | Our Customers/<br>Thriving Communities |
|      | Flower Day returned for two days of floral festivities across the city. ACMA supported with display at The Market Stall for 28 & 29 October.  | Our Community/ Dynamic City Culture    |
| Dage | Greek Oxi Day is celebrated on 28 October every year by millions of Greeks all around the world. We celebrated the cultural influence of Greece at the Market with a cooking demonstration by chef Jordan Theodoros (ex Peel St) with Mandy Hall. | Our Community/ Dynamic City Culture    |
| 108  | ACMA Annual General Meeting held 6 October.   | Our Business/<br>Strong Economies      |
|      | Online Home Delivery Service extended its service to include Click and Collect every Friday. Home delivery continues on Tuesday, Thursday & Fridays.  | Our Traders/<br>Strong Economies       |
|      | Trader Representative Committee (TRC) meeting held 6 October with focus on Market retail mix and draft Strategic Plan 2023-28.  | Our Traders/<br>Strong Economies       |



# ACMA HIGHLIGHTS Q2

|      | November 2022   | STRATEGIC PILLAR                              |
|------|---|---|
|      |   | ACMA/CoA                                      |
| Page | <ul> <li>Delivered Seafood &amp; Sounds event on 4 &amp; 5 November. The two-day program included free activities, pop-ups and trader specials:</li> <li>Live music</li> <li>Chilli Crab Shack pop up</li> <li>SiSea Sashimi pop up, wine bar and street barbecue</li> <li>Speciality seafood dishes by Café Traders, including Atlas Continental, Cumbia Bar Kitchen, Zuma Caffe, Lucias Pizza &amp; Spaghetti Bar</li> <li>Cooking demonstration by Executive chef of Press, Tom Tilbury</li> <li>Kids activities – sea creatures art workshop &amp; face painting</li> <li>The event created one of the strongest Friday visitations of 2022.</li> </ul> | Our Customers/<br>Thriving Communities        |
| 109  | Saturday Market Day program continued, with free family activities running every week. The free program included live music every Friday and Saturday, kids activities and face painting every Saturday morning.  | Our Customers/<br>Thriving Communities        |
|      | As part of the Adelaide Italian Festival Radio Italiana broadcasted live from our Market over three days. Each broadcast featured a cooking demonstration with community groups featuring food from different regions of Italy  | Our Community/ Dynamic City Culture           |
|      | ACMA continued 'business as usual/ As Always' on ATN. A 7.5M test panel was installed, at the central entrance of the Market (future Market expansion entrance). The 'Our Market' banner is bright and an extension of trade with locally made 3D flowers were installed at the start of December.  | Our Customers/<br>Thriving Communities        |
|      | ACMA retail support to traders including independent professional advice to improve stall merchandising and appearance.   | Our Traders/<br>Strong Economies              |
|      | Commencement of ACMA inaugural Sustainability Strategy 2022-2024  | Our Community/<br>Environmental<br>Leadership |



# ACMA HIGHLIGHTS Q2

| December 2022   | STRATEGIC PILLAR ACMA/CoA               |
|---|---|
| Opening of the new toilet amenities. Located on the Western Roadway (closer to Grote St) the space includes three unisex toilets, a unisex wheelchair accessible toilet and a unisex ambulant toilet.   | Our Infrastructure/<br>Strong Economies |
| Trader Representative Committee (TRC) meeting held 1 December 2022 with focus on Customer Experience Tracker research and draft Strategic Plan 2023-2028.   | Our Traders/<br>Strong Economies        |
| Christmas marketing and operational program. In-Market Activations included:  •FiveAA Outside Broadcast  •Christmas Village on the Eastern roadway  •French wine bar by the French Wine Centre  •Smelly Cheese Co & Something Wild pop ups  •Roving entertainment (Christmas elves), live music & Australian Girls' Choir  •Community partnerships included in Market OzHarvest SA Tree of Goodness and all food products for Christmas lunch provided for Catherine House for 70 women experiencing homelessness.  There was a significant uplift of visitations and shoppers during Christmas & New Year 2022 compared to prior year. | Our Customer/<br>Thriving Communities   |



## HIGHLIGHTS Q2

November - Seafood & Sounds

















331 Comments 43 Shares



# HIGHLIGHTS Q2

December - Christmas













## HIGHLIGHTS Q2 cont.

Extension of Online home delivery service

Click & Collect – every Friday from 3:30pm – 6:30pm



Flower Day 28 & 29 October



Page 113

# HIGHLIGHTS Q2 cont.

| \$'000                           | Full Year<br>Budget | YTD<br>Budget | YTD<br>Actual | Variance |
|----------------------------------|---------------------|---------------|---------------|----------|
| Income                           | 4,501               | 2,250         | 2,497         | 247      |
| Expenditure                      | (4,794)             | (2,393)       | (2,359)       | 34       |
| Rent Relief Accounting Treatment | (124)               | (62)          | (52)          | 10       |
| Expenditure                      | (4,918)             | (2,455)       | (2,411)       | 44       |
| Net Operating Surplus/(Deficit)  | (417)               | (205)         | 86            | 291      |

Dec-22

| Strategic Actions  | On-Track | Needs<br>Attention | Off-Track | Completed |
|--------------------|----------|--------------------|-----------|-----------|
| DUR CUSTOMERS      | 8        | 0                  | 0         | 3         |
| OUR TRADERS        | 7        | 0                  | 0         | 1         |
| OUR BUSINESS       | 5        | 1                  |           | 3         |
| OUR COMMUNITY      | 4        | 0                  | 0         | 2         |
| OUR INFRASTRUCTURE | 5        | 2                  | 0         |           |
|                    | 29       | 3                  | 0         | 9         |

| OCTOBER TO DECEMBER LEASES: Occupancy as at 31 December 2022 98% |   |
|--|---|
| Renewals   | 0 |
| New  | 0 |
| Assignments  | 1 |
| Holdovers  | 3 |
| Vacancies (Stall 12 being held for popups and stall upgrades)    | 1 |



## **UPCOMING QUARTER**

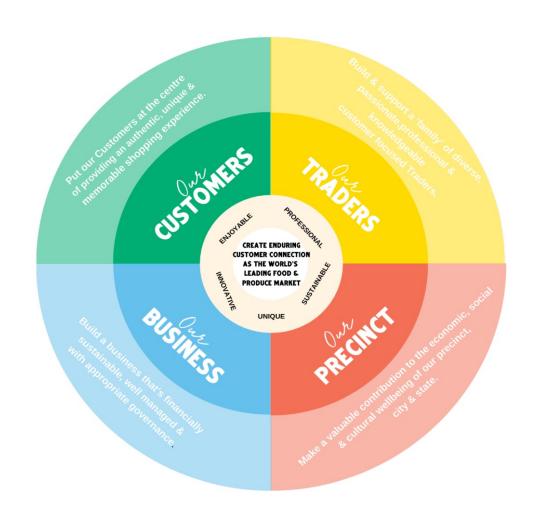
- Draft ACMA Strategic Plan 2023-2028 to be workshopped & finalised with Council
- Deliver Market Sauce day event including marketing, in Market activities and operational schedule
- · Launch School resources 'Brain Food'
- Deliver in Market activations Saturday Market Day, Lunar New Year and Women in Food events
- Review of trader forums to strengthen communication and engagement
- New trader 'Smiley's' scheduled to open March 2023 in Stall 11

# OBJECTIVES AND PURPOSE ACMA Charter 2022

₹.4 Objects and Purposes

The Authority is established as a management and marketing entity to:

- 2.4.1 ensure the management and operation of the Market in accordance with the:
- 2.4.1.1 Charter;
- 2.4.1.2 Council's Strategic Plan; and
- 2.4.1.3 Headlease; and, to the extent of any inconsistency, the order of precedence for interpretation for the purposes of such management and operation must be first this Charter, second the Council's Strategic Plan, and third the Headlease;
- 2.4.2 be responsible for maintaining and enhancing the iconic standing of the Market for the benefit of all stakeholders;
- 2.4.3 be responsible for encouraging the use of the Market by South Australian residents, visitors and the community in general and for the Market being recognised locally and internationally as a leading, vibrant, diverse and unique fresh produce market community that is commercially sustainable for Market sub-lessees and/or licensees and the Corporation of the City of Adelaide;
- 2.4.4 contribute to the development of the wider market district; and
- 2.4.5 be financially self-sufficient in terms of its operations.





# Kadaltilla

Park Lands Authority

Quarterly Update
October to December 2022

Kadaltilla









# Core Responsibilities

## PURPOSE FOR WHICH THE AUTHORITY IS ESTABLISHED

The Council and the State Government of South Australia are committed to protecting and enhancing the Adelaide Park Lands for the benefit of all South Australians.

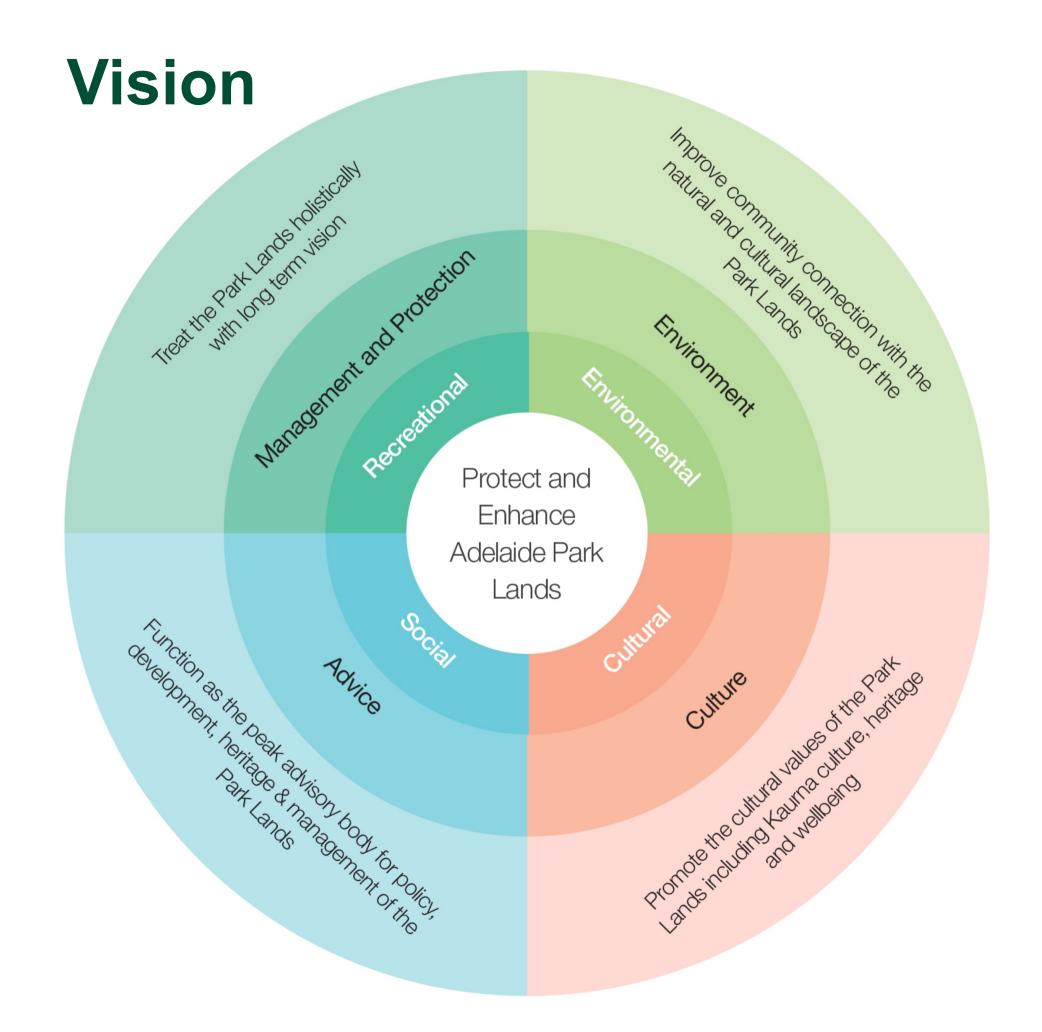
The Kadaltilla / Park Lands Authority (Kadaltilla) is the principal advisor to both the Council and the State Government on the protection, management, enhancement and promotion of the Adelaide Park Lands.

The Council, on behalf of the communities of the City of Adelaide and the State, is committed to ensuring that Kadaltilla delivers maximum benefit for the future of Adelaide's Park Lands as the City of Adelaide's defining feature.

In this context, Kadaltilla is established by Statute to undertake in accordance with the powers conferred by the APLA Charter, the Functions of Kadaltilla as set out in section 9 of the *Adelaide Park Lands Act 2005*.









# **Key Activities**October to December 2022

- Continued comprehensive review of Adelaide Park Lands Management Strategy (APLMS), including:
  - Implementation of a stakeholder engagement plan (phase 1)
  - Kaurna representation on the Project Steering Committee
  - Continued investigations, background research, and analysis of emerging themes and vision
- Undertook Expressions of Interest for, and appointment of, Council appointed Kadaltilla / Park Lands Authority Board Members
  - Lord Mayor, Dr Jane Lomax-Smith AM as Presiding Member
  - Councillor Keiran Snape as Member and Councillor Henry Davis as Deputy Member
  - Tania Taylor as Member and Les Wanganeen as Deputy Member
- Annual review of the Kadaltilla Strategic Plan



# Strategic Plan 2020-2025

- The Kadallilla Strategic Plan 2020-25 has four key themes:
  - 1. Culture
  - 2. Environment
  - 3. Management and Protection
  - 4. Advice
- There are a total of 17 actions across the four key themes, and currently progress includes:
  - 2 actions are complete
  - > 15 actions are in progress



# Strategic Plan 2020-2025 Key Actions October to December 2022

## Culture

- 1.1 Make Kaurna culture intrinsic to everything we do
  - Kaurna representation on the Project Steering Committee
  - Appointment of two Kaurna community representatives as Kadaltilla / Park Lands Authority Board Member and Deputy Board Member

### **Environment**

- 2.1 Define, protect and enhance landscape values and design qualities
  - Investigation of issues and opportunities undertaken to inform the APLMS review



# Strategic Plan 2020-2025 Key Actions October to December 2022

## **Management and Protection**

- 3.1 Review and improve the Adelaide Park Lands Management Strategy (APLMS) which includes prioritisation of projects
  - Implementation of stakeholder engagement plan (phase 1) for APLMS comprehensive review

## Advice

- 4.4 Strengthen Kadaltilla's engagement with City of Adelaide, State Government and adjoining Councils
  - Adjoining Councils, State Government and Kaurna representatives invited to monthly APLMS Project Steering Committee meetings



# Kadaltilla Advice to Council October to December 2022

- On 27 On 22 , Kadaltilla considered the following:
  - Representation on City Farm (A Costello)
  - Representation Adelaide Park Lands Management Strategy Review (Australian Institute of Landscape Architects)
  - Kadaltilla meeting dates for 2023
  - Representation Adelaide Park Lands Management Strategy Review –
     Consultation Summary
  - Update on key State Government Proposals: Adelaide Botanic High School, new Women's and Children's Hospital and Adelaide Aquatic Centre
- There were no further meetings for the remainder of the quarter:
  - The November Kadaltilla Board Meeting was not held due to Local Government Elections in November 2022, advice sent to the Minister for Planning on 8 December 2022
  - No Kadaltilla Board Meeting was held in December as per the Kadaltilla Charter requirements, , which preclude meetings in December and January.



# 2022-2023 Business Plan & Budget October to December 2022

## Performance Measures Achieved:

- Kaurna culture is made intrinsic to everything we do
- Meetings held with adjoining Councils to discuss the APLMS and other current Park Lands usage related policy
- Appointments to the Board based on skills and expertise set out in Part 2, Division 2, Section 6 of the Adelaide Park Lands Act 2005
- The Adelaide Park Lands Fund is operational and monies are received and expended according to the provisions of Kadaltilla's Charter
- Kadaltilla makes appropriate use of available finances provided by Council



# **Budget Position October to December 2022**

| \$'000      | Annual<br>Budget | YTD     | Forecast<br>Variance |
|-------------|------------------|---------|----------------------|
| Income      | 217,734          | 102,466 | 0                    |
| Expenditure | 217,734          | 102,466 | 0                    |

For 2022/2023, Kadaltilla's budget is made up of:

Member sitting fees and salary (APLA Advisor)

orum) \$37,451

• Operations (e.g. insurance, audit and Legal; community forum)

\$15,000

\$165,283

Grants (Adelaide Park Lands Art Prize Sponsorship)

\$217,734



# **Upcoming Quarter**

- Preparation of Kadaltilla's Annual Business Plan and Budget 2023/2024
- Continue comprehensive review of Adelaide Park Lands Management Strategy (APLMS), including:
  - Procure design and digital services for the APLMS
  - Present Kadaltilla emerging themes and vision
  - Draft an updated APLMS
- Undertake Expressions of Interest for, and appointment of, Council appointed Kadaltilla / Park Lands Authority Board Members (two vacancies)
- Induction with Kadaltilla Board Members post Local Government Election



# **Upcoming Quarter**

## Forward Plan:

- Adelaide Park Lands Management Strategy (APLMS)
- New Women's & Children's Hospital
- Adelaide Aquatic Centre Development
- Community Land Management Plans (CLMP)
- Rymill Park / Murlawirrapurka (Park 14) Master Plan
- Golden Wattle Park / Mirnu Wirra (Park 21W) Community Sport and Recreation Improvement Opportunities



# Thank You.

Kadaltilla



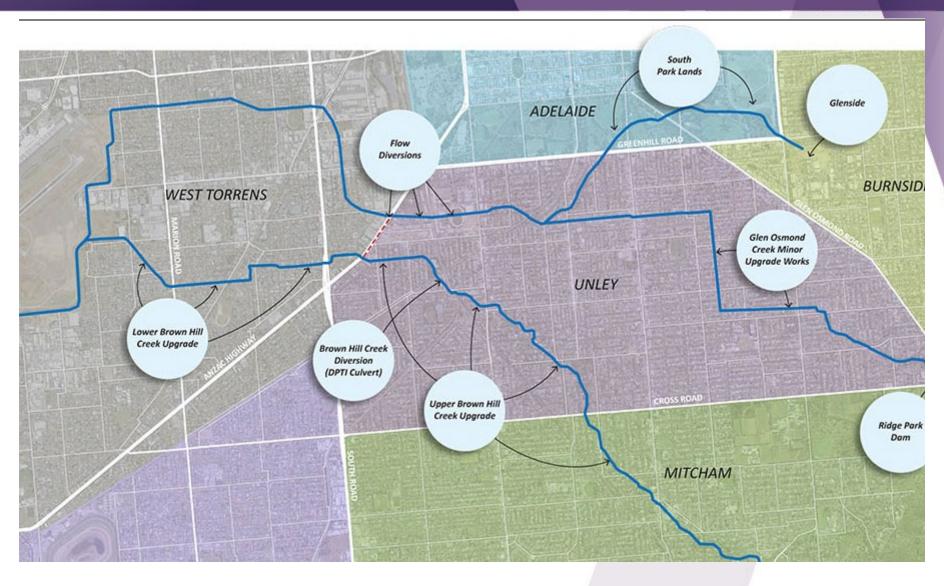
The Cities of Adelaide, Burnside, Mitcham, Unley and West Torrens have worked collaboratively over several years to for a Section 43 Committee Under the *Local Government Act 1999 (SA)* to develop a Stormwater Management Plan (SMP) aimed at mitigating flood risk within the catchment.

The Subsidiary has a shared vision of becoming 'water sensitive cities' by

- minimising flooding
- harnessing the potential of stormwater to overcome water shortages,
- ສັ• improve waterway health,
- ದೆ• enhance city landscapes
  - be utilised as a valuable community resource.

The vision is underpinned by six key objectives for Adelaide stormwater management:

- Protection from flooding
- Quality of runoff and effect on receiving waters
- Beneficial reuse of stormwater runoff
- Protection of watercourses and riparian ecosystems
- Effective planning outcomes
- Management of stormwater infrastructure



### **Brown Hill and Keswick Creeks Stormwater Board**

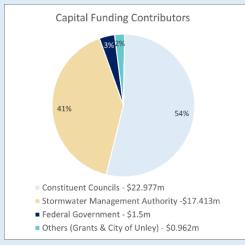
#### **Project Update**

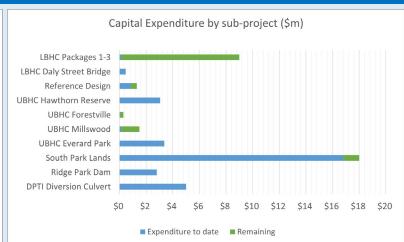
November 2022

This report provides an update to our owner Councils and interested parties on the current financial performance of the Brown Hill and Keswick Creeks Stormwater Board, an overview of capital works projects, and recent activities of interest. Prepared by Peta Mantzarapis, Project Director

#### **Financial Summary**

as at 31 October 2022





| FY23 YTD Operating Summary |             |             |             |
|----------------------------|-------------|-------------|-------------|
|                            | Actual YTD  | Budget YTD  | Variance \$ |
| Income                     | \$427,796   | \$340,851   | \$86,945    |
| Expenses                   | (\$199,327) | (\$246,159) | \$46,832    |
| Net Surplus                | \$228,469   | \$94,692    | \$133,777   |
| Depreciation               | (\$51,036)  | (\$51,036)  | \$0         |

| FY23 YTD Capital Income Summ | ary         |             |               |
|------------------------------|-------------|-------------|---------------|
|                              | Actual YTD  | Budget YTD  | Variance \$   |
| Constituent Councils         | \$1,225,000 | \$1,225,000 | \$0           |
| SMA Funding                  | \$0         | \$2,250,000 | (\$2,250,000) |
| Federal Funding              | \$1,500,000 | \$2,045,553 | (\$545,553)   |

#### **Awards**

The Brown Hill and Keswick Creeks Stormwater Board and the Cities of Adelaide, Burnside, Mitcham, Unley and West Torrens were awared the Planning Institute of Australia President's Award for the Victoria Park/Pakapakanthi Wetland. The continuing collaboration between the Councils was commended along with the important benefits provided to the community.

The Australian Water Association's Infrastructure Project Innovation Award was awarded to Tonkin Consulting for their role on the wetland project.





#### **Reference Design**

This project involves development of concept designs to the preliminary (30%) design stage for all remaining project works.

#### **Recent Activities**

- Stakeholder review comments were received for the Reference Design package for the Upper Brown Hill Creek Upgrades through the City of Unley (Areas 1-4) and City of Mitcham (Areas 5-7).
- Consultation with RAWsa (acting on behalf of Kaurna) regarding cultural heritage management and indigenous participation in the construction phase of the project.
- Ongoing consultation with the developer of the former Le Cornu site at Forestville.
- Collaboration with staff from the Department for Environment and Water to prepare an application for a Disaster Risk Reduction grant to establish a Flash Flood Forecasting System in the Brown Hill Keswick Creek catchment.

- Collaboration with staff from Adelaide Airport Limited to provide technical input to their upcoming flood study of the Airport precinct, including preparation of a draft Data Sharing Agreement with AAL.
- The project continues to receive a high volume of enquiries from property owners along Upper Brown Hill Creek regarding the status of the proposed channel upgrades, and the potential impact of the project on their plans to develop or improve their property. The reference design is being used to inform these discussions.

#### **Next Steps**

- Continue attempts to maintain an open dialogue with the North South Corridor team.
- Meet with the Adelaide Showground to discuss alignment options for the Keswick Creek Flow Diversions.
- Cultural heritage survey to be completed for Lower Brown Hill Creek by Kaurna Traditional Owners.
- Complete the stakeholder review process for the Upper Brown Hill Creek Upgrades Reference Design package.

#### Glenside

This project involved enlargement of an existing detention basin from a capacity of 18ML to 37ML, to limit downstream flow to the existing capacity of the culvert under the Fullarton and Greenhill Roads intersection. The detention basin, together with other works in the South Park Lands reduce the peak stormwater flows along Park Lands Creek and further downstream.

The Glenside site is being developed by Cedar Woods and a condition of Cedar Woods agreement with Renewal SA was that the development include delivery of the detention basin and associated stormwater infrastructure required under the SMP.

#### **Design Review**

In November 2021, the Project Director and Technical Advisor met with staff from City of Burnside, Cedar Woods and WGA to discuss matters relating to the operation and maintenance of the Glenside Detention Basin and discuss the performance of the detention basin during rainfall events.

Following the meeting there were a number of actions on Cedar Woods and WGA to complete with BHKC and Council staff regularly requesting updates since that time.



#### Glenside cont.

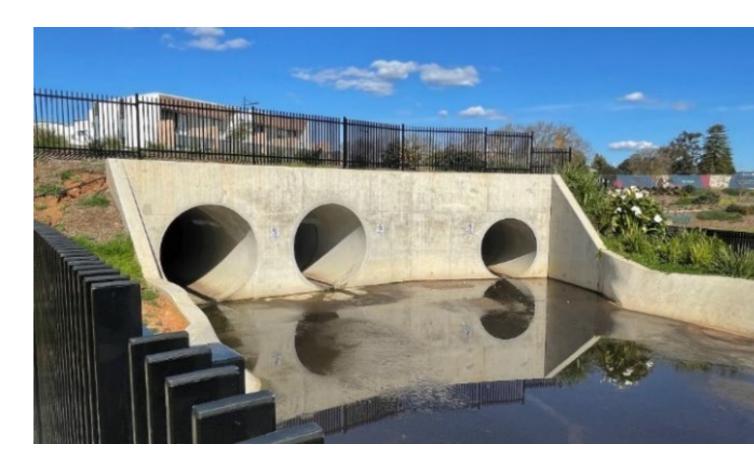
In early June 2022 a package of technical documents were issued to Cedar Woods by WGA for internal review. Cedar Woods and WGA are understood to have met in August 2022 to discuss this technical documentation, which is currently being updated prior to release to BHKC and Council.

#### **Maintenance and Operational**

A full clean of all 3 GPTs and the internal screens was undertaken in September 2022. The prior clean was undertaken on 30 December 2021 so several months had passed. This clean was requested in May 2022 however several months of wet weather with limited dry periods did not allow for safe access.

The next clean will be undertaken in November 2022, in accordance with the agreed maintenance schedule of every second month (with 6 cleans per year)







#### **South Park Lands**

Prior to delivery of the South Park Lands project, predicted peak stormwater flows through Park Lands Creek were about double the creek capacity downstream of Greenhill Road. The South Park Lands projects specifically relates to:

#### Victoria Park/ Pakapakanthi (Park 16) wetland

Establishment of a 3.2 hectare wetland to provide 100 million litres of flood storage. The wetland comprises areas of permanent water, areas that become inundated with stormwater during regular flow events and a broader flood basin that will only become inundated during more significant flow events.

#### Blue Gum Park/ Kurangga (Park 20) creek works

Construction of a low-level bund and the realignment of existing open channels in the southern section of the park. The works divert flows into new open channels and detain water on site, releasing flows downstream in a controlled manner. Areas to the north of the bund will be inundated in significant flow events.

#### **Key Messages**

The Park 20 creek works have now been completed with Practical Completion being issued to Leed on 30 September 2022. The works are now in the maintenance phase with fortnightly inspections being undertaken. An issue has been identified with the surface level of the containment berm and this will need to be rectified by the contractor.

The wetland is now in its operational phase and there are a number activities that are ongoing, including:

- Consideration of inundation levels during high flow events and decision to lower overflow weir.
- Some flood damage has been recorded on site and repairs are required, including enhancements to increase the durability of the assets to withstand future events.
- The flow of water has destabilised the large rocks used for the informal rock crossing. This crossing has been closed and a solution will be delivered in drier weather.

- Rectification of defects and omissions are 80% complete.
- The timber that was delivered to site for fencing across the existing culvert was rejected due to poor quality. The superintendent's representative has made a determination for alternative product to be used. Water-filled barriers have been installed temporarily.
- The stockpile site is being reinstated with weed removal and hydroseeding underway.

#### **Recent Works and Focus Areas**

Ongoing activities for Park 16 wetland include:

- Landscape and maintenance inspections and works (as approved)
- Addressing defects and omissions
- Addressing flood damage caused by rain events
- Resolution of design issues

Remediation works are scheduled to commence on site in late November.

Ongoing activities for Park 20 creek works include:

- Landscape and maintenance inspections and works (as approved)
- Rectification works on the north-western section of the containment mound, where the mound has been found to be lower than designed.



Park 20 - Planting commencing around the new open channels



#### **Upper Brown Hill Creek, Area 1 Everard Park**

This project required upgrade of an existing open concrete channel to increase its capacity. The works extend from Anzac Highway, Everard Park to Third Avenue, Forestville and were accelerated due to the adjoining residential development restricting future access. The approved solution included installation of a covered culvert, which allowed for the extension of Wilberforce Walk and establishment of a shared use pathway and landscape improvements at ground level. City of Unley made a financial contribution to achieve the covered culvert outcome. Construction was completed in August 2020 and the site was then handed over to City of Unley for ground-level improvements to be delivered.





#### **Key Messages**

- Practical completion was achieved on 24 August 2020 and the site was then handed over to City of Unley for shared use path works to be delivered. The 12-month defects liability period expired on 24 August 2021 with no issues identified. The site is now well established.
- The project delivered additional scope to address the City of Unley landscaping requirements and add efficiency to the Council-led works; ie revised finished levels, fence heights, alignment of pathway and sub-base, light post footings and conduits.
- 3. The completion forecast is currently at \$3.372m which is \$342k over the original budget sum. This is well within the City of Unley budget allowance for their portion of the project cost. The budget overrun is predominantly due to latent conditions during construction (including discovery of soil contamination, discovery of fuel tanks, uncontrolled fill in the Wattyl site and the associated professional advice), design changes during construction in response to conditions encountered and increased compensation and professional fees associated with land acquisition.
- Compensation agreement has been reached with all property owners. Agreement has not yet been reached re reimbursement of professional fees for 1 owner.



#### Lower Brown Hill Creek, Packages 1-3

Packages 1 to 3 of the Lower Brown Hill Creek Upgrade will involve doubling the flow capacity of a 1.7-kilometre-long section of channel beginning at the south-eastern corner of Adelaide Airport and ending at Birdwood Terrace. The channel is primarily situated within a 12-metre-wide reserve owned by City of West Torrens. The upgrades will comprise a 6-metre wide by 1.8 metre high rectangular concrete channel (or an equivalent sized covered culvert) and the upgrade of four crossings using either box culverts or single span bridge structures.

#### **Key Messages**

The construction contracts for Package 1A: Channel Upgrade - Keswick Creek to Watson Avenue and Package 1C: Crossing Upgrade - Watson Avenue have been awarded to Camco (SA) Pty Ltd and a preferred supplier has been identified for the precast box culverts which are to be a Principal Supplied Item). There is an option to increase the width of the channel and culverts from 6 metres to 6.8 metres for both Packages 1A and Package 1C. This would mitigate the risk that future flows prove to be greater than the current design flow estimates due to climate change, urban infill and/or contributions from the Council drainage system.

#### **Recent Works and Focus Areas**

October activities included:

- Award of construction contracts for Package 1A and Package 1C to Camco (SA) Pty Ltd.
- Engagement of APA Gas and SA Power Networks to undertake their service relocations for Package 1C.
- Investigation of a channel and culvert widening option.
- Completion of the Tree Assessment and Management Plan by the project arborist for Package 1A and Package 1C.
- Lodgement of first bi-monthly PACP Funding Progress Report.

November activities will include:

- Additional soil sampling to test for the presence of PFAS (per-and polyfluoroalkyl substances) in waste soil on Airport Land.
- Airport Building Works Approval for Package 1A (pending the PFAS test results).
- Award of the culvert supply contract (pending the decision on the culvert width).
- Pre-construction planning with service authorities and Camco (SA) Pty Ltd.
- Stakeholder consultation, including notifications and land access arrangements with affected landowners.





#### Upper Brown Hill Creek, Area 3 Millswood

The property at 14 Avenue Street, Millswood comprises a dwelling constructed over Brown Hill Creek.

Following high flow events in 2016, the portion of creek under this dwelling is subject to erosion issues and requires remediation. A proposal was made for BHKC Stormwater Project to undertake the capacity upgrade works required under the SMP for this property in conjunction with the erosion remediation works, with a financial contribution to be made by the property owner's insurer.

That proposal was subsequently expanded to include delivery of the whole section of works between Avenue Street and Regent Street. The expanded proposal was endorsed by the Board on 26 August 2020 and the Owners Executive Committee on 16 September 2020.

The owner of 15 Avenue Street, Millswood wishes to realign the section of Brown Hill Creek through their property and construct an over-water dwelling. The property is located immediately upstream of the Regent Street to Avenue Street section and the owner has engaged productively with BHKC representatives to integrate their proposal with the Reference Design. On 25 October 2022 the property owner was granted planning consent for their development by the Environment, Resources and Development Court of South Australia and the detailed design of this section of channel is now underway. The owner has proposed that the construction of the channel upgrades through their property be included in the scope of the upcoming Millswood construction contract and this proposal was approved by the Board in November 2022.



#### **Key Messages**

The detailed tender evaluation has been completed for the construction contract and the Board approved a recommendation for contract award in November 2022 with construction scheduled to commence in January 2023. It is no longer proposed to procure the box culverts as Principal Supplied Items as the preferred tenderer was able to offer comparative pricing for supply under the construction contract. Service authority relocations have commenced.

Consultation and negotiations with affected landowners are continuing with a view to finalising the land access arrangements in the coming weeks. A formal easement acquisition process is proposed to mitigate the risk of negotiations with owners being unsuccessful.

#### **Recent Works and Focus Areas**

October Activities included:

- Negotiation with landowners and completion of Land Acquisition Plans for each affected property.
- Completion of the Request for Quotation for culvert supply.
- Execution of agreements for service authority relocations and commencement of works by SA Water and APA Gas.
- Consultation with staff from the City of Unley.
- Completion of Issue for Construction drawings for Avenue Street to Regent Street.
- Commencement of detailed design for channel upgrades through 15 Avenue Street.
- Detailed evaluation of the construction tenders.

#### November activities include:

- Award of the construction contract.
- Property valuer to provide assessments of compensation for easement acquisition.
- Stakeholder consultation, including notifications and progressing the land acquisition, access and compensation process with affected landowners.



#### Upper Brown Hill Creek, Area 1 Forestville

The Area 1C - Leah Street to Ethel Street reach of Upper Brown Hill Creek is situated in a Council owned drainage corridor (fenced between private properties), except where it passes through 16 and 18 Ethel Street. A proposed development at 18 Ethel Street (currently vacant land) has been approved by Council and will include the construction of 3 townhouses, including one townhouse at the eastern end of the allotment that will span the channel. The height of the existing concrete channel needs to be raised by 0.6 metres, over a length of 175 metres from Leah Street to Ethel Street, to contain the 1% Annual Exceedance Probability (AEP) design flow.

**Key Messages** 

The detailed tender evaluation has been completed for the construction contract and the Board approved a recommendation for contract award in November 2022 with construction scheduled to commence in January 2023. The construction of these works was tendered as part of the tender for Upper Brown Hill Creek, Area 3 Millswood.

Consultation and negotiations with affected landowners are continuing with a view to finalising the land access arrangements in the coming weeks.

#### **Recent Works and Focus Areas**

October activities included:

- Negotiation with landowners and completion of boundary survey for each affected property.
- Consultation with staff from the City of Unley.
- Detailed evaluation of the construction tenders.

November activities will include:

- Award of the construction contract.
- Stakeholder consultation, including notifications and progressing the land acquisition, access and compensation process with affected landowners.
- Stakeholder consultation, including notifications and land access arrangements with affected landowners.





### Agenda Item 13.1

### Hamilton Place One Way

Tuesday, 14 February 2023 **Council** 

Council Member Councillor Snape

**Public** 

Contact Officer: Tom McCready, Director City Services

#### MOTION ON NOTICE

Councillor Snape will move a motion and seek a seconder for the matter shown below to facilitate consideration by the Council:

'That the Traffic Strategy Framework include assessment of a one-way traffic zone through Hamilton Place/Hurman Street.'

#### ADMINISTRATION COMMENT

- 1. The new Integrated Transport Strategy is an overarching strategy for the City of Adelaide transport network.
- 2. Assessment of an individual street is outside of the scope of the Integrated Transport Strategy.
- 3. Should Council support the intent of the Motion, and the Motion is carried, we will independently assess the feasibility of converting of Hamilton Place/Hurman Street to a one-way street. The outcome of that assessment would be provided to Council Members.

| Should the motion be carried, the folloprovided are estimates only – no quot | owing implications of this motion should be considered. Note any costs tes or prices have been obtained: |
|--|--|
| Public consultation  | Consultation will occur if the initial assessment finds the project feasible                             |
| External consultant advice   | Currently unknown  |
| Legal advice / litigation (eg contract breach)                               | Not applicable   |
| Impacts on existing projects   | Currently unknown  |
| Budget reallocation  | Currently unknown  |
| Capital investment   | Currently unknown  |

Council - Agenda - Tuesday, 14 February 2023

| Staff time in preparing the workshop /                            | Not applicable   |
|---|--|
| report requested in the motion                                    |  |
| Other   | Not applicable   |
| Staff time in receiving and preparing this administration comment | To prepare this administration comment in response to the motion on notice took approximately 4.5 hours. |
|   |  |

- END OF REPORT -

#### **Exclusion of the Public**

### Agenda Item 15

Tuesday, 14 February 2023 **Council** 

**Program Contact:**Alana Martin, Manager
Governance 8203 7092

Approving Officer: Clare Mockler, Chief Executive Officer

2018/04291 Public

#### **EXECUTIVE SUMMARY**

Section 90(2) of the *Local Government Act 1999 (SA)* (the Act), states that a Council may order that the public be excluded from attendance at a meeting if the Council considers it to be necessary and appropriate to act in a meeting closed to the public to receive, discuss or consider in confidence any information or matter listed in section 90(3) of the Act.

It is the recommendation of the Chief Executive Officer that the public be excluded from this Council meeting for the consideration of information and matters contained in the Agenda.

For the following Recommendation Reports seeking consideration in confidence

- 16.1 Confidential Audit and Risk Committee Report 3 February 2023 [section 90(3) (i) of the Act]
- 16.2 Confidential City Planning, Development and Business Affairs Committee Report 7 February 2023 [section 90(3) (h) of the Act]

The Order to Exclude for Item 16.1 and 16.2:

- 1. Identifies the information and matters (grounds) from section 90(3) of the Act utilised to request consideration in confidence.
- 2. Identifies the <u>basis</u> how the information falls within the grounds identified and why it is necessary and appropriate to act in a meeting closed to the public.
- 3. In addition, identifies for the following grounds section 90(3) (b), (d) or (j) of the Act how information open to the public would be contrary to the <u>public interest</u>.

#### **ORDER TO EXCLUDE FOR ITEM 16.1**

#### **THAT COUNCIL**

1. Having taken into account the relevant consideration contained in section 90(3) (i) and section 90(2) & (7) of the *Local Government Act 1999 (SA)*, this meeting of the Council dated 14 February 2023 resolves that it is necessary and appropriate to act in a meeting closed to the public for the consideration of Item 16.1 [Confidential Audit & Risk Committee Report] listed on the Agenda.

#### **Grounds and Basis**

This Item is confidential because the report includes information on Council litigation.

The disclosure of information in this report is likely to prejudice the outcome of the Council's actual litigation.

The Audit and Risk Committee is satisfied that the principle that the meeting be conducted in a place open to the public has been outweighed in the circumstances because the disclosure of this information relates to actual litigation of the Council.

2. Pursuant to section 90(2) of the *Local Government Act 1999 (SA)* (the Act), this meeting of the Council dated 14 February 2023 orders that the public (with the exception of members of Corporation staff and any person permitted to remain) be excluded from this meeting to enable this meeting to receive, discuss or consider in confidence Item 16.1 [Confidential Audit & Risk Committee Report] listed in the Agenda, on the grounds that such item of business, contains information and matters of a kind referred to in section 90(3) (i) of the Act.

#### ORDER TO EXCLUDE FOR ITEM 16.2

#### THAT COUNCIL

1. Having taken into account the relevant consideration contained in section 90(3) (h) and section 90(2) & (7) of the *Local Government Act 1999 (SA)*, this meeting of the Council dated 14 February 2023 resolves that it is necessary and appropriate to act in a meeting closed to the public for the consideration of Item 16.2 [Confidential City Planning, Development and Business Affairs Committee Report] listed on the Agenda.

#### Grounds and Basis

This Item is confidential because it includes legal advice given to Council to support Council in assessing the acquisition proposal and associated legal risks.

The disclosure of information in this report would reasonably be expected to prejudice the Council's position if there were future legal challenges by a party aggrieved by the Council's decision.

The Council is satisfied that the principle that the meeting be conducted in a place open to the public has been outweighed in the circumstances because the Council's legal advice is privileged and disclosure of this information would be prejudicial to the Council's position.

2. Pursuant to section 90(2) of the *Local Government Act 1999 (SA)* (the Act), this meeting of the Council dated 14 February 2023 orders that the public (with the exception of members of Corporation staff and any person permitted to remain) be excluded from this meeting to enable this meeting to receive, discuss or consider in confidence Item 16.2 [Confidential City Planning, Development and Business Affairs Committee Report] listed in the Agenda, on the grounds that such item of business, contains information and matters of a kind referred to in section 90(3) (h) of the Act.

#### DISCUSSION

- 1. Section 90(1) of the *Local Government Act 1999 (SA)* (the Act) directs that a meeting of Council must be conducted in a place open to the public.
- 2. Section 90(2) of the Act, states that a Council may order that the public be excluded from attendance at a meeting if Council considers it to be necessary and appropriate to act in a meeting closed to the public to receive, discuss or consider in confidence any information or matter listed in section 90(3) of the Act.
- 3. Section 90(3) of the Act prescribes the information and matters that a Council may order that the public be excluded from.
- 4. Section 90(4) of the Act, advises that in considering whether an order should be made to exclude the public under section 90(2) of the Act, it is irrelevant that discussion of a matter in public may -
  - '(a) cause embarrassment to the council or council committee concerned, or to members or employees of the council: or
  - (b) cause a loss of confidence in the council or council committee; or
  - (c) involve discussion of a matter that is controversial within the council area; or
  - (d) make the council susceptible to adverse criticism.'
- 5. Section 90(7) of the Act requires that an order to exclude the public:
  - 5.1 Identify the information and matters (grounds) from section 90(3) of the Act utilised to request consideration in confidence.
  - 5.2 Identify the basis how the information falls within the grounds identified and why it is necessary and appropriate to act in a meeting closed to the public.
  - 5.3 In addition identify for the following grounds section 90(3) (b), (d) or (j) of the Act how information open to the public would be contrary to the public interest.
- 6. Section 83(5) of the Act has been utilised to identify in the Agenda and on the Report for the meeting, that the following reports are submitted seeking consideration in confidence.
  - 6.1 Information contained in Item 16.1 Confidential Audit and Risk Committee Report 3 February 2023
    - 6.1.1 Is subject to an Existing Confidentiality Order dated 3/2/2023.
    - 6.1.2 The grounds utilised to request consideration in confidence is section 90(3) (i) of the Act
      - (i) litigation
  - 6.2 Information contained in Item 16.2 Confidential City Planning, Development and Business Affairs Committee Report 7 February 2023
    - 6.2.1 Is subject to an Existing Confidentiality Order dated 7/2/2023.
    - 6.2.2 The grounds utilised to request consideration in confidence is section 90(3) (h) of the Act
      - (h) legal advice

#### **ATTACHMENTS**

Nil

- END OF REPORT -

| Agenda Item 16.1 |
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